

THE JOINT MILITARY LEADERSHIP CENTER NEWSLETTER



2016

The Joint Military Leadership Center hosted its second annual ROTC Senior Celebration on Thursday, 31 March. The "Celebration" was held in honor of the Army, Naval and Air Force ROTC students graduating and commissioning into their respective service branch during the 2016 calendar year. The USF ROTC programs will commission a total of 57 Second Lieutenants/Ensigns – 32 Army, 4 USMC, 10 Navy and 11 Air Force. This event provided an opportunity for the university's academic leadership, faculty and friends of USF's ROTC programs to celebrate this accomplishment with them. Dean of Undergraduate Studies, **Dr. Bob Sullins**, spoke a few words in recognition of the ROTC seniors' accomplishments. **MG (Ret.) Luis Visot** was also in attendance and was presented a PT shirt from each ROTC unit in recognition of his recent retirement from both the U.S. Army and USF and support to the USF ROTC programs as the Executive Director of the JMLC.

We were thrilled that the Navy Federal Credit Union (NFCU) partnered with us and sponsored the entire event thanks to the assistance of **Jennie Koutrouba**, Branch Manager of Navy Federal's Tampa office . Between 60-70 people were in attendance and indulged themselves in a delicious variety of horse d'oeuvres and desserts prepared by **Lori Matthews** of the Joint Military Leadership Center. The soon to be commissioned ROTC students were very appreciative of the recognition and the invited guests were proud to meet and talk with them as they prepared to start their military careers.

Celebration

2nd Annual

ROTC

Senior













This year, the Joint Military Leadership Center, selected and sponsored, Midshipman Vanessa Nicolle, as one of two USF student delegates to represent USF to this year's Naval Academy Foreign Affairs Conference (NAFAC). The JMLC Director, John Sarao, also attended as a Senior Advisor. year's conference theme was "Women and Security: The Implications of Promoting Global Gender Equity" The intent of the conference was to explore the security implications of the U.S. promoting gender equity as part of its National Security Strategy and foreign policy. Conference delegates addressed 15 roundtable topics related to the theme. Midshipman Nicolle participated in the roundtable addressing Equal Education of Women in the 21st Century. Two of the featured speakers this year were Ambassador Samantha Power, U.S. Permanent Representative to the United Nations and Vice Admiral Sandra Stosz, USCG, Deputy Commander for Mission Support, U.S. Coast Guard. NAFAC is the premier undergraduate foreign affairs conference in the country. This year approximately 160 student delegates including approximately 40 foreign delegates participated in NAFAC. Over 40 American colleges and universities were represented in addition to a number of International Military Schools.

Tampa Bay Council Presents Marine Corps Office Sword to USF NROTC Honor Graduate at Spring Pass-In-Review

The Navy League Tampa Bay Council President, Jason Allen, presented the Naval ROTC Unit Spring 2016 Honor Graduate, then Midshipman Kelly Wise, a U.S. Marine Corps officer sword at its annual end of academic year Pass-in-Review & Awards Ceremony. Midshipman Kelly was selected as an Honor Graduate based on her outstanding performance within the Buccaneer Battalion in leadership, academics, physical training, and overall professional performance. She graduated Summa Cum Laude with two degrees, B.S. in Behavioral Health Care and B.A. in Psychology. The Tampa Bay Council annually sponsors the purchase of two commissioned officer (Navy/USMC) swords and presents them to the USF Naval ROTC unit's Honor Graduates at an appropriate ceremony at the end of the academic semester. The second NROTC Honor Graduate for the 2015-2016 year will be Midshipman Mary Hinson who will be graduating and commissioned into the Navy in August and will be presented a Navy officer sword at her commissioning ceremony.

