

### **Board of Trustees Academics and Campus Environment Committee**

Tuesday, November 10, 2020 10:40 AM – 12:10 PM or Upon Adjournment of Previous Meeting Microsoft Teams Virtual Meeting

Trustees: Charles Tokarz, Chair; Tim Boaz, Stephanie Goforth, Michael Griffin, Oscar Horton, Claire Mitchell, Byron Shinn USF Foundation Board Liaison: Debbie Sembler Provost and Executive Vice President: Ralph Wilcox

### AGENDA

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I.	Call to Order and Opening Remarks	Chair Charles Tokarz
II.	Public Comments Subject to USF Procedure	Chair Tokarz
III.	New Business – Action Items	
	<ul><li>a. Approval of Previous Minutes</li><li>i. August 25, 2020</li></ul>	Chair Tokarz
	b. Tenure as a Condition of Employment	Sr. Vice Provost Dwayne Smith
	c. Amendment to USF Regulation 6.0021: Student Code of Conduct	Dean Danielle McDonald
	d. 2019-2020 FIO Annual Report	Vice Provost/Acting Dir. James Garey
IV.	New Business – Information Items	
	a. Academic Continuity: Fall 2020 and Spring 2021	Provost Ralph Wilcox Assoc. VP Cindy DeLuca
	b. Progress Update on SACSCOC Accreditation Site Visit	Vice Provost Terry Chisolm Asst. VP Michael Wrona
	c. Diversity, Anti-Racism, and Equity (DARE) Dashboard	Senior Advisor for Diversity and Inclusion Elizabeth Hordge-Freeman
	d. Student Access and Success in the Context of COVID-19	Vice President Paul Dosal Dean Glen Besterfield
	e. Enhancing Faculty Success at USF	Vice Provost/Assoc. VP Pritish Mukherjee
V.	Adjournment	Chair Tokarz

### APPEARANCES BEFORE THE BOARD

Individuals or group representatives, who desire to appear before the Board to address a subject within the Board's jurisdiction may submit their requests in writing at least three (3) days in advance to the Corporate Secretary, c/o Office of Board of Trustees Operations, 4202 E. Fowler Avenue, CGS401, Tampa, FL 33620, specifying the agenda item on which the requestor(s) wishes to comment.

Comments shall generally be heard at Board Committees. However, the President in consultation with the Chair will determine whether the item will be heard and when the item will be heard. There will be a three minute time limit on any presentation. The total time allotted for all comments shall not exceed fifteen minutes, unless approved by the Board Chair.

As permitted by section 286.0114, F.S., the Board Chair may decline to hear any matter that: does not relate to a particular agenda item; is not practicable for a particular meeting; is outside the Board's jurisdiction; or was made available for public comment at a prior committee meeting before the Board takes action.

The Chair may recognize any individual or representative of groups to address the Board.

In order to proceed with the essential business of the Board in an orderly manner, any individual or group representative who attempts to disrupt a Board meeting will be subject to appropriate action pursuant to law.

BOT e-mail address is board@usf.edu.

Per BOT Operating Procedures, Article VI, 03.06.2018



### **Board of Trustees Academics and Campus Environment Committee**

### **NOTES**

### Tuesday, August 25, 2020 Microsoft Teams Virtual Meeting

#### I. Call to Order and Comments

Chair Charles Tokarz welcomed and thank those in attendance, and called the meeting to order with a quorum confirmed by Vice President and Assistant Corporate Secretary Cindy Visot with the following committee members present:

Trustee Tim Boaz

Trustee Stephanie Goforth

Trustee Michael Griffin

Trustee Oscar Horton (joined later in the meeting)

Trustee Claire Mitchell

Trustee Byron Shinn

Trustee Charles Tokarz

Chair Tokarz welcomed Faculty Senate President Dr. Tim Boaz as the newest member of the Board of Trustees ACE Committee. He also recognized the importance of having a faculty voice from Trustee Boaz, as well as a student voice from Student Body President Claire Mitchell, on the Board of Trustees and the ACE Committee specifically.

### II. Public Comments Subject to USF Procedure

Chair Tokarz confirmed there were no requests for public comment.

#### III. New Business – Action Items

- a. Approval of Previous Minutes
  - i. May 14, 2020

Chair Tokarz asked the committee if any edits needed to be made to the minutes and the committee confirmed there were none. A motion for approval was made by Trustee Griffin with a second from Trustee Shinn and was approved unanimously by the committee.

### b. Tenure as a Condition of Employment

Chair Tokarz called on Senior Vice Provost Dwayne Smith to present the item and highlighted the importance of continuing to use tenure as a powerful recruitment tool in attracting world-class faculty. Dr. Smith presented the candidates: Professor Chris Garvin, dean of the College of The Arts; Dr. Thomas Frazer, dean of the College of Marine Science and Dr. Lucian Lozonschi, professor in the Morsani College of Medicine.

A motion for approval was made by Trustee Boaz with a second from Trustee Shinn and was approved unanimously by the committee.

### c. USF Textbook & Instructional Materials Affordability Annual Report

USF Libraries Dean Todd Chavez introduced the item and provided an overview of the work that has occurred across the entire university to achieve such great success in creating more access for students via lower material costs. Textbook Affordability Project Director Alex Neff took the committee through a presentation highlighting key achievements:

- Cost per credit hour of \$23.69 for USF students in spring 2020 compared to a \$54.10 national average
- Spring 2020 compliance rate of 96.8% in spring 2020, exceeding the benchmark of 95%
- \$27,235,668 cumulative savings to students since 2010

Chair Tokarz thanked Mr. Neff for his work, as well as the faculty and staff from the entire university for their buy-in to making this program a success and assisting students in this important endeavor. Trustees had questions about audits from the Board of Governors and were informed that USF has always been rigorous in data integrity and that the university was the first in the state to have as part of its contract with the Bookstore management company to have access to data.

A motion for approval was made by Trustee Goforth with a second from Trustee Shinn and was approved unanimously by the committee.

### d. SUS Equity Report

Vice President for Institutional Equity Haywood Brown introduced the item and provided a background of the Equity Report and its requirement to be submitted to the state. Associate Vice President Cecil Howard took the committee through a presentation (available online) highlighting the university's progress in achieving equitable outcomes for student success, as well as new faculty and new administrator recruitment. Dr. Brown closed the presentation with recommendations for continued improvement, such as enhanced recruitment for Black and Brown students, as well as continuing to support male students via mentorship programs.

A motion for approval was made by Trustee Goforth with a second from Trustee Boaz and was approved unanimously by the committee.

#### IV. New Business – Information Items

### a. Enrollment Update: Summer and Fall 2020

Provost Ralph Wilcox presented the item, which included data on enrollment and student profiles from summer and fall 2020. The Provost also noted that this is the first time the data are presented in a consolidated manner. The Provost provided an overview of the units that have come together to work seamlessly in light of the COVID-19 pandemic to provide access for success for students and faculty. The Provost mentioned that the date of the meeting was only the second day of classes for the fall semester, so the data is preliminary. The Provost noted that summer 2020 enrollment was up over summer 2019 due in part of the largest summer freshmen class in USF's history and the majority were enrolled online. The Provost informed the committee that fall 2020 enrollment is 99% of the approved 2020 Accountability Plan and only 288 fewer students than fall 2019, less than a 1% decline. The Provost's presentation also included highlights of student profiles, as well as different modalities for instructional delivery.

Trustees had questions in terms of faculty support for training of online delivery of instruction and how they were being assisted.

### b. Update on SACSCOC Accreditation of USF

Vice Provost for Strategic Planning, Performance & Accountability Terry Chisolm presented the item, which included an update on work already achieved for USF's new single accreditation effective July 1, 2020, as well as next steps including a self-study and site visit.

### V. Adjournment

Chair Tokarz asked if any committee member had final comments. BOT Chair Zimmerman commended Chair Tokarz for his work, as well as the rest of the ACE Committee and all of the presenters. Chair Tokarz then adjourned the meeting.

Agenda Item: III.b.

### **USF Board of Trustees**

December 8, 2020

**Issue:** Tenure Nomination as a Condition of Employment

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**Proposed action:** Approve Tenure as a Condition of Employment

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### **Executive Summary:**

Administrators such as the President, Provost, Deans, Chairs, and senior faculty who are recruited to USF are normally awarded tenure as a condition of employment. These highly qualified individuals usually have earned tenure at their previous institutions, which makes them attractive candidates to USF. In order to attract them, USF must provide a package that is competitive with other nationally and internationally ranked institutions. Tenure upon appointment for qualified candidates, among other things, is a term and condition of the employment package that makes USF an institution of choice.

### **Financial Impact:**

### Strategic Goal(s) Item Supports:

USF Strategic Plan 2013-2018, Goal II

### **BOT Committee Review Date:**

Academic and Campus Environment Work Group - October 28, 2020

### Supporting Documentation Online (please circle): Yes

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- Memorandum to Jordan B. Zimmerman, Chair, USF Board of Trustees
- Tenure Nominations as a Condition of Employment
- Faculty Profiles

Prepared by: Dwayne Smith, Senior Vice Provost & Dean, Graduate Studies, 813-974-2267



### **MEMORANDUM**

DATE: November 10, 2020

TO: Jordan B. Zimmerman, Chair

**FROM:** Steven C. Currall, President

**SUBJECT:** Tenure as a Condition of Employment Nominations

I am requesting approval by the USF Board of Trustees of the enclosed Tenure as a Condition of Employment Nominations at USF. In nominating these faculty members for tenure, I certify that the requirements and conditions contained in USF Regulations, Policies, and Procedures for the granting of tenure have been met. I am satisfied that the nominee will make a significant professional contribution to USF and the academic community.

**Enclosures** 

### Faculty Nominations for Tenure as a Condition of Employment USF Board of Trustees Meeting – November 10, 2020

College	<u>Name</u>	<u>Rank</u>	Department/ School	Degree of Effort*	Previous Institution	Tenure at Previous Institution
Education	Dana Thompson Dorsey, PhD	Associate Professor	Education Leadership & Policy Studies	1.0	University of Pittsburgh	Yes
Education	Willis A. Jones, PhD	Associate Professor	Higher Education & Student Affairs	1.0	University of Kentucky	Yes
Morsani College of Medicine	James Michael Grichnik, MD, PhD	Professor	Dermatology & Cutaneous Surgery	1.0	University of Miami Miller School of Medicine	Yes

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### University of South Florida Tenure Nominations as a Condition of Employment

**EDUCATION** 

### Dana Thompson Dorsey, PhD

Dr. Dana Thompson Dorsey will join the College of Education on December 16, 2020 as an Associate Professor in the Department of Education Leadership & Policy Studies. Dr. Thompson Dorsey graduated with a Juris Doctor and a PhD in Education with concentration in Administrative and Policy Studies from the University of Pittsburgh. She also earned a BS in Accounting from Lincoln University of Pennsylvania. Dr. Thompson Dorsey comes to USF from the University of Pittsburgh where she is currently an Associate Professor with tenure in the School of Education's Department of Administrative and Policy Studies. She is also Associate Director of the Center for Urban Education. Previously, Dr. Thompson Dorsey was Assistant Professor in the Department of Educational Leadership and Policy at the University of North Carolina, Chapel Hill. Dr. Thompson Dorsey has taught undergraduate and graduate courses that align well with the programs in Educational Leadership & Policy Studies as well as with the Ed.D. program Educational Innovation. She has served as a member of doctoral committees as well as Major Professor. Dr. Thompson Dorsey's research examines education law and policy, urban education, educational equity and access, and historical and sociopolitical contexts of education. Her work has appeared in high quality journals such as Educational Administration Quarterly; Educational Policy; Race, Ethnicity and Education; Education and Urban Society; and Teachers College Record. She serves on the editorial boards of Urban Education and Negro Educational Review, and is an Associate Editor of The Urban Review and Co-Editor of Educational Researcher. Dr. Thompson Dorsey has disseminated her work at prestigious professional association conferences including the American Educational Research Association (AERA) and the University Council for Educational Administration (UCEA). Dr. Thompson Dorsey has served as a member of the Bill and Melinda Gates Foundation Continuous Improvement for Equity Design Team. She has also served as consultant and professional development trainer for school districts such as the Woodland Hills School District in Pittsburgh; Gateway School District in Monroeville, Pennsylvania; Chatham County Schools in North Carolina; and Chapel Hill Carrboro City Schools in North Carolina. Her work with these school districts has centered on racial equity, cultural bias, and cultural proficiency. The faculty and chair of the Department of Education Leadership and Policy Studies, as well as Interim Dean Judith Ponticell, have endorsed the hiring of Dr. Thompson Dorsey as an Associate Professor with tenure. President Steven C. Currall and Provost Ralph Wilcox concur with this recommendation.