The 2016 recipients of the JMLC Selfless Service Award are Army Cadet Lawton Wilson, Midshipman Vanessa Nicolle and Air Force Cadet Alexander Zima. The awards were presented at each unit's end of year awards ceremony. This award recognizes one ROTC student from each service ROTC program for demonstrating outstanding leadership. Each successful recipient has demonstrated a positive attitude towards their respective service ROTC program and The Joint Military Leadership Center and possesses outstanding officer potential by exemplifying self to the highest standards of conduct and their respective service's core values. Cadet Wilson maintains a strong standing both in the Army ROTC program and academically. As a political science major he had a GPA above 3.8 and he routinely above a 270 scores on APFT. Midshipman Nicole is an International Studies major selected to represent USF as a delegate to the 2016 Naval Academy Foreign Affairs Conference. Cadet Zima served as the Wing Commander of the 158th Cadet Wing during the Spring 2016 semester.

Military Appreciation Game - USF Men's Basketball vs UCF

In addition to the USF Football Salute to Service Football Game, USF Athletics also honors the military and veterans throughout the year in other sports events including Volleyball, Men's Soccer, Women's Softball and Men's Basketball. The Men's Basketball game was on 20 January vs in-state rival, UCF. Active duty and veterans were honored during the game and halftime activities featured the Naval ROTC and Air Force ROTC competing on the court in a game of "Knockout" at half time. The Naval ROTC Buccaneer Battalion team consisting of Midshipmen Sean Conner, Justin Lambeth, Jordan Makrush and Kyle Amrhein, were the victors with Midshipman Makrush being the overall winner.

JOINT MILITARY LEADERSHIP CENTER UPDATE

2ND ANNUAL JOINT RUN

For a second year, the annual Joint Run was conducted on Patriot Day, 11 September to honor the memory of the victims of the 9/11 terrorist attacks in 2001! As the Army Suncoast Battalion, Naval Buccaneer Battalion and 158th Cadet Wing assembled in the university's Track and Field Stadium at 0600, a moment of silence was observed to mark the solemn occasion and the JMLC Director, **John Sarao**, encouraged each student to take a moment some time during the day to stop by the 9/11 Memorial Display that sits on the 2nd Floor of the C.W. Bill Young Hall to reflect on the significance of this event in our nation's history. The display contains steel from the World Trade Center, limestone from the Pentagon and soil from the Shanksville, PA crash site of flight # 93. This year's run was led by the Army Suncoast Battalion. **Cadet Shaun Bonner** was their lead planner. The ROTC units ran the two mile course in formation displaying their unit and service pride with cadence songs and enthusiasm. The University Police proudly provided an escort for the formation during the run on the campus.



Salute to Service Football Game



The annual USF Military Appreciation Football Game at Raymond James Stadium was renamed to the "Salute to Service Football Game" to officially honor all military Veterans and First Responders in addition to active duty military members and their families. Played on Saturday, 14 November against Temple University, the ROTC units were led on the field by their

respective Battalion/Wing Commanders: The Army ROTC Suncoast Battalion, commanded by Cadet Bradley Romig of Chesapeake, VA; the Naval ROTC Buccaneer Battalion commanded by Midshipman Mary Hinson of Sumter, SC; and, Air Force ROTC 158th Cadet Wing, commanded by Cadet Erin Schwartz of Bitburg, Germany. In addition to the Herd of Thunder (HOT) and the ROTC units on the field as part of the pre-game activities, a large US flag was unfolded and displayed with the assistance of various groups of local area First Responders and USF ROTC students. This year's Hero of the Game was MG Luis R. Visot, the former Executive Director of the JMLC, who recently retired from both USF after 30 years and from the U.S. Army after 37 plus years of service!