### University of South Florida Tenure Nominations as a Condition of Employment

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### **EDUCATION**

#### Willis A. Jones, PhD

Dr. Willis A. Jones joined the College of Education on August 7, 2020 as Associate Professor in the Department of Higher Education & Policy Studies. Dr. Jones graduated with a Ph.D. in Higher Education Leadership and Policy from Vanderbilt University. He also holds a M.Ed. in Higher Education Administration from the University of Arkansas-Fayetteville, and a B. A. in Sociology from the University of North Texas. Dr. Jones comes to USF from the University of Kentucky in Lexington where he served as a tenured Associate Professor. Dr. Jones has taught multiple courses at the University of Kentucky in both face-to-face and online formats. His courses address topics in higher education and student affairs, as well as research and evaluation methods. Dr. Jones' research focuses on the study of intercollegiate athletics and its influence on organizational and student outcomes, as well as the educational experiences of student-athletes. He has authored 26 peer-reviewed journal publications with three manuscripts currently under review; one co-authored book; and four book chapters with an additional chapter forthcoming. His work has appeared in high quality journals such as Research in Higher Education; Review of Higher Education; American Journal of Education; Journal of Diversity in Higher Education; Journal of Sports Economics; and Journal of College Student Development. His research has been funded by the AccessLex Institute and the Association for Institutional Research, by the American Institutes for Research and the Lumina Foundation, and by the Knight Commission on Intercollegiate Athletics. Dr. Jones' interests in the success of student athletes and in the unique environments of HBCUs and community colleges will bring new opportunities for program development, research, and intercollegiate collaboration. Dr. Jones currently serves as a member of two editorial boards, Journal of Higher Education Athletics & Innovation and Innovative Higher Education. He previously served as a member of the Editorial Board of the Journal of College Student Development. He has also served as ASHE Membership Committee Chair, as member of the Pre-Conference Forum on College Athletics Planning Committee, and as chair of the National Conference Program Committee (Policy, Finance, and Economics). Within the University of Kentucky, Dr. Jones has served as a member of multiple committees, including the Kentucky Retroactive Withdrawal Committee, the University of Kentucky Policy Review Committee, the Faculty Senate, the Faculty Success and Advancement Workgroup, and the Campus Retention Workgroup. The faculty and chair of the Department of Higher Education and Student Affairs, as well as Interim Dean Judith Ponticell, have endorsed the hiring of Dr. Jones as an Associate Professor with tenure. President Steven C. Currall and Provost Ralph Wilcox concur with this recommendation.

USF Board of Trustees Meeting - November 10, 2020

University of South Florida Tenure Nominations as a Condition of Employment 3

### **MORSANI COLLEGE OF MEDICINE**

### James Michael Grichnik, MD, PhD

Dr. James Michael Grichnik will join the USF Health, Morsani College of Medicine (MCOM) on January 1, 2021 as Professor and Chair of the Department of Dermatology and Cutaneous Surgery. Dr. Grichnik is a world-renowned expert in the diagnosis and treatment of malignant melanoma, an experienced dermatological cancer researcher, and clinician who specializes in personalized patient care, genetics, and genomics. Dr. Grichnik comes to USF from the Scully-Welsh Cancer Center, Cleveland Clinic, Vero Beach, FL, where he was Director since 2016. He served as Professor with tenure, and Director of the Anna Fund Melanoma Program, at the Miller School of Medicine from 2008 through 2015. He served as Chief of the Frankel Family Division of Melanocytic Tumors with the Department of Dermatology and Cutaneous Surgery from 2013 through 2015, Miller School of Medicine. Dr. Grichnik's academic career began in 1996 where he served as Assistant Professor, and then Associate Professor with tenure with the Department of Medicine at the Duke University Medical Center. Dr. Grichnik obtained a PhD in Cell Biology at Baylor College of Medicine 1988. He earned a MD degree at Harvard Medical School in 1990. His graduate training includes a residency at Duke University Medical Center; an internship with Harvard Beth Israel Hospital; postdoctoral training at Tufts University, and a postdoctoral fellowship at Baylor College of Medicine. Dr. Grichnik has 103 peer-reviewed publications as mostly first or senior author. He has numerous awarded patents, serves on a wide variety of scientific advisory boards, and served as the PI on numerous clinical trials. He has secured funding from the NIH, Duke University, the University of Miami, and numerous associations, foundations, and benefactors, and is a frequent invited speaker at national and international meetings. Dr. Grichnik is an accomplished teacher and mentor, and member of several curriculum committees. The MCOM APT Committee; the Department of Dermatology and Cutaneous Surgery Chair; Dr. Charles Lockwood, VP for USF Health; Provost Ralph Wilcox; President Steven C. Currall all concur to recommend Dr. Grichnik for tenure at the rank of Professor.

Agenda Item: III.c.

### USF Board of Trustees December 8, 2020

Issue: USF Emergency Regulation 6.0021 Student Code of Conduct

Proposed action: Amendment to Regulation 6.0021 Student Code of Conduct

### **Executive Summary:**

Formal adoption of the amendments incorporated in Regulation E-SF6.002: Regulation E-USF6.002 was adopted as an Emergency Regulation under the Board of Governors Guidelines for Emergency Regulations (BOG Regulation and Development Procedures) to comply with the requirements set forth in recent amendments to the Department of Education's amendment to Title IX, effective August 14, 2020. As required by the BOG Procedures, to transition the Emergency Regulation to a formal Regulation effective until amended or repealed, the University has followed the formal promulgation process which requires final approval by the University BOT. Upon USF BOT approval, the Emergency Regulation E-USF6.0021 will become University Regulation USF6.0021.

Financial Impact: N/A

**Strategic Goal(s) Item Supports:** Goal One: Well-educated and highly skilled global citizens through

our continuing commitment to student success.

**BOT Committee Review Date:** BOT ACE Committee: November 10, 2020

Supporting Documentation Online (please circle):

Yes

Prepared by: Patsy Ciaccio, Office of the General Counsel, 813-974-1661

No

# Student Code of Conduct Revisions

Danielle McDonald, AVP/Dean of Students



### SOUTH FLORIDA

# Summary of changes

- \*The Regulation was adopted as an Emergency Regulation in August to comply with the DOE August 14 implementing deadline for the TIX changes
  - At this time, as per BOG Emergency Regulation process, the Regulation must complete the normal Promulgation which includes formal BOT approval.
  - These changes will ensure consistency with USF Policy 0-004.

### \*Technical Changes

- Removed remaining system references to reflect one USF
- Added Health and Safety violation that was mistakenly removed in the previous revision and needed to address COVID-19 violations among other behaviors that impact the health and safety of our campus communities.

## **Definitions:** for cases under the jurisdiction of Policy 0-004

- Definitions of dating violence, domestic violence, sexual harassment, sexual assault, and stalking updated to be in compliance with federal Title IX regulations and consistent with USF Policy 0-004.
- Due process rights for charged student and complainant updated to be in compliance with BOG and Title IX regulations regarding cases under the jurisdiction of Policy 0-004.

# Advisors: for cases under the jurisdiction of Policy 0-004

Language added to further explain the role of the advisor to include:

- Advisors for both the charged and complainant student must conduct cross-examination during the live hearing of the other party.
- If either party does not identify an advisor, one will be appointed by the University
- If a charged student or complainant does not attend a hearing, the University will appoint an advisor so cross-examination can be conducted on their behalf.

# **Formal Hearings:** for cases under the jurisdiction of Policy 0-004

- Timeline to submit information to be considered in a formal hearing updated: to ensure both parties have required amount of time (10 days)per BOG and Title IX regulations to review the information.
- Failure of a complainant, charged student or witness to attend a formal hearing updated to reflect Title IX regulations if a complainant, charged student, and/or witness fails to appear at a formal hearing the hearing may be held in their absence, and the witness's statements given prior to the Formal Hearing will not be solely relied upon for determining responsibility by the Hearing Officer/Hearing Body.

# Appeals: for cases under the jurisdiction of Policy 0-004

- Additional basis for appeal added: The Title IX Coordinator, investigators, or Hearing Officer/Hearing Body had a conflict of interest or bias for or against charged students or complainants generally or the specific charged student, student organization, or complainant that affected the outcome
- Appeals process updated: if the basis of the appeal was a conflict of interest or bias by the Title IX Coordinator, investigators, or Hearing Officer/Hearing Body that affected the outcome, and the Appellate Officer accepts the appeal, the charged student, student organization, or complainant, and in specific cases, the Title IX Coordinator, investigators, and Hearing Officer/Hearing Body will be provided a copy of the submitted appeal and permitted five (5) days to submit a response to the Appellate Officer, if applicable. The Appellate Officer may request that the case be remanded for a new investigation, Formal Hearing, or modify the sanction(s).





### REGULATION

Number: <u>E-</u>USF6.0021

Title: Student Code of Conduct

Responsible Office: Student Success

Date of Origin: 9-23-85 Date Last Amended: 6-2-20 (Amended) Date Last Reviewed: 8-14-206-2-20

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### I. PURPOSE AND INTENT

- Effective Date and Changes to the Regulation: This Regulation E-USF6.0021 has been adopted as an
- 5 Emergency Regulation under the Board of Governors Guidelines for Emergency Regulations (BOG
- 6 Regulation and Development Procedures) to comply with the recent amendments to the Department
- of Education's amendment to Title IX which is to be effective on August 14, 2020.
- 8 The Regulation E-USF6.0021 will replace USF6.0021 and will be effective August 14, 2020 for up to 90
- 9 days pending final adoption at the conclusion of the full promulgation period. The Regulation will
- 10 remain in effect until repealed or amended to respond to comments, new information and changing
- 11 conditions. Substantive amendments to the Regulation will be communicated through the University's
- established promulgation process. (Policy 0-001 Regulation and Policy Development).
- 13 Student Conduct and Ethical Development (further referred to as "SCED" (formerly SRR)) supports
- the goals, mission, values, and visions of the University of South Florida ("University" or "USF") by
- promoting responsibility and adherence to the standards of behavior outlined in this Regulation
- 16 ("Student Code of Conduct" or "Code").

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- SCED collaborates with the USF community to advocate for a safe environment that promotes personal
- accountability and supports student success. SCED facilitates educational opportunities through
- 20 meaningful interactions with students to encourage their academic, emotional, and professional
- 21 development. The goal of SCED is to create environments that empower students to engage as ethical
- 22 citizens in a diverse global society.