ROTC LIVING LEARNING COMMUNITY

LIVE IT JOINT. LEARN IT





Cadet Lawton Wilson and Jackie John - Morton

For the first time since its inception in 2011, the ROTC Living Learning Community (LLC) achieved 100 percent ROTC student occupancy. In prior years, any room which did not have an ROTC student assigned was open to the general student population for assignment. Lauren Slavens returned this year as the 1st floor RA and a second year Army ROTC student and prior LLC resident, Cadet Lawton Wilson, assumed RA duties for the 2nd floor. Of note, Lawton Wilson was selected as the RA of the Month (Dec.) during this past academic year along with Jackie John-Morton (Nov.) of the Pre-Nursing LLC, who served as an RA in the ROTC LLC last year. LLC activities were off to a fast start with a Welcome Cookout held after the first week of fall semester classes on a late Friday afternoon. The Pre-Nursing LLC residents were also invited and joined them as some of the ROTC residents cooked hot dogs and hamburgers with all the fixings. This was a great opportunity to unwind after the first full week of classes and socialize with the other residents that share the Maple A residence hall.

The popular and successful House Calls program drew an even a larger number of attendees throughout the year. We were very fortunate to have the following ROTC instructors participate in House Calls and bring their unique perspectives to the students: **CPT James Carroll**, Army ROTC instructor and Apache Pilot; and, **Maj Derek Reimer**, Air Force ROTC instructor, engaged the students in two different sessions during the fall semester. The spring semester House Calls were a little different in their format and provided some very interesting and beneficial discussions for students learning about life in the military services. The House Call in January was conducted with a joint

panel of ROTC instructors which included **MAJ Courtney Justice**, Army ROTC; USMC **Captain Stephen Thomas**, Naval ROTC; and, **2nd Lt Rosa-Mae Bacon**, Air Force ROTC. Each brought their own unique perspective of life serving in their respective service branch which proved invaluable for the LLC residents. The final House Call of the year was conducted by **SSG Jonathon Darm** who was accompanied by his family. Not only did the residents listen

to a Non-commissioned Officer's views about leadership and officer/enlisted relations, but they had the added bonus of hearing a military family's point of view about life in the military.

Lt Gen Gina Grosso, USAF, Deputy Chief of Staff for Manpower, Personnel and Service paid a visit to the ROTC LLC on Tuesday, 23 Feb. General Grosso was in town attending a U.S. Air Force conference at MacDill AFB and expressed a desire to visit the Air Force ROTC unit at USF. Visiting an on campus residence hall was an added bonus for the General. She not only toured the Maple A residence hall but also spoke with the Residence Life Coordinator for Maple Housing, her Assistant and the Residence Hall Advisors (RA) that oversee the ROTC LLC in addition to several Air Force ROTC cadets residing in the LLC.



ROTC LLC Midshipmen at "Paint Me Like Poplar" Housing event.

Superbowl Watch Party in the LLC.



Air Force 158th Cadet Wing Claim the 2015 -2016 Commander's Cup



The Commander's Cup annual competition has now been established as a yearlong series of competitive events between the Army, Naval and Air Force ROTC units. By expanding the competition in this way over a single day event, it is hoped to facilitate greater student participation in a broader variety of sports and athletic events while instilling service pride and a friendly competitive spirit between the units. All events were scheduled during the morning Physical Training (PT) time slot between 6 to 7 AM. For all team sports, each unit would play each other once and in the case where each team won only one game, the winner would be decided on total points scored in each game.

The inaugural Cup competition was full court basketball on Tuesday, October 20th. Cadet Jason Howze of the Air Force ROTC was the lead planner for this event held in the Recreation Center gym. The

games were all very tight with each ROTC unit scoring a single victory; however, the 158th Cadet Wing won in total points scored, the Army Suncoast Battalion was second and the Naval Buccaneer Battalion was third. This was followed by Flag Football on December 1st. **Sgt Colin Kennard** of the Naval ROTC was the lead planner and the competition was held on the Fowler Fields. The games were all full of excitement and very spirited but the Army Suncoast Battalion was the clear victor as they defeated both the 158th Cadet Wing and the Buccaneer Battalion.

The Soccer competition was held on Tuesday, 9 February. **Cadet Zachary Johnson** of the Army ROTC provided overall supervision for this event which came down to a coin toss. Each team won a game in round robin competition. Total goals of each game were then added up as a tie-breaker and still the NROTC Buccaneer Battalion and Air Force 158th Cadet Wing were tied. Due to time constraints, a coin toss was used to break the tie and the Air Force Wing was declared the winner.