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### II. STATEMENT OF REGULATION

- 25 The USF President has designated SCED, or designee, to administer and maintain this Regulation
- 26 ("Student Code of Conduct" or "Code"). The Student Code of Conduct describes standards of
- 27 behaviors that are counteractive to the goals and mission of the University and the process for how the

University will hold students and student organizations accountable to these standards of behavior.

### III. STANDARDS OF BEHAVIOR

Students and student organizations are responsible for knowing the information, policies, and procedures outlined in the Code. There is an expectation that students and student organizations adhere to the following standards of behavior.

#### Commitment to Honor

- The Code supports and seeks to put into practice the USF Commitment to Honor. As an ethical community, USF is dedicated to the ideals of excellence in student development, academic -learning, scholarship, and research. Each member of this community is expected to accept and live these commitments:
  - 1. I resolve to maintain honor and integrity of the university community in pursuit of student development, academic learning, scholarship and research.
  - 2. I resolve to respect the dignity and intrinsic value of all persons.
  - 3. I resolve to contribute to the progress and greater good of the community.
  - 4. I resolve to strive for excellence and discovery for myself, others, and the University.

### **Academic Disruption**

Disruptive students in the academic setting hinder the educational process. Instructors have the primary responsibility for managing the classroom environment whether in person or online in accordance with <u>USF 3.025 Disruption of Academic Process</u>. The Disruption of Academic Process Regulation provides the steps an instructor may take to immediately address a student disrupting a class or academic setting including restricting a student from class. If a student disrupts the classroom or academic setting, the instructor should submit a report in writing using the <u>Student Conduct and Ethical Development Referral Fform</u>. References to "instructor" include course instructors, faculty, administrators, and staff.

### Amnesty

Medical

The University encourages students to seek emergency medical assistance when faced with an alcohol and/or drug-related emergency and in any situation where a reasonable person believes medical treatment to be appropriate. Students who seek or receive emergency medical assistance for themselves or students who seek assistance for another student experiencing an emergency related to the consumption of alcohol and/or drugs may qualify for amnesty. Any student who qualifies for amnesty under the USF 30-004 Medical Amnesty (Student Reporting) Policy, may not be charged with violations of the Student Code of Conduct as those conduct violations relate to the consumption and/or use of

- alcohol and/or drugs. Although students who qualify for amnesty may be exempt from the Student Conduct Process, they may be required to complete educational measures.
- *Hazing*

- A student may not be charged with a violation of the Code if the student establishes that, before medical assistance or law enforcement arrived on the scene of the hazing event, the student rendered aid to the
- 72 hazing victim(s) and establishes all of the following:
  - 1. The student was present at an event where, as a result of hazing, an individual appeared to need immediate medical assistance.
    - 2. The student was the first individual to call 911 or USF Police to report the need for immediate medical assistance.
    - 3. The student provided their own name, the address where the immediate medical assistance was needed, and a description of the medical issue to the 911 or USF Police dispatcher at the time of the call.
    - 4. The student remained at the scene with the individual in need of immediate medical assistance until such medical assistance or law enforcement arrived and that the student cooperated with such personnel at the scene of the incident.
- For more information about hazing and hazing amnesty, reference <u>6.0023 Prohibition of Hazing</u>
  Regulation.

### IV. APPLICABILITY & AUTHORITY

- The University of South Florida is one institution with <u>multiple branch</u> campuses. An incident will be referred to the campus where the incident occurred or as designated by the director of SCED, or designee.
  - Students and student organizations are responsible for having read and abiding by the standards of behaviors of the Code. The University reserves the right to make changes to the Code as necessary. The most updated version of all USF policies and regulations can be found at <a href="http://regulationspolicies.usf.edu">http://regulationspolicies.usf.edu</a>.
  - The Code and Student Conduct Process apply to the behaviors of any student and student organization regardless of location or forum that are inconsistent to the goals and mission of USF. This includes (1) conduct that may present a danger or threat to the health and/or safety of students or others, (2) conduct that adversely affects the University community and/or the pursuit of its mission, (3) and/or conduct that violates state or federal laws. Students and student organizations are responsible for their guests and may be held accountable for their guests' behavior.
- 103 The Student Conduct Process is educational and designed to address student and student organization

behavior; therefore, the University will address any alleged violations of the Code independently of any criminal or civil court process. The Student Conduct Process may be carried out prior to, concurrently with, or following civil or criminal proceedings. Determinations made or sanctions(s) imposed as a result of the Student Conduct Process will not be subject to change because criminal charges were dismissed, reduced, or resolved in favor of the charged student. The University is not required to postpone the Student Conduct Process pending the outcome of any civil or criminal case. Student conduct cases that may result in suspension or expulsion must be resolved prior to the awarding of any degree or certificate.

### V. <u>DEFINITION OF TERMS</u>

- 114 Administrative Hearing Officer A faculty or staff member who has been trained to participate in the adjudication of student conduct cases.
- Administrative Hold A restrictive hold placed on —a student's record at any point in the Student
- 117 Conduct Process to assure compliance with sanctions or pending the resolution of conduct matters.
- This hold may impact the ability of a student to register for courses, request academic transcripts, and receive a degree and diploma.

- Advisor Any individual chosen by the charged student, student organization, and complainant to accompany the party to meetings related to the Student Conduct Process and to advise the party on the process. For cases under the jurisdiction of Policy 0-004, an advisor will conduct cross-examination for the party at the Formal Hearing; further, the University will appoint an advisor to a party for the purpose of cross-examination if one is not chosen by the party.
- Any individual chosen by the charged student, student organization, and complainant to advise them throughout the Student Conduct Process. An individual may not serve in this capacity if their service would unreasonably conflict with the fair administration of the Student Conduct Process.

**Charge(s)** – Alleged violation(s) of the Student Code of Conduct.

**Charged Student** – Any student who has allegedly violated the Student Code of Conduct. <u>This term may</u> also refer to a student identified as a respondent as defined in USF Policy 0-004.

**Complainant** – Any individual who may have been the subject of sexual harassment, stalking, or violence by the charged student. This may not be the individual who reported the violation(s). This term may also refer to a student identified as a complainant as defined in USF Policy 0-004.

**Conduct Standing** – A student's status related to University conduct.

**Day** – A day when the University is open for regular business operations. This excludes Saturday, Sunday, legal/University administrative holidays or when the campus is closed for business. For emailed

143 correspondence, the day of delivery is not included in a designated time period. 144 145 Hearing Officer – University official, as determined by the Director of SCED, or designee, authorized to make decisions about alleged violations of the Student Code of Conduct. 146 147 148 Impact Statement - A written statement provided by the charged student and complainant that 149 explains how the incident has impacted their personal and educational experiences. These statements may be considered in cases of alleged sexual harassment, stalking, and violence. 150 151 152 **Interim Suspension** – An immediate temporary separation from the University. Conditions may 153 include restriction from University premises and participation in academic endeavors, and/or other and University-related activities. Interim suspensions will be expedited through the Student Conduct 154 155 Process. 156 157 **May** – Is used in the permissive sense. 158 Member of the University Community – Any individual who currently employed by the University, 159 any student of the University, and any third party working on University premises or any participant in 160 a University-sponsored program or activity regardless of the location of the program or activity. 161 162 163 Policy – All written and published policies and regulations of the University. Reference <u>USF Regulations</u> 164 and Policies for specific policies and regulations. 165 Preponderance of the Evidence – The evidence/information presented supports the finding that it is 166 167 more likely than not that the conduct violation occurred. This standard is used in adjudicating all cases 168 through the Student Conduct Process. 169 170 Student - Any individual admitted, enrolled, or registered for any University course or program, 171 regardless of the medium of the course or program, or degree-seeking status, or when not enrolled or 172 registered for a particular term, who is eligible to enroll in future terms without seeking readmission. A student who withdraws, is academically dismissed after allegedly violating the Student Code of Conduct, 173 174 or has a continuing relationship with the University is still considered a student. For the purpose of this Regulation, the term "student" may be interchangeable with "student organization" when the term 175 176 "student organization" is not directly specified. 177 178 Student Organization – A student group that is officially registered or recognized by the University, 179 including, but not limited to, political groups, social groups, honor and professional societies, fraternities 180 and sororities, and sport clubs. 181

**Temporary Restrictions** – Actions that SCED may take upon receipt of an incident report or during the Student Conduct Process. These actions may include, but are not limited to, interim suspension, a

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removal from on-campus housing, no contact orders, restrictions from clubs, events, and organizational activities, and/or restrictions from specific areas on University premises. Temporary restrictions may be amended or lifted throughout the Student Conduct process.

**Transcript Overlay** – Notation on a student's academic transcript that states the student is not in good conduct standing resulting from suspension or expulsion.

University -All campuses of the University of South Florida.

University Activity or University Program - Any function or event that is hosted, sponsored, or organized by any University member when acting in their official capacity, group, or organization, including but not limited to, student organizations. This includes, but is not limited to, coursework and other academic activities, education abroad, field trips, retreats, social events, philanthropies, and community service events.

**University Conduct Board** - A panel of faculty, staff, and students who have been trained to participate in the adjudication of student conduct cases.

University Official – Any individual the University employs, contracts, or appoints to perform assigned teaching, research, administrative, professional, or other responsibilities (e.g. faculty, staff, administrators, student staff, USF Police).

University Premises – Any building or property owned or controlled by the University within the same reasonably contiguous geographic area and used by the University in direct support of, or in a manner related to, the University's educational purposes, including residence halls; and any building or property that is within or reasonably contiguous to that previously described in this paragraph that is owned by the University, but that is controlled by another individual, is frequently used by students, and supports University purposes (e.g., a food or other retail vendor).

**Will** – Is used in the imperative sense.

**Witness** – An individual with direct knowledge about or involvement in an alleged violation of the Student Code of Conduct.

Written Notice – The communication of charge(s) sent to the charged student or student organization by e-mail to their official University of South Florida e-mail address, which will be SCED's primary means of communication with students. This form of communication also includes written notice to a complainant, in specific cases, to their official University e-mail address. The delivery of written notice through the official University email will constitute full and adequate notice under the Code. Students are responsible for all communications delivered to their University email address. Written notice to student organizations will be sent to the email address on file with the University.

### VI. CONDUCT VIOLATIONS

The behaviors outlined below are prohibited by this Regulation. The following conduct violations are broadly defined and are not exhaustive in terms.

Aiding and Abetting - The prompting, facilitating or encouraging of others to violate standards of behavior.

### Alcohol

- 1. Possession or consumption of alcohol when under the legal drinking age as defined by Florida law.
- 2. Unlawful sale, distribution, and/or manufacturing of alcohol.
- 237 3. Public consumption and/or intoxication according to local ordinance.
  - 4. Hosting or sponsoring a gathering at which the underage consumption of alcohol may or has occurred.
  - 5. Control or operation of any mode of transportation while impaired by alcohol.
    - 6. Use and/or possession of devices with the intent to use for rapid or excessive consumption of alcohol, including but not limited to funnels, ice luges, and beer bongs.
      - 7. Possession and/or use of kegs, coolers, party balls and/or other common source containers.
      - 8. Reporting to class, an organizational meeting or other University event that is specific to the educational mission while under the influence of alcohol.
      - 9. Failure to abide by <u>30-023 Alcohol Policy</u> and all University protocols, state, and federal laws regarding alcohol.

**Bribery** – Offering or accepting a bribe or inducement that would impinge upon or compromise the integrity of academic work, student performance, or the unbiased and professional duty of faculty, staff, or students of the University.

**Complicity** – To be associated with a violation of any University policy or regulation including, but not limited to, failure to remove oneself from the area or incident where a violation is being committed or attempted.