The Commanders' Cup Finale was held on Tuesday, 29 March. Based on the number of events included in the Finale and current standings, each ROTC unit was still in the running to win the Cup. Organized by **SSgt Jesus Lopez** the Finale consisted of an Ultimate Frisbee round robin, a 1 Mile Race, a Pull-Up/Push-Up Challenge, and a 400 meter relay. All were completed in 1 hour with the Air Force 158th Cadet Wing winning a very tight competitive series of events. All participants enjoyed the friendly inter-service rivalry and were treated to refreshments provided by the JMLC. Overall, the yearlong inter-service competition was well appreciated by both students and cadre/staff. By making the Cup competition a yearlong more students were able to participate and a greater sense of unit and service pride was generated. Both students and cadre/staff are looking forward to next year's events!



US CENTRAL COMMAND

The purpose of our visits to the Unified Combatant Commands at MacDill AFB is to give ROTC students an overview on how a joint unified combatant command operates with commissioned officers/NCOs from each military service.

A small group of LLC residents from the various services, accompanied by another group of Air Force ROTC upper class cadets, made a visit to the U.S. Central Command (USCENTCOM) headquarters at Mac-Dill AFB on Friday, 23 October. After processing through security at the headquarters entrance, they were immediately escorted to the Commander's Conference Room where they sat in the chairs of the Commander and his Directors for a short command brief. Soon after arriving, the Deputy Commander, VADM Mark Fox, made an unplanned appearance to speak with the students. He was very engaging as he discussed several major issues that USCENTCOM is facing and provided a lot of fatherly advice to these future commissioned officers. This was followed by a discussion and Q&A with a group of mid-grade officers and senior NCOs representing all services and serving on the USCENTCOM staff. It was a great opportunity to discuss military careers and duty on a unified command staff. Overall, the students thoroughly enjoyed the visit and the wealth of information they learned.





O & A session with the CENTCOM staff.

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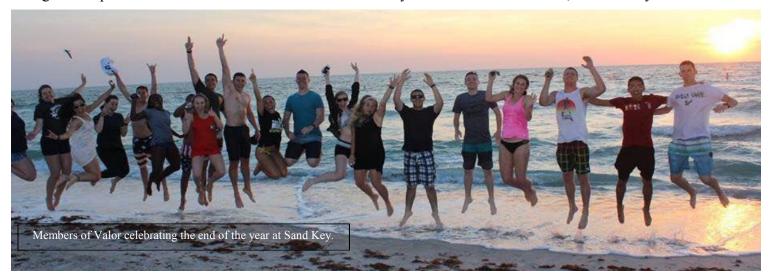




ROTC cadets and midshipmen pose in front of the USCENTCOM Memorial.

VALOR MOVEMENT

Valor is affiliated with both the Campus and the Military Ministry of Cru (formerly known as Campus Crusade for Christ) and is an officially recognized USF student organization. Army Cadet **Lawton Wilson**, President; Midshipman **Ryan Peeling**, VP; and Army Cadet **George Moore**, Treasurer, led the Valor Movement student organization this year. All three students are sophomores and 2nd year students in their respective ROTC programs. It was a blessing to have some young, motivated students take the reins of the organization this year. The year not only brought in more members over previous years, but it also saw each member grow spiritually. Valor started with five consistent members in the Fall semester but by the end of the spring semester, Valor had grown to approximately 18 members who regularly attended the weekly bible studies. Bible studies were conducted Sunday evenings on campus in the CWY building making it convenient to all. Cadet Wilson led a majority of the bible studies which were discussion based and centered on a particular spiritual theme in a question/discussion format. The response was very positive with a consistently large amount of participation by the members whether they were a mature Christian or an inquiring nonbeliever. To celebrate the end of the year, members gathered at the beach at Sand Key to enjoy some beach fun. At sunset, ten members were then baptized in the calm waters of the gulf as a public demonstration of their faith. What a way to conclude a wonderful, successful year!



Keeping the Army and Naval ROTC Battalions Hydrated

In the spirit of "Jointness", the cadets of the 158th Cadet Wing wanted to make sure their fellow students in the Army Suncoast and Naval Buccaneer Battalions were keeping themselves properly hydrated. Upon entering their respective Battalion offices one morning, the Army cadets and Naval midshipmen were greeted with plenty of water to get through a typical class day courtesy of the Air Force!





THE SUNCOAST BATTALION IN ACTION



The Suncoast Battalion Ranger Challenge team is composed of cadets from Saint Leo University and the University of South Florida ROTC Programs. Every year there is a competition held amongst the Brigade that consists of a variety of challenging events. This year the Suncoast Battalion presented two high-speed teams, each consisting of nine primary cadets, at least one of them being a female, and two alternates. Training began before the summer the previous year and picked up immediately at the start of the Fall semester. To make the team, cadets not only have to be physically fit, but exercise mental toughness as well. Practice began at 3 days a week then quickly worked up to six days a week, with skills to be learned on the cadets own time as well; such as knot tying and medical triage. Each cadet was responsible for their own equipment which totaled at least 35lbs; not including extra gear that was worn such as the Kevlar, LBV and full canteens.

The day of competition, the teams were to meet at campus no later than 0300, with the first event being a relay on the track. Though the competition was Brigade wide, it was delegated that the schools coordinate with another to host their own competitions and deliver their scores. Our USF-Tampa campus gladly hosted teams from the University of Florida and the University of Tampa.

This year the competition had a different tone to it, seeing as it was the team's coach/mentor, SFC Jeffrey Marchewski, last year with the program. He had coached the team for the past three years with an unforgettable passion. More than ready, the teams both accelerated through the many events such as the 1,000 ruck lifts and sit-ups; where each team had to collectively perform1,000 sets of each exercise with only three members participating at a time. Soon the atmosphere was electric as the teams prepared for the last and most challenging event; the 10 mile ruck march. Everyone gathered at the top of a nearby hill to await the final goahead. As the timer went off, it was hard to discriminate one team from another as they all began at a jog in one mass formation.

Eventually USF Team One broke free from the herd as they claimed the lead and managed to hold that position, with some comfort, the entire distance. USF Team One went on to take the first place in every event that day except for the Rope bridge event, where USF Team Two claimed the lead. In the end, the scores proved solid and secured USF Team One a top-ten victory in the Brigade!



USF RC Team One in the lead during the final ten mile ruck march.



USF AROTC Ranger Challenge Team 2015-2016



Congratulations Suncoast Battalion Second Lieutenants

ARMY ROTC





This spring, the Suncoast Battalion is proud to announce the recent commission of twentyone Second Lieutenants into the United States Army. Two ceremonies were held at separate campuses, Saint Leo University and University of South Florida, Tampa, to honor these new graduates as they officially took their oath and were given their well-earned rank. The guest speaker at our Tampa campus was Brigadier General Bradley Gericke, who gave an inspirational speech, guiding the class as they move forward in their military career. The top left pictures shows LTC Fraley giving the Oath at the Saint Leo Ceremony. Afterwards the Officers enjoyed a toast to their success and futures. The picture at the bottom shows a familiar tradition where the youngest of the graduating class is given the responsibility of cutting the cake with the Battalion Sabre, in this case, 2LT Bradlev Romig did the honor.

Many of the new officers will be traveling great distances across our nation, some even across the world! **2LT Mallory**, featured to the left, will be going the furthest as he travels to Korea to be a part of the 2nd Combat Aviation Brigade. **2LT Zachary Johnson** will also be moving a great distance as he is to be stationed with the 173rd Airborne Division in Vicenza, Italy.