**Damage to Property** - Destruction or vandalism of University buildings or property, private property, and/or personal property.

 **Dating Violence** – Violence, on the basis of sex, committed by a person, who is in or has been in a social relationship of a romantic or intimate nature with the complainant. The existence of such a relationship shall be determined based on the complainant's statement and with consideration of the length of the relationship, the type of relationship, and the frequency of interaction between the persons involved in the relationship. For the purposes of this definition, dating violence includes, but is not

limited to, sexual or physical abuse or the threat of such abuse. Dating violence does not include acts covered under the definition of domestic violence. Violence committed by an individual who is or has been in a social relationship of a romantic or intimate nature with the complainant. The existence of such a relationship shall be determined based on the complainant's statement and with consideration of the length of the relationship, the type of relationship, and the frequency of interaction between the individuals involved in the relationship. Dating violence includes, but is not limited to, sexual or physical abuse or the threat of such abuse. Dating violence does not include acts covered under the definition of domestic violence.

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### **Disruptive Conduct**

- 1. Actions and/or behaviors that disrupt, disturb, impair, or interfere with the processes and/or functions of the University or the rights of members of the University community.
- 2. Actions and/or behaviors that disrupt, disturb, impair, or interfere with the academic environment, and/or failure to abide by USF 3.025 Disruption of Academic Process.
- 3. Actions and/or behaviors that disrupt, disturb, impair, or interfere with the freedom of movement and speech, and/or academic freedom of any member or guest of the University community.
- 4. Actions and/or behaviors that disrupt, disturb, impair, or interfere with the student conduct process.
- 5. Actions and/or behaviors that are disorderly, unruly, and/or disturb the peace.

Domestic Violence – Violence, on the basis of sex, committed by a current or former spouse or intimate partner of the complainant, by a person with whom the complainant shares a child in common, or by a person who is cohabitating with, or has cohabitated with, the complainant as a spouse or intimate partner, or by a person similarly situated to a spouse of the complainant under the domestic or family violence laws of the state of Florida, or by any other person against an adult or youth complainant who is protected from that person's acts under the domestic or family violence laws of the state of Florida. To categorize an incident as domestic violence, the relationship between the respondent and complainant must be more than just two people living together as roommates. The people cohabitating must be current or former spouses or have an intimate relationship. Conduct that includes asserted violent misdemeanor or felony offenses committed by the complainant's current or former spouse, current or former cohabitant, an individual similarly situated under domestic or family violence law, or anyone else protected under domestic or family violence law.

- **Drugs** -Includes, but is not limited to, any narcotic, central nervous system stimulant, hallucinogenic, barbiturate, or other substance treated as such.
  - 1. Misuse or illegal possession of a regulated or controlled substance.
  - 2. Manufacturing, distributing, selling, or attempting to obtain any controlled substance that is

304 prohibited by law.

- 3. Un-prescribed use, possession, distribution, selling, or attempting to obtain any prescription drug (one's own or another's) that is prohibited by laws.
- 4. Possession of paraphernalia used for the consumption and/or use of drugs that may include, but not limited to bongs, hookahs, rolling papers, baggies, scales, and pipes.
- 5. Knowingly inhaling or ingesting a substance (e.g. nitrous oxide, glue, paint, etc.) that may alter a student's mental state.
- 6. Control or operation of any mode of transportation while impaired by a regulated or controlled substance.
- 7. Reporting to class, an organizational meeting or other University event that is specific to the educational mission while under the influence of drugs.
- 8. Failure to abide by <u>0-610 Drug-Free Workplace Policy</u> and all University protocols, state, and federal laws regarding drugs.
- **Failure to Comply** Failure to comply with an official request or directive of a University Official acting within the scope of their assigned duties. Failure to identify oneself or produce USF identification upon request by a University Official.

#### **False Information**

- 1. Knowingly withholding related information or making a false or misleading oral or written statement to the University and/or any University Official.
- 2. Unauthorized alteration, possession, purchase, forgery, or misuse of any document, record, or instrument to be used as identification or as part of a request for support or excuse from academic assignment or other University service. The University has the right to authenticate or research the reliability of any document provided by a student.
- 3. Knowingly providing false or misleading information during proceedings under the Student Code of Conduct, including knowingly submitting a false complaint for any University process.
- 4. Failure to provide complete and accurate responses to the prior conduct section of the admissions application.

### Fire and Safety

- 1. Inappropriate activation of any emergency warning equipment or the false reporting of any emergency.
- 2. Removing, damaging, interfering, or tampering with any fire safety equipment (e.g. smoke detectors, sprinklers, fire alarms).
- 3. Failure to evacuate during a fire alarm in any University facility or at any University event.
- 3.4. Engaging in action(s) that cause or attempt to cause a fire or explosion including but not limited to the release of chemicals or substances that can cause harm to another individual's health.
- **Gambling** Engaging in or offering games of chance for the exchange of money or other gain that may be in violation of Florida laws.

Harassment – Conduct that creates an unsafe, intimidating, or hazardous situation that interferes with the ability of a student or employee to study, work, or carry out University functions and are not protected by freedom of expression.

 1. Repeated and/or severe aggressive behaviors, including bullying/cyber-bullying, that intimidate or intentionally harm or control another individual physically or emotionally. and are not protected by freedom of expression.

2. Failure to abide by <u>0-007 Diversity and Equal Opportunity: Discrimination and Harassment</u> Policy and all University protocols and federal/state laws regarding discrimination.

**Hazing** - Any action or situation that recklessly or intentionally endangers the mental or physical health or safety of an individual(s) for purposes of initiation and/or admission into, or association with and/or the perpetuation or furtherance of a tradition or ritual of any recognized student organization or non-affiliated organization. The consent or permission of the individual(s) does not eliminate responsibility.

 1. Hazing includes, but is not limited to pressuring or coercing an individual(s) into violating state or federal laws; any brutality of a physical nature, such as whipping, beating, branding, exposure to the elements, forced consumption of any food, liquor, drug, or other substance, or other forced physical activity that could adversely affect the physical health or safety of an individual(s); or any activity that would subject an individual(s) to extreme mental stress, such as sleep deprivation, forced exclusion from social contact, forced conduct that could result in extreme embarrassment, or other forced activity that could adversely affect the mental health or dignity of an individual(s). Additionally, any hazing that results in permanent and/or serious bodily injury or death.

2 Soliciting an individual(s) to commit or is actively involved in the planning of any act of hazing.

3. Failure to abide by <u>6.0023 Prohibition of Hazing Regulation</u> and all University protocols, state, and federal laws regarding hazing.

 <u>Health and Safety</u> – Conduct non-compliant with University policies, guidelines, or directives related to the health and safety of the University community.

### Physical Violence

1. Intentional touching or striking of an individual(s) against their will, or any action causing or attempting to cause potential damage, injury, or harm. This includes, but is not limited to, punching, slapping, scratching, or striking with one's body or with any object.

2. Unintentional touching or striking of an individual(s) against their will, or any action causing or attempting to cause potential damage, injury, or harm that is with conscious disregard for consequences.

**Residence Hall Policies** – Failure to abide by any policy or regulation governing University Housing (e.g. rental agreement, Resident Handbook).

Retaliation - Words or action(s) taken against an individual because of the individual's

participation individual's participation in a protected activity that would discourage a reasonable person from engaging in a protected activity. Retaliation may include intimidation, threats, coercion, physical harm and/or adverse employment or educational actions. Protected activity includes an individual's participation in the reporting, investigation, and/or resolution of an alleged violation of the Student Code of Conduct. Additionally, protected activity includes an individual's opposition to policies, practices and/or actions that the individual reasonably believes are in violation of the Student Code of Code. Retaliation may be found even when an underlying report made in good faith was not substantiated. Retaliation may be committed by the charged student, the complainant, or any other individual or group of individuals.

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### Sexual Assault

- 1. Any sexual act directed against another individual, without the consent of the complainant, including instances in which the complainant is incapable of giving consent.
- 2. Incest non-forcible sexual intercourse, between individuals who are related to each other, within the degrees wherein marriage is prohibited by Florida law.
- 3. Statutory rape non-forcible sexual intercourse, with an individual who is under the statutory age of consent as defined by Florida law.

Sexual Exploitation – Taking non-consensual or abusive sexual advantage of an individual for their own benefit or for the benefit of anyone other than the individual being exploited, and that the conduct does not otherwise constitute sexual harassment under this policy. Examples of sexual exploitation include, but are not limited to:

- 1. Sexual voyeurism (such as observing or allowing others to observe an individual undressing or using the bathroom or engaging in sexual acts, without the consent of the individual being observed).
- 2. Invasion of sexual privacy.
- 3. Taking pictures, videos, or audio recording of another in a sexual act, or in any other sexually-related activity when there is a reasonable expectation of privacy during the activity, without the consent of all involved in the activity, or exceeding the boundaries of consent (such as allowing another individual to hide in a closet and observe sexual activity, or disseminating sexual pictures without the photographed individual's' consent), including the making or posting of revenge pornography.
- 4. Prostituting another individual.
- 5. Engaging in sexual activity with another individual while knowingly infected with human immunodeficiency virus (HIV) or a sexually-transmitted disease (STD) or infection (STI), without informing the other individual of the infection.
- 6. Causing or attempting to cause the incapacitation of another individual (through alcohol, drugs, or any other means) for the purpose of compromising that individual's ability to give consent to sexual activity, or for the purpose of making that individual vulnerable to non-consensual sexual activity.
- 7. Misappropriation of another individual's identity on apps, websites, or other venues designed for

- 422 <u>dating or sexual connections.</u>
  - 8. Forcing an individual to take an action against their will by threatening to show, post, or share information, video, audio, or an image that depicts the individual's nudity or sexual activity.
  - 9. Knowingly solicitation a minor for sexual activity.
  - 10. Engaging in sex trafficking,
  - 11. Creation, possession, or dissemination of child pornography.

**Sexual Harassment** <u>— Conduct on the basis of sex/gender or that is sexual that satisfies one or more of the following:</u>

- Quid Pro Quo: A USF employee, conditions the provision of an aid, benefit, or service of the University, on an individual's participation in unwelcome sexual conduct. Refer to Policy 0-004 Sexual Misconduct/Sexual Harassment.
- 2 Unwelcome conduct, determined by a reasonable individual, to be so severe, and pervasive, and objectively offensive, that it effectively denies an individual equal access to the University's education program or activity.
  - 1. Sexual advances, requests for sexual favors, or other verbal, nonverbal or physical conduct of a sexual nature, including sexual violence, intimate partner violence, and stalking. Sexual harassment also includes unwelcome conduct directed at an individual based on the individual's actual or perceived gender or sexual orientation or gender expression that is so sufficiently severe, persistent, or pervasive that it unreasonably interferes with, denies, or limits someone's ability to participate in or benefit from the college's educational program and/or activities. Refer to Policy 0-004 Sexual Misconduct/Sexual Harassment.
  - 2 Hostile Environment Discriminatory harassment that is so severe or pervasive that it unreasonably interferes with, limits, deprives, or alters the terms or conditions of education (e.g., admission, academic standing, grades, assignment); employment (e.g., hiring, advancement, assignment); or participation in a University program or activity (e.g., campus housing), when viewed from both a subjective and objective perspective. A hostile environment can be created by pervasive conduct or by a single or isolated incident, if sufficiently severe. The more severe the conduct, the less need there is to show a repetitive series of incidents to prove a hostile environment, particularly if the conduct is physical. An isolated incident, unless sufficiently serious, does not amount to Hostile Environment Harassment.

3. Non-consensual Sexual Contact - Any intentional sexual touching, however slight, with any object, by an individual upon another individual that is without consent and/or by force. Sexual contact may include, but is not limited to intentional contact with the breasts, buttocks, groin, or genitals, or touching another with any of these body parts or making another touch you or themselves with or on any of these body parts; any intentional bodily contact in a sexual manner, though not involving contact with/of/by breasts, buttocks, groin, genitals, mouth, or other orifice.

4.	Non-consensual Sexual Intercourse - Any sexual penetration, however slight, with any object, by any individual upon another individual that is without consent and/or by force.
	Intercourse includes vaginal penetration by a penis, object, tongue, or finger; anal penetration by
	a penis, object, tongue, or finger; and oral copulation (mouth to genital contact or genital to
	mouth contact), no matter how slight the penetration or contact.
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Э.	Quid Pro Quo - Discriminatory harassment where submission to or rejection of unwelcome
	conduct is used, explicitly or implicitly, as the basis for decisions affecting an individual's
	education (e.g., admission, academic standing, grades, assignment), employment (e.g., hiring,
	advancement, assignment), or participation in a university program or activity (e.g., campus
	housing), or is based on power differentials.
	_Sexual Exploitation - Attempting or purposely/knowingly taking non-consensual or abusive
	sexual advantage of another for an individual's own advantage or benefit, or to benefit or
	advantage anyone other than the one being exploited. Examples of sexual exploitation, include but
	are not limited to: Causing the incapacitation of another individual (through alcohol, drugs, or
	any other means) for the purpose of compromising that individual's ability to give affirmative
	consent to sexual activity.
	Allowing third parties to observe private sexual activity from a hidden location (e.g., closet) or
	through electronic means (e.g., Skype, Zoom, or livestreaming of images).
	Engaging in voyeurism (e.g., watching private sexual activity without the consent of the
	participants or viewing another individual's intimate parts (including genitalia, groin, breast or
	buttocks) in a place where that individual would have a reasonable expectation of privacy).
	Recording or photographing private sexual activity and/or an individual's intimate
	parts (including genitalia, groin, breasts, or buttocks) without consent.
	Disseminating or posting images of private sexual activity and/or an individual's
	intimate parts (including genitalia, groin, breasts or buttocks) without consent.
	Prostituting another individual.
	<u>without the other's knowledge.</u>
	Exposing one's genitals in non-consensual circumstances.
	Inducing another to expose their genitals.
	Sexually based stalking and/or bullying.
6.	<del>_</del>
<del>a.</del>	Causing the incapacitation of another individual (through alcohol, drugs, or any other means) fo
	the purpose of compromising that individual's ability to give affirmative consent to sexual activity
b.	Allowing third parties to observe private sexual activity from a hidden location (e.g., closet) or
	through electronic means (e.g., Skype, Zoom, or livestreaming of images).
€.	Engaging in voyeurism (e.g., watching private sexual activity without the consent of the
	participants or viewing another individual's intimate parts (including genitalia, groin, breast or

503 buttocks) in a place where that individual would have a reasonable expectation of privacy). 504 d. Recording or photographing private sexual activity and/or an individual's intimate 505 parts (including genitalia, groin, breasts, or buttocks) without consent. 506 Disseminating or posting images of private sexual activity and/or an individual's intimate parts (including genitalia, groin, breasts or buttocks) without consent. 507 f. Prostituting another individual. 508 509 Knowingly exposing another individual to without the other's knowledge. 510 511 h. Exposing one's genitals in non consensual circumstances. 512 Inducing another to expose their genitals. 513 Sexually based stalking and/or bullying. 514

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Unwanted or Unwelcome Sexually Oriented Attention - Unwanted or unwelcome sexually-oriented remarks or behaviors, that are so sufficiently severe, persistent, or pervasive, on the part of an individual who knows or ought reasonably to know that such remarks or behavior unreasonably interferes with, denies, or limits someone's ability to participate in or benefit from the University's educational program and/or activities.

Stalking- Engaging in a course of conduct directed at a specific individual that would cause a reasonable individual to fear for the individual's safety, or the safety of others; or suffer substantial emotional distress. For the purposes of this definition, course of conduct means two or more acts, including, but not limited to, acts in which the charged student directly, indirectly, or through third parties, by any action, method, device, or means, follows, monitors, observes, surveils, threatens, or communicates to or about an individual, or interferes with an individual's property. Reasonable person means a reasonable person under similar circumstances and similar identities to the complainant. Substantial emotional distress means significant mental suffering or anguish that may, but does not necessarily, require medical or other professional treatment or counseling. Engaging in a course of conduct directed at a specific individual that would cause a reasonable individual to fear for the individual's or the safety of others or suffer substantial emotional distress. Course of conduct means two or more acts, including, but not limited to, acts in which the stalker directly, indirectly, or through third parties, by any action, method device, or means follows, monitors, observes, surveils, threatens, or communicates to or about, an individual, or interferes with an individual's property. Substantial emotional distress means significant mental suffering or anguish that may, but does not necessarily, require medical or other professional treatment or counseling. A reasonable individual is a person(s) under similar circumstances and with similar identities to the complainant.

**Student Organization Misconduct** – Failure to abide by any University and/or department policy or protocol governing the operation of student organizations, sport clubs, teams, etc.

**Technology** – Improper use of technology hardware or software including but not limited to computers, e-mail, cell phones, video cameras, and drones.

- 1. Unauthorized downloading or facilitating others to download copyrighted music, films, and other documents without authorization.
  - 2. Non-consensual recording of wire, oral, or electronic communication acquired by any device when such communication is uttered by an individual exhibiting an expectation that such communication is not subject to interception under circumstances justifying such expectation (i.e. an individual has a reasonable expectation of privacy).
  - 3. Failure to abide by Policy 0-502 Appropriate Use of Information Technology Resources.
  - 4. Failure to abide by Policy 6-036 Unmanned Aircraft (Drone) Operations.

Stalking Engaging in a course of conduct directed at a specific individual that would cause a reasonable individual to fear for the individual's or the safety of others or suffer substantial emotional distress. Course of conduct means two or more acts, including, but not limited to, acts in which the stalker directly, indirectly, or through third parties, by any action, method device, or means follows, monitors, observes, surveils, threatens, or communicates to or about, an individual, or interferes with an individual's property. Substantial emotional distress means significant mental suffering or anguish that may, but does not necessarily, require medical or other professional treatment or counseling. A reasonable individual is a person(s) under similar circumstances and with similar identities to the complainant.

**Theft** – Taking, attempting to take, or keeping in its possession property or services not belonging to the individual.

Threats of Violence - A threat by word or act to do violence to an individual(s).

#### Unauthorized Access and/or Use

- 1. Unauthorized access or entry to University facilities or any property of any member of the University community without permission.
- 2. Duplication or use of University keys or access cards without permission.
- 3. Accessing, duplicating, photographing, altering, and/or misusing any University material (including University intellectual property), files document or record, computer records, software, data files, and similar entities owned or maintained by any member of the University faculty, administration, staff or student body.
- 4. Misuse of the official University brand to include, but not limited to the logo, mark, monogram, seal, or other graphic identity symbol.
- University Policy and/or Local Ordinance, State, or Federal Law (as determined by the University) Failure to adhere or abide by policies, including but not limited to, local ordinance, state law or federal law. Adjudicating by an outside entity is not a prerequisite to a determination of responsibility by the University.[GM1]

Weapons, Firearms, or Explosive Devices – The illegal possession, storage, use or sale of any weapon (lethal or non-lethal), firearm, ammunition, or any incendiary, explosive or destructive device.

This includes, but is not limited to, fireworks, switchblade knives, air soft guns, dangerous chemicals, corrosive and/or biological chemicals or agents as restricted by University policies and/or protocols. This also covers any item used as a weapon to cause actual physical harm or threaten physical harm. Reference Policy 6-009 Weapons on USF Property.

### VII. STUDENT CONDUCT PROCESS

### Filing an Incident Report

A student and student organization's conduct may be reported to SCED by any individual or entity for review of a potential conduct violation(s). A report may be submitted in writing using the designated referral form. Currently the form is the <u>Student Conduct and Ethical Development Referral Fform</u>. Incident reports must be submitted within six (6) months following the incident or obtaining knowledge about the incident, whichever is later. Exceptions to this filing time include, but are not limited to, cases involving sexual harassment, dating violence, domestic violence, and stalking and may include other extraordinary cases, as determined by the Director of SCED, or designee.

All reported information will be reviewed by the Director of SCED, or designee, to determine appropriate next steps to include, but are not limited to, further fact gathering, issuance of charges, referral to another department, or an information meeting to determine resolution of the report and potential conduct violations.

### **Temporary Restrictions**

Temporary restrictions may be issued to ensure a safe environment that promotes personal accountability and supports student success. SCED can issue temporary restrictions to any student and student organization involved in an incident, regardless of whether a determination of potential violations has been made. These may include, but are not limited to, interim suspension, removal from on-campus housing, no contact orders, restrictions from clubs, events, and organizational activities, and/or restrictions from specific areas on University premises. The student and student organization will receive written notice detailing the issued temporary restrictions.

The charged student's enrollment status will remain unchanged pending the outcome of a Formal Hearing, except in cases of interim suspension. The hearing outcome will indicate if enrollment status will be changed between written notice of outcome of a Formal Hearing and the conclusion of an Appeal, if applicable.

### **Issuance of Charges**

The Director of SCED, or designee, will review the incident report to determine if further fact gathering is necessary or if sufficient information exists for the issuance of charges of violations of the Code. In general circumstances, a review of the incident report will be completed to make a determination to issue

charges or to conduct further fact gathering, if necessary, within fifteen (15) days of receipt of the incident report.

 If sufficient information exists, the student and student organization will receive written notice of charges. The written notice will include date, time, and location of the Informational Meeting, as well as the specific charges of violations of the Code, a brief description of the allegation(s), an invitation to attend an informational meeting, and any other detail to prepare for the Student Conduct Process.

### **Informational Meeting**

The charged student or student organization will be invited to attend an Informational Meeting with a Hearing Officer. An informational meeting is an opportunity for the Hearing Officer to explain the Student Conduct Process, due process rights, allegations and charges, and review all available information supporting the charges of violations of the Code. Following the Informational Meeting, the Hearing Officer may collect additional relevant information regarding the incident. The charged student or student organization will receive written notice of and be provided the reasonable opportunity to review any relevant information gathered after the Informational Meeting prior to a Resolution Agreement or Formal Hearing. This is a private meeting and will be closed to spectators, unless otherwise specified (e.g. advisor).

A student or student organization has up to three (3) days after the Informational Meeting to choose a resolution option. If the charged student or student organization fails to select a resolution option, SCED will proceed with scheduling a Formal Hearing. The type of Formal Hearing forum will be determined by the Director of SCED, or designee, based on the severity of charges and/or possible sanctions (e.g. suspension/expulsion).

If the charged student or student organization fails to attend or re-schedule an informational meeting, they will have waived their opportunity to participate in an informational meeting, and SCED will proceed with scheduling a Formal Hearing. The type of Formal Hearing forum will be determined by the Director of SCED, or designee, based on the severity of charges and/or possible sanctions (e.g. suspension or expulsion).

### **Due Process Rights**

- Charged Student/Student Organization
- The charged student and student organization has the following rights during the Student Conduct Process:
- 657 <u>40.1.</u>Written notice of the <u>chargesCode charge(s)</u> and allegations.
- 658 <u>2.</u> A fair and impartial hearing.
  - 11.3. To be accompanied by an advisor of their choice and expense throughout the Student Conduct Process. For cases under the jurisdiction of Policy 0-004, the University will appoint an

- advisor for the purpose of cross-examination during a Formal Hearing, if one is not chosen.

  The opportunity to review all available information supporting the charges of violations of the Code prior to resolution.

  The opportunity to present relevant information and witnesses at the Formal Hearing.

  To not provide self-incriminating testimony. This right is not applicable to student
  - To not provide self-incriminating testimony. (This right is not applicable to student organizations). Invoking the right against self-incrimination will not be considered as a negative factor in the decision of the Hearing Officer or Hearing Body.
  - 15.7. The opportunity to question witnesses and in specific cases, complainants, in specific cases outlined in the Code, in accordance with the Formal Hearing procedure.
  - 16.8. To receive written notice of the outcome of the Formal Hearing within five (5) days of the hearing.
  - To submit a written appeal.appeal the decision through the process detailed in the Code (See Appeal).
  - In addition to the above, a charged student has the following rights in cases of alleged sexual harassment, stalking, and violence:
  - The ability to request alternate arrangements for participation in the Formal Hearing via audio or live-video from another location, and/or to participate in a manner that avoids direct contact with the complainant as long as such participation does not infringe on the charged student's right to question the complainant during the Formal Hearing or infringe on the implementation of Formal Hearing procedure.
  - 2. To submit a written impact statement in advance of the Formal Hearing.
  - 3. To not have prior sexual history considered, except for the testimony offered by the complainant or respondent about their shared sexual history that the panel deems relevant, when determining if a conduct violation has occurred.

# Complainant

A complainant has the following rights during the Student Conduct Process:

- 1. Written notice of the Code charge(s) and allegations.
- 2. A fair and impartial hearing.
- 3. To be accompanied by an advisor of their choice and expense throughout the Student Conduct Process. For cases under the jurisdiction of Policy 0-004, the University will appoint an advisor for the purpose of cross-examination during a Formal Hearing, if one is not chosen.
- 4. The opportunity to review all available information supporting the charges of violations of the Code prior to resolution.
- 5. The opportunity to present relevant information and witnesses at the Formal Hearing.
- 6. To not provide self-incriminating testimony. (This right is not applicable to student organizations). Invoking the right against self-incrimination will not be considered as a negative factor in the decision of the Hearing Officer or Hearing Body.
- 7. The opportunity to question witnesses and the charged student, in specific cases outlined in the Code, in accordance to the Formal Hearing procedure.

- 700 8. To receive written notice of the outcome of the Formal Hearing within five (5) days of the hearing.
  - 9. To submit a written appeal appeal the decision through the process detailed in the Code\_(See Appeals).
  - 10. The ability to request alternate arrangements for participation in the Formal Hearing via audio or live-video from another location, and/or participate in a manner that avoids direct contact with the charged student as long as such participation does not infringe on the complainant's right to question the charged student during the Formal Hearing or infringe on the implementation of Formal Hearing procedure.
  - 11. To submit a written impact statement in advance of the Formal Hearing.
  - 12. To not have prior sexual history considered, except for the testimony offered by the complainant or respondent about their shared sexual history that the panel deems relevant, when determining if a conduct violation has occurred.

Advisor

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The charged student, —student organization, and in specific cases, complainant (unless the conduct violation is under the jurisdiction of Policy 0-004), and complainant may be accompanied by an advisor of their choice and expense throughout the Student Conduct Process with the following guidelines:

- 1. The advisor cannot have a potential conflict of interest between the University and/or the case or create an unreasonable conflict with the fair administration of the Student Conduct Process.
- 2. The advisor may not speak on behalf of, present the case for, serve as a witness, or otherwise participate directly in the Student Conduct Process. If the advisor is an attorney, they must adhere to the same guidelines as any other advisor.
- 3. It is the student, student organization, and complainant's responsibility to make appropriate arrangements for their advisor to accompany them throughout the Student Conduct Process. The conduct process will not be delayed due to scheduling conflicts of the chosen advisor.
- 4. The advisor may be dismissed from the Student Conduct Process for failure to adhere to the parameters of their role. This dismissal will not affect the process and all proceedings will continue.

In cases under the jurisdiction of Policy 0.004, the charged student, student organization, and complainant may be accompanied by an advisor of their choice\* throughout the Student Conduct Process. The following pertains to the role of the advisor in these specific cases.

The advisor must conduct cross-examination of the charged student, student organization, complainant, and witness(es). If the charged student, student organization, or complainant does not have an advisor of their choosing present at the Formal Hearing, the University shall appoint an advisor of the University's choosing for the sole purpose of conducting cross-examination. The University cannot guarantee the appointed advisor will be equal to the chosen advisor of the charge student, student organization, or complainant. Specifically, should the charge student, student organization, or

740 complainant's chosen advisor be an attorney, the University is not obligated to appoint an advisor who 741 is an attorney. A party may reject the University's appointment of an advisor, but they may not proceed 742 without an advisor.

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If the party's advisor will not conduct the cross-examination, the University will appoint an advisor who will do so thoroughly, regardless of the participation or non-participation of the advised party in the hearing itself.

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\*Choosing an advisor who is also a witness in the Student Conduct Process creates potential for bias and conflict of interest. A charge student, student organization, or complainant who chooses an advisor who is also a witness can anticipate the 749 750 issues of potential bias will be explored by the Hearing Officer/Hearing Body.

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# **Resolution Options**

A student or student organization has the right to a resolution of any alleged violation of the Code through the Student Conduct Process unless waived as outlined below. The Student Conduct Process provides two resolution options. Cases involving allegations of sexual harassment, stalking, and violence will be resolved by a Formal Hearing conducted by the University Conduct Board, consistent with state and federal guidelines.

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# **Resolution Agreement**

(except in cases that could result in separation from the University) Available when the charged student or student organization waives their right to a Formal Hearing and appeal, and requests that the Hearing Officer, conducting the Informational Meeting, determine the findings and applicable sanctions. The Hearing Officer reserves the right to collect additional relevant information to make an informed decision. The meeting will not be audio-recorded, and the written outcome will serve as the official record of the Resolution Agreement. The student or student organization will receive written notice of the Resolution Agreement within five (5) days, except in the case of extraordinary circumstances. Written notice of the Resolution Agreement will include the determination regarding responsibility for conduct violations and applicable sanctions.

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### Formal Hearing

770 Formal Hearings include two types of forums 1) Administrative Hearing and 2) University Conduct 771 Board.

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Administrative Hearing - Conducted by a single Hearing Officer who serves as the Hearing Body. If the charged student elects an Administrative Hearing, the charged student waives their right to the University Conduct Board.

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University Conduct Board (UCB) - Conducted by a panel which serves as the Hearing Body. The UCB consists of two (2) students and one (1) faculty or staff member. A non-voting Hearing Officer will moderate the hearing and be excluded from deliberations. If the charged student elects a University

780 Conduct Board, the charged student waives their right to an Administrative Hearing.

 The panel is selected from a pool of trained students, faculty, and staff who are members of the UCB. UCB members go through a formal recruitment, selection, and training process facilitated by SCED.

# VII.VIII. FORMAL HEARING PROCEDURES

# Scheduling

SCED will make a good-faith effort to schedule Formal Hearings around academic class schedules considering the availability of individuals involved in the hearing procedures and the normal operations of SCED.

# Hearing Notice

The charged student or student organization will receive written notice no later than five ten (105) days prior to the date of the Formal Hearing. The written notice will include date, time, and location of the hearing, as well as the specific charges of violations of the Code, a brief description of the allegation(s), names of witnesses to be called by the University, a list of information to be used in the hearing, an outline of the Formal Hearing proceeding, and the name(s) of the Hearing Officer and Hearing Body. A complainant will receive similar written notice, as applicable.

# Witnesses and Relevant Information

The charged student or student organization can request the participation of additional witness to provide relevant information during a Formal Hearing. The charged student or student organization must provide the names of additional witnesses at least three (3) days prior to the hearing to the Hearing Officer. Acceptance or denial of additional witnesses is at the discretion of the Hearing

Officer. Character witnesses or witnesses who cannot provide <u>relevant</u> information regarding the specific incident will not be permitted to participate in the Formal Hearing.

The charged student or student organization, and in specific cases, complainant is responsible for contacting and notifying additional witnesses they request to participate in the Formal Hearing. The Formal Hearing shall not be delayed due to a scheduling conflict of the witness.

In the event a witness is unable to participate in the scheduled Formal Hearing, the witness may submit a written statement at least three (3) days prior to the hearing to the Hearing Officer for consideration. A late witness statement submission will not be considered. The charged student or student organization must be provided an opportunity to respond to the written witness statement. The inability of the charged student or student organization to question a witness who has provided a written statement is not a violation of the charged student or student organization's due process rights. The charged student or student organization has the opportunity to review and respond to the written statement and may offer

information to rebut the witness statement and other information presented at the Formal Hearing. If a witness fails to attend the Formal Hearing, their written statement, should one exist, will be considered by the Hearing Body.

For cases under the jurisdiction of Policy 0.004, if a witness(es) fails to appear at the Formal Hearing, the hearing may be held in their absence, and the witness's statements given prior to the Formal will not be solely relied upon for determining responsibility by the Hearing Officer/Hearing Body.

The charged student, or student organization, or in specific cases, complainant has the opportunity to review all relevant information to be used in the Formal Hearing supporting the charges of violations of the Code at least three ten (103) days prior to the hearing. Relevant records, exhibits, and written statements may be submitted by the charged student or student organization for review and acceptance to the Hearing Officer. Acceptance or denial of information is at the discretion of the Hearing Officer. The University has the right to review A any information the charged student, student organization, or in specific cases the complainant intends to use must be submitted to SCED at least three-five (53) days prior the Formal Hearing, except in cases under the jurisdiction of Policy 0.004, in which the information must be submitted ten (10) days prior to the Formal Hearing.

# Challenging Impartiality in a Formal Hearing

The charged student or student organization may challenge the inclusion of any member of the Hearing Body. The challenge must be submitted in writing to the Director of SCED and must detail an actual bias (such as conflict of interest) that would significantly impact their right to a fair and impartial hearing. The challenge must be submitted at least <u>fivethree</u> (53) days prior to the Formal Hearing. The Director of SCED, or designee, will review the challenge and make a final decision that is not appealable.

### **Postponements**

Any request to postpone a Formal Hearing must be submitted in writing to the Director of SCED as least three five (53) days prior to the hearing. The request must state the reason(s) for the postponement. The Director of SCED, or designee, will review the request and make a final decision. The University is not required to postpone the Student Conduct Process pending the outcome of any civil or criminal case.

848 Failure to Attend

If a charged student, student organization and or in specific cases, complainant, in specific cases, fails to attend a scheduled Formal Hearing, the hearing will occur, and an outcome will be made in their absence.

If a witness(es)/Complainant fail to appear, statements given prior to the Formal Hearing may be reviewed at the Hearing in their absence; however, the statements may not be sufficient to determine a finding of responsibility.

# General Principles of Formal Hearings

The following general principles apply to all Formal Hearings regardless of hearing forum. The charged

student or student organization and in specific cases, complainant, in specific cases, will receive information that outlines the Formal Hearing proceeding gs prior to the hearing.

- 1. Formal Hearings are private and will be closed to spectators, unless otherwise specified (e.g. advisor).
- 2. The burden of proof in a Formal Hearing is on the University. The standard of proof is the preponderance of the evidence. The finding of responsible or not responsible on the charges is solely based on the information presented at a Formal Hearing.
- Formal Hearings, excluding deliberations, will be recorded by audio or video. The Formal Hearing may only be recorded by the University and the recording will be the property of the University.
- 4. Formal Hearings are not subject to the formal rules of evidence and procedures governing criminal and civil court proceedings.
- 5. A charged student or student organization and in specific cases, complainant, in specific cases, have the opportunity to present relevant information.
- 6. No irrelevant information, including character statements, should be discussed or considered in the Formal Hearing.
- 7. The Hearing Officer has the discretion to limit the number of witnesses whose testimony may be redundant or not in dispute.
- 8. The Hearing Officer may limit the length of testimony and may provide advice regarding the scope, direction or tone of questioning.
- 8.9. For cases under the jurisdiction of Policy 0.004, all cross-examination of the charged student, student organization, complainant, and witnesses must be conducted directly and orally by the individual's advisor. At the Formal Hearing, before the charged student, student organization, complainant, or witness can respond to a question posed by an advisor, the decision-maker(s) must first determine whether the question is relevant, and if not, explain the basis for disallowing the question.
- 9.10. Prior student conduct may only be considered in determining appropriate sanctions.
- 40.11. In cases involving multiple charged students, information presented at a Formal Hearing may be used in a related case as long as all Formal Hearing procedures contained within the Code are satisfied.
- 11.12. The Hearing Body will make a recommendation of the decision and sanctions to the Hearing Officer. The Hearing Officer may adopt or modify the recommendation of the Hearing Body. If the recommendation is not adopted, the Hearing Officer will include the reason for modifying the recommendation in the Formal Hearing outcome letter.
- 13. The charged student or student organization and in specific cases, complainant, in specific cases, will receive written notice of the formal hearing outcome within five (5) days of the Formal Hearing. The formal hearing outcome will include the determination regarding responsibility for conduct violations and applicable sanctions.

### **Interim Suspension**

An interim suspension is an immediate temporary separation from the University. Conditions may

- include restriction from University premises, participation in academic endeavors, and Universityrelated activities. Interim suspensions will be expedited through the Student Conduct Process.
- An interim suspension may be imposed at the discretion of the Vice President for Student Success, or designee, to ensure one or all of the following:

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- 1. The safety and well-being of members of the USF community or preservation of USF property;
- The student's continued presence or the student organization's continued activities, or use of privileges, is likely to pose an ongoing threat, disruption or interference with the normal operation of USF.

When an interim suspension is imposed, the charged student or student organization will receive written notice to attend a scheduled Informational Meeting with a Hearing Officer. The written notice will include date, time, and location of the meeting, as well as the specific charges of violations of the Code, a brief description of the allegation(s), the conditions of interim suspension, and any other detail to prepare for the Student Conduct Process.

An Informational Meeting will occur (see Informational Meeting) and the Hearing Officer will review available information to determine if the interim suspension will remain, be modified, or lifted. The charged student or student organization will receive written notice two (2) days after the Informational Meeting regarding the status of interim suspension.

If the charged student or student organization fails to attend the Linformational Mmeeting, they will have waived their opportunity to participate in the Linformational Mmeeting, and SCED will proceed with scheduling a Formal Hearing. The type of Formal Hearing forum will be determined based on the severity of charges and/or possible sanctions (e.g. suspension or expulsion).

If a charged student is placed on an interim suspension, but the charged student is subsequently found not responsible for the conduct violation, the University must:

- 1. Correct any record of the change in enrollment status in the charged student's permanent records, and report in a manner compliant with state and federal laws, and
- 2. Refund the charged student: a pro rata portion of any charges for tuition and out of-state fees, as appropriate, if the temporary revocation or suspension of the charged student's ability to attend classes lasts for more than ten (10) days.

In cases where the President determines that the health, safety, or welfare of the charged student or the University community is involved, a charged student's privileges within the University, including the ability to attend classes or engage in University activities, may be suspended on an interim basis.

### WHH.IX. BASIS FOR APPEAL AND APPEAL PROCESS

The charged student or student organization and in specific cases, complainant complainant, in specific cases, as provided in the Code, may appeal in writing the outcome of a Formal Hearing within five (5) days of the date of the Formal Hearing outcome letter. The appeal must be in writing to the Dean of Students, or designee, and the burden of proof rests with the individual or organization appealing to clearly demonstrate the basis for appeal.

# **Basis for Appeal**

The basis for appeal includes:

- 1. A violation of due process rights or failure of the University to follow the Student Conduct Process established in this Code that substantially affected the outcome.
- 2. The introduction of new information that was not available and could not be presented at the time of the Formal Hearing. The individual appealing must demonstrate how the new information could have substantially affected the outcome. The outcomes of a criminal or civil case is not considered new information for the purpose of an appeal.
- 3. The severity of sanction(s) imposed was disproportionate to the responsible conduct violations.

  Additionally, for cases under the jurisdiction of Policy 0.004:

  The Title IX Coordinator, investigators, or Hearing Officer/Hearing Body had a conflict of interest or bias for or against charged students or complainants generally or the specific charged student, student organization, or complainant that affected the outcome.

An appeal is not a rehearing of the conduct case and will not be accepted simply because the individual is dissatisfied with the outcome of the Formal Hearing.

### **Appeal Process**

The Dean of Students, or designee, will serve as the Appellate Officer for all appeals of the Student Conduct Process. The Appellate Officer will determine if there is sufficient information to substantiate the basis for appeal. If so, the Appellate Officer may either deny the appeal, therefore upholding the original outcome of the Formal Hearing, or do one of the following:

If the basis of the appeal is that there was a violation of due process rights or failure to follow the Student Conduct Process which would have substantially affected the outcome, and the Appellate Officer accepts the appeal, the Appellate Officer may request the case be remanded for a new Formal Hearing.

If the basis of the appeal is new information that could not be presented at the time of the Formal Hearing which would have substantially affected the outcome, and the Appellate Officer accepts the appeal, the Appellate Officer may request that the case be remanded for a new Formal Hearing.

If the basis of the appeal is the severity of sanction(s) imposed was disproportionate to the responsible conduct violations, and the Appellate Officer accepts the appeal, the Appellate Officer may modify the sanction(s).

For cases of sexual harassment, stalking, and violence, if the basis of the appeal is the Title IX Coordinator, investigators, or Hearing Officer/Hearing Body had a conflict of interest or bias for or against charged students or complainants generally or the specific charged student, student organization, or complainant that affected the outcome, and the Appellate Officer accepts the appeal, the charged student, student organization, or complainant, and in specific cases, the Title IX Coordinator, investigators, and Hearing Officer/Hearing Body will be provided a copy of the submitted appeal and permitted five (5) days to submit a response to the Appellate Officer, if applicable. The Appellate Officer may request that the case be remanded for a new investigation, Formal Hearing, or modify the sanction(s).

Except as required to explain the basis of new information, the review of an appeal is limited to the record of the Formal Hearing and supporting documents.

The charged student or student organization or in specific cases, complainant, will receive a written notice of their appeal outcome within ten (10) days of receipt of the appeal, except in extraordinary circumstance as determined by the Dean of Students, or designee. The appeal outcome is the final University decision and there are no further internal University appeals.

A student may seek outside judicial review pursuant to Florida Rule of Appellate Procedure 9.190(b)(3) of a final University decision. If a student seeks a review with the court, a copy of the petition must also be officially served to the University of South Florida Office of the General Counsel at 4202 E. Fowler Avenue, CGS 301, Tampa, Florida 33620-4301.

### IX.X. SANCTIONS

Students and student organizations found responsible for conduct violations will be assigned sanctions. Sanctions will be commensurate with the responsible conduct violations considering any mitigating circumstances, including but not limited to the charged student or student organization's prior conduct record. Assigned sanctions may include, but are not limited to:

> Alcohol and/or Substance Use Education Sanctions - Online educational modules, assessments, and/or meeting with a staff member. The charged student or student organization is responsible for any associated fee(s).

Assignments/Seminar/Workshops: Requirement to attend, present, and/or participate in an in-

person or online, workshop, module, and/or seminar. Written research assignments, behavioral reflection papers, or other educational activities may also be a requirement. These sanctions are intended to provide a student with opportunities that achieve specific learning objectives such as engaging in meaningful reflection on their behavior and the impact on others. The charged student or student organization is responsible for any associated fee.

Conduct Probation: A specified period of time when the charged student or student organization is considered not in good conduct standing with the University. Conduct probation may result in restrictions of privileges and/or activities which may include, but are not limited to, being prohibited from participating in study abroad, serving in specific student leadership roles (e.g. resident assistant, student government). Conduct probation is a period of reflection on behavior and an opportunity to demonstrate satisfactory citizenship. Further conduct violations while on conduct probation may impact the severity of future sanctions.

**Deferred Suspension**: A specified period of time in which suspension is temporarily withheld pending completion of other sanctions by a specified deadline and the demonstration of satisfactory citizenship. A student or student organization on deferred suspension is considered not in good conduct standing with the University. If the charged student or student organization fails to comply with assigned sanctions, the student or student organization will no longer be on deferred suspension and will be immediately suspended with no further appeal.

**Expulsion**: Permanent separation from the University. The student or student organization is considered not in good conduct standing permanently with the University. The charged student and student organization will not have the ability to return as a student or student organization at any point in time. Expulsion may include a restrictive or no trespass order for all University premises. A transcript overlay will be placed on the charged student's academic transcript and an administrative hold will be permanently placed on the student's account. A record of expulsion will be maintained in the student's permanent conduct file in Student Conduct and Ethical Development.

A student assigned this sanction may forfeit tuition, housing rent and fees, and other University fees. A student will be withdrawn from classes and forfeit academic credit accordingly. Students living in University Housing must contact Housing and Residential Education to determine the financial impact of the cancelled contract.

**Housing Restriction:** A specified period of time in which a student is restricted from living in and/or visiting all USF residential facilities (which may include dining halls), including the Greek Village. If applicable, a student may be financially liable for any costs associated with the restriction from living in on-campus housing as outlined in the Cancellation section of the University Student Housing Agreement or Greek Housing Agreement.

No Contact Order: Official directive requesting a student refrain from making contact with another individual(s). Contact may include communication by telephone, in writing, electronically, by third party,

1057	or in person both on and off campus.
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1059	<b>Restrictions</b> : Specific loss of privileges that may limit participation in student activities and University
1060	events or access and use of University premises (e.g. athletic teams, leadership positions, certain
1061	buildings and/or locations).
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1063	<b>Restitution</b> : Requirement to reimburse the University and/or an individual for the damage, destruction,
1064	or vandalism of University buildings or property, private property, and/or personal property. Restitution
1065	will be limited to the actual cost of repair or replacement.
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1067	Suspension: Separation from the University for a specified period of time. The student or student
1068	organization is considered not in good conduct standing during the period of suspension with the
1069	University. The student or student organization will not have the ability to return as a student or student
1070 1071	organization until the end of the suspension. Suspension may include a restrictive or no trespass order for all University premises. A transcript overlay will be placed on the student's academic transcript, and
1071	an administrative hold will be placed on the student's account during the period of
1073	suspension. A record of suspension will be maintained in the student's permanent conduct file in
1074	Student Conduct and Ethical Development.
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1076	A student affected by this sanction may forfeit tuition, housing rent and fees, and other University fees.
1077	A student will be withdrawn from classes and forfeit academic credit accordingly. Students living in
1078	University Housing must contact Housing and Residential Education to determine the financial impact
1079	of the cancelled contract.
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1081	Written Reprimand – An official notice of conduct that is not in accordance with the University's
1082	standards of behavior. Further conduct violations may impact the severity of future sanctions.
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1084	X.XI. AUXILIARY AIDS AND SERVICES
1004	A.M. HOMILIARI MIDS HIVE SERVICES
1085	Students may request reasonable accommodations as required in Section 504 of the Rehabilitation Act
1086	and the Americans with Disabilities Act. The student must be registered with the USF Students with
1087	Disabilities Services office and notify SCED in writing a minimum of three (3) days prior to a meeting or
1088	hearing.
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1090	XI.XII.PARENTAL NOTIFICATION
1091	The University considers the student the primary contact for University communications and may
1092	restrict communication to the student only. SCED has the discretion to inform any parent or legal
1093	guardian of a dependent student under the age of 21 (as provided in <u>Parental Notification Policy 30-</u>
1094	020) when their student has been found responsible for a conduct violation in regard to the use or
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possession of alcohol or a controlled substance. A student whose parents or legal guardian are to be notified will be informed prior to such notification and given the opportunity to initiate contact with their parents, if and when possible.

### XII.XIII. CONDUCT RECORD MAINTENANCE AND RETENTION

#### Maintenance

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- 1. Student and student organization conduct records are maintained in SCED.
- 2. All student conduct records in all formats (paper, computer, audio, etc.) resulting in formal charges will be kept in compliance with <u>General Records Schedule GS5</u>, but not for less than seven (7) years from the date of the last incident that the charged student or student organization was involved in that resulted in conduct charges.
- 3. If a student is suspended or expelled, a record of a violation of University regulations and/or policies will be permanently maintained in the student's or student organization's conduct file in SCED and a record of separation may be maintained in the Office of the Registrar.
- 4. SCED maintains all student conduct records in accordance with the Family Education Rights and Privacy Act (FERPA). SCED will abide by all laws requiring privacy with regard to the Student Conduct Process. In addition, as FERPA does not protect the names of students found responsible for crimes of violence, including forcible sex offenses, or an alleged perpetrator of a non-forcible sex offense when the allegations support a finding that a student has committed a violation of the University's rules or policies, the University may be required to release that information upon a Chapter 119 public record request.
- 5. A student may choose to sign a release form granting SCED staff permission to discuss information related to the Student's disciplinary file with any individual that the student designates. This form is available in SCED. Although this form may provide access to information to a third party, the student remains the primary responsible party for compliance.
- 6. Any educational institution requesting conduct information about a current or former University student is required to submit the request in writing. If a non-educational agency is requesting information, those requests must include the signature of the student granting the release of information related to the student's conduct record.
- 7. Transcripts of recorded hearings will not be prepared or provided by the University. In cases of external legal review that may require a transcript of a recorded hearing, the student or advisor may contact the Office of the General Counsel to arrange for the preparation of the written transcript by a court reporting service on the student's behalf and at the expense of the requestor. The court reporting service will provide the transcript to the Office of the General Counsel, which will perform a confidentiality review of the transcript and redact any confidential or exempt information pursuant to state or federal law. The requestor will be responsible for the cost of the transcript preparation and confidentiality review.

#### Retention

1. Records resulting in an educational sanction of expulsion or suspension from the University will

- be permanently maintained in SCED.
  - 2. No personally identifiable record(s) will be kept after a record has been designated for destruction. Statistical data will be maintained but all information that would identify an individual is removed.
    - 3. All paper records will be destroyed by shredding or other similar process. Computer files will be modified in a manner so that only statistical data that cannot identify an individual is kept. Non-paper information (i.e. audio recordings) will be destroyed in a manner that will ensure that the information cannot be traced to any individual or any disciplinary case.

# Record Expungement

- 1144 Record expungement allows a student conduct record on file with SCED to be sealed. This includes all
- information related to the student's documentation, investigation, hearing, and disposition. In general,
- when completing background check inquiries, expunged records will not be reported as an incident
- when the student was found responsible. The student will not need to report the record based on the
- language/definitions of the requesting institution or agency in a background check that the incident ever
- occurred. The record will still be used for federal, state, and local University reporting requirements but
- will not be associated with the student name or student ID.
- 1152 Eligibility

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- 1153 A request for expungement will be available for consideration:
- 1. One year after the resolution of a conduct case,
  - 2. All assigned sanctions have been successfully completed,
- 3. An expungement has not previously granted, and
- 1157 The conduct violation(s) did not:
  - 4. Cause personal injury.
    - 5. Cause significant property damage.
- 1160 6. Include a drug violation that could qualify as a felony charge in the legal system.
  - 7. Disrupt the orderly operation of the University.
- 8. Violate the firearm, explosives, dangerous chemicals, and ammunition or weaponry regulations of the University.
  - 9. Violate the Sexual Misconduct/Sexual Harassment policy.
- 1165 10. Result in a suspension or expulsion.

# 1166 **Petition Requirements**

- A student meeting the eligibility requirements must submit their petition to the Dean of Students, or
- designee. The student must submit a signed statement explaining the justification for the request, a
- description of what occurred in the conduct incident, and what they learned from the incident. The
- statement must also include:
- 1. Student's name

University identification number (U number) 1172 E-mail address 1173 Phone number 1174 1175 Date of incident 1176 6. Incident report number 1177 1178 **Process** The Dean of Students, or designee, will review the statement, the conduct record, and any other 1179 pertinent information they choose to request and/or consider. The decision is at the discretion of the 1180 1181 Dean of Students, or designee. The student will receive written notice regarding their petition within ten (10) days of receipt of petition. The decision of the Dean of Students, or designee, regarding the 1182 expungement of the conduct record is final and not appealable. 1183 1184 1185 XIII.XIV. INTERPRETATION AND REVISION 1186 This Regulation applies to all campuses of the University of South Florida; however, non-substantive 1187 procedural modifications to reflect the particular circumstances of each campus are permitted. Any 1188 questions about the interpretation of the Code should be directed to any of the following SCED offices: 1189 Tampa: http://www.usf.edu/srr/page.asp?id=69 1190 St. Petersburg: <a href="http://www.usfsp.edu/dos/sc/">http://www.usfsp.edu/dos/sc/</a> 1191 1192 Sarasota\_—Manatee:\_ http://www.usfsm.edu/campus-life/student-engagement/student-rights-1193 and-responsibilities.aspx 1194 The University reserves the right to make changes to the Student Code of Conduct as necessary. The 1195 1196 Code shall be reviewed periodically by a committee which shall include student representation under the direction of the Director of SCED. 1197 History-New 9-23-85, Formerly 6C4-6.021, Amended 5-27-92, 7-26-92, 12-29-94, 4-11-99, 9-27-1198 1199 05, Formerly 6C4-6.0021 F.A.C., Amended 6-5-08, 6-25-09, 9-22-11, 12-02-13, 1-6-14 (technical), 6-23-14 (technical), 5-14-15 (technical), 8-19-16 (technical), 9-28-18, 4-12-19 effective 5-6-19 (technical), 5-16-19 1200 1201 (technical), 8-26-19 (technical), 6-2-20, (Amended), 8-14-20.

1205 Certification: USF certifies that it has followed the Florida Board of Governors Regulation Development Procedure and 1206 has a record of written notices, comments, summaries and responses as required.

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Consolidation Amendments Effective: 7-1-20



REGULATION

Number: E-USF6.0021

Title: Student Code of Conduct

Responsible Office: Student Success

Date of Origin: 9-23-85

Date Last Amended: 8-14-20 (Amended)
Pending final BOT approval: 12-8-20

Date Last Reviewed: 8-14-20

# I. PURPOSE AND INTENT

Effective Date and Changes to the Regulation: This Regulation E-USF6.0021 has been adopted as an Emergency Regulation under the Board of Governors Guidelines for Emergency Regulations (BOG Regulation and Development Procedures) to comply with the recent amendments to the Department of Education's amendment to Title IX which is to be effective on August 14, 2020.

The Regulation E-USF6.0021 will replace USF6.0021 and will be effective August 14, 2020 for up to 90 days pending final adoption at the conclusion of the full promulgation period. The Regulation will remain in effect until repealed or amended to respond to comments, new information and changing conditions. Substantive amendments to the Regulation will be communicated through the University's established promulgation process. (Policy 0-001 Regulation and Policy Development).

Student Conduct and Ethical Development (further referred to as "SCED" (formerly SRR) supports the goals, mission, values, and visions of the University of South Florida ("University" or "USF") by promoting responsibility and adherence to the standards of behavior outlined in this Regulation ("Student Code of Conduct" or "Code").

SCED collaborates with the USF community to advocate for a safe environment that promotes personal accountability and supports student success. SCED facilitates educational opportunities through meaningful interactions with students to encourage their academic, emotional, and professional development. The goal of SCED is to create environments that empower students to engage as ethical citizens in a diverse global society.

### II. STATEMENT OF REGULATION

The USF President has designated SCED, or designee, to administer and maintain this Regulation

("Student Code of Conduct" or "Code"). The Student Code of Conduct describes standards of behaviors that are counteractive to the goals and mission of the University and the process for how the University will hold students and student organizations accountable to these standards of behavior.

# III. STANDARDS OF BEHAVIOR

Students and student organizations are responsible for knowing the information, policies, and procedures outlined in the Code. There is an expectation that students and student organizations adhere to the following standards of behavior.

#### Commitment to Honor

The Code supports and seeks to put into practice the USF Commitment to Honor. As an ethical community, USF is dedicated to the ideals of excellence in student development, academic learning, scholarship, and research. Each member of this community is expected to accept and live these commitments:

- 1. I resolve to maintain honor and integrity of the university community in pursuit of student development, academic learning, scholarship and research.
- 2 I resolve to respect the dignity and intrinsic value of all persons.
- 3. I resolve to contribute to the progress and greater good of the community.
- 4. I resolve to strive for excellence and discovery for myself, others, and the University.

### **Academic Disruption**

Disruptive students in the academic setting hinder the educational process. Instructors have the primary responsibility for managing the classroom environment whether in person or online in accordance with <u>USF 3.025 Disruption of Academic Process</u>. The Disruption of Academic Process Regulation provides the steps an instructor may take to immediately address a student disrupting a class or academic setting including restricting a student from class. If a student disrupts the classroom or academic setting, the instructor should submit a report in writing using the <u>Student Conduct and Ethical Development Referral Form</u>. References to "instructor" include course instructors, faculty, administrators, and staff.

### **Amnesty**

Medical

The University encourages students to seek emergency medical assistance when faced with an alcohol and/or drug-related emergency and in any situation where a reasonable person believes medical treatment to be appropriate. Students who seek or receive emergency medical assistance for themselves or students who seek assistance for another student experiencing an emergency related to the consumption of alcohol and/or drugs may qualify for amnesty. Any student who qualifies for amnesty under the <a href="USF 30-004 Medical Amnesty">USF 30-004 Medical Amnesty</a> (Student Reporting) Policy, may not be charged with violations of the Student Code of Conduct as those conduct violations relate to the consumption and/or use of

alcohol and/or drugs. Although students who qualify for amnesty may be exempt from the Student Conduct Process, they may be required to complete educational measures.

# Hazing

A student may not be charged with a violation of the Code if the student establishes that, before medical assistance or law enforcement arrived on the scene of the hazing event, the student rendered aid to the hazing victim(s) and establishes all of the following:

- 1. The student was present at an event where, as a result of hazing, an individual appeared to need immediate medical assistance.
- 2. The student was the first individual to call 911 or USF Police to report the need for immediate medical assistance.
- 3. The student provided their own name, the address where the immediate medical assistance was needed, and a description of the medical issue to the 911 or USF Police dispatcher at the time of the call.
- 4. The student remained at the scene with the individual in need of immediate