2016 Commissioness of the Suncoast Battalion

2LT Matthew Basin

2LT Sofie Bradigan

2LT Patrick Cianchetta

2LT Calvin Farlow

2LT Evan Gladfelter

2LT Audrey Gonzalez

2LT Ryan Hensel

2LT Kyle Hickman

2LT Zachary Johnson

2LT Nicole Ketza

2LT Rodrick Mallory

2LT Brent Mize

2LT Gabriela Navarro

2LT Valerie Risher

2LT Bradley Romig

2LT Luke Severn

2LT Alejandra Sialer

2LT Cody Singer

2LT Nicole Solmonson

2LT Stephanie Torres

2LT Andrew Yates



Freshmen Orientation 2015

Before the beginning of every school year, University of South Florida's Buccaneer Battalion hosts a three-day, arduous journey known as Freshmen Orientation, in order to help incoming 4/ C Midshipmen acclimate to the rigorous schedule accompanied by the start of the school year. The goal is to instill good order and discipline, motivation, and a habit of physical activity through repetition, physical training (PT), and drill. This year's Freshmen Orientation was ultimately a major success, with a total of 27 freshmen (26 males and 1 female) successfully completing training.

Throughout the course of the training process, key events helped instructors evaluate progression of the incoming freshmen, including the Physical Readiness Test (PRT), drill, Leadership Reaction Course (LRC), and swim qualifications.







"O-Course" at Embry Riddle Aeronautical University



Bravo Company decided to switch things up a bit this year by taking all Marine Options to Embry Riddle Aeronautical University to run through the Obstacle Course [O-Course] in order to gain familiarity of this course for OCS. Not only did our Marine Options gain much needed practice during this all-day event, but the Midshipmen were accompanied by MOI, Captain Thomas, and four MECEPs: SSgt Bailey, SSgt Belleci, SSgt Lopez, and SSgt Williams.

Travis Manion Foundation Run

In another event supporting those who have experienced or witnessed 9/11, members of the Buccaneer Battalion, including our Commanding Officer, CAPT Ipock, and Marine Officer Instructor, Capt. Thomas, participated in a 5K run early in the morning, earning several awards. It was a wonderful opportunity for all, and the support shown for this event was outstanding.



Navy/Marine Corps Military Ball







The University of South Florida Military Ball celebrating the 240th Navy/Marine Corps Birthday was a great success, with a grand display of formalities by our very own Battalion members. The event, taken place at the Sheraton Hotel in downtown Tampa, FL, first proceeded through the honored traditions of the Navy and Marine Corps through presentation of the colors, a complete sword detail, a cake-cutting ceremony, honoring the fallen and missing through the POW table, and a brief message from the Battalion Commanding Officer, CNO and Commandant of the Marine Corps. The night ultimately ended with great food and dancing with friends and family.

NAVAL ROTC

NAVAL ROTC

Community Service and Fundraising Opportunities

This semester, USF Buccaneer Battalion has strived to increase participation in volunteer service throughout the community and fundraising opportunities for the battalion, in the hopes of successfully giving back to those who have supported our unit, the school, and the surrounding communities. With a plethora of new opportunities rearranged by our temporary Community Service and Fundraising Officers, we were able to participate in a great number of volunteer opportunities—with at least three of them being all-day events—and a multitude of fundraising opportunities.



KABOOM PLAY-GROUND BUILDING

Hosted by the same organization as Day of Inspiration, members of the USF Buccaneer Battalion decided to help out a day-long project involving the construction of a playground for children at Rotary's Camp Florida, a camp serving over 3,000 children with special needs yearly.





FIT4TRUTH **DAY OF INSPECTION**



Fit4Truth, a non-profit organization dedicated to rebuilding and supporting the lives of at-risk adolescents and children, is led by Beau Blouin and hosted a day-long event known as Day of Inspiration. Finney's Tiger-Rock Martial Arts, Way of Life Bootcamp, the local K9 Unit, and multiple other organizations along with USF's NROTC unit contributed to being mentors and support structures for the children.

FEEDING AMERICA TAMPA BAY

The event gained local news coverage and was a great success in promoting National Adoption Awareness Month for the month of November.

Air Force 158th Detachment



You Think You Have What it Takes to Hang With BAC?

For the first time in our Detachment, a new physical fitness program focusing on those who want to join special forces and those are looking to improve their physical fitness and PFA score arrived. The Battlefield Airmen Challenge, pushes cadets to their limits. Cadet Marrero, Turos and Santiago have put in a plethora of work to make this program successful. Only a few people have what it takes to PT more than the required two days a week. Cadets who are participating are seeing improvements in PT and overall health.

Benefits of joining BAC:

- -Better PFA Scores
- -Great Leadership Opportunities
- -Early ABU's
- -Beach Body Ready

"Commitment and hard works pays off. After a successful first month for the Battlefield Airmen Challenge Program, we were privileged to receive a visit from a Special Tactics Officer. ~ Cadet Turos















Cadets from AFROTC Detachment 158 host their annual military ball. This year's ball was hosted at the Vaughn Center at the University of Tampa. The event serves not only to allow cadets to socialize, but helps to increase esprit de corps among all, as a hectic semester nears a close.





Final Parade

Each semester of AFROTC is concluded by a final parade ceremony. This ceremony represents closure of the term, and is also the last official leadership laborat01y attended by Detachment 158's graduating seniors. All first-year (AS100) cadets will now advance to their "Field Training Preparation" (FTP) year, while the current FTP class prepares to face the rigors of field training at Maxwell AFB later this summer.





THE JOINT MILITARY LEADERSHIP CENTER

About Us

The Joint Military Leadership Center (JMLC) is charged to provide the student cadets/ midshipmen and officer candidates with unique (Joint Interagency, Multinational and Multi-component) core competencies and skills in leadership development, global understanding, and security/military/defense strategies. The "end state" will be an academically-structured, research based, and values-driven program that educates, trains and prepares military Officers and Service Leaders for their leadership roles in the continuing transformation of our Armed Forces and in a dynamic and challenging global environment.

Our vision is the establishment of a premier "state of the art" ROTC Center of Excellence that educates, trains, and prepares future Armed Forces Officers to value, operate and conduct successful operations in a joint, multinational, interagency and multi-component, and non-governmental organizations (NGO's) environment

Our Focus

Organizational Development and Oversight

- * To encourage and provide opportunities for ROTC students to interact with each other and promote espirit de corps amongst the three service ROTC programs at USF so that they are able to gain a basic understanding and appreciation of their sister services' capabilities, limitations, and cultures
- * To continually assess and develop the organizational structures that would best serve our constituents: the Army, Naval and Air Force ROTC students (cadets, officer candidates, and midshipmen) and the ROTC cadre and staff.

Cultural Awareness and Global Sensitivities

- * To facilitate and encourage ROTC students to study foreign languages and culture with emphasis on the Department of Defense's Critical Languages as part of their academic curriculum including study abroad.
- * To provide programs and opportunities for ROTC students to learn and have greater awareness about issues of global concern and improve their overall global literacy in a wide variety of topics.
- * To implement programs that will develop a proficiency in the Cross- Cultural Competence of our ROTC students so that they are better prepared to effectively communicate with people of different languages and cultures.
- * To develop partnerships that will enhance greater cultural awareness and global sensitivities of ROTC students both within the university and external.

Program Development & Curriculum Design

- * To provide a robust and relevant speaker and seminar program in leadership development, global understanding, and National Security/military/defense strategies.
- * To develop innovative programs for ROTC students to interact with each other, representatives of each military service, Major Combatant Commands, the Department of Defense, the Interagency as well as other students and professionals from diverse cultural backgrounds.
- * To support and encourage ROTC student participation in various Leadership and National Security related conferences at the service academies and other colleges/universities nationwide.
- * To communicate with the three ROTC Cadet Commands, in order to determine the feasibility of systematically enhancing the current pre-commissioning curriculum requirements.

If you have any questions about the content of this newsletter or the Joint Military Leadership Center or if you know of someone who would like to receive this newsletter via email, please contact Lori Matthews at lorimatthews@usf.edu or call 4-2615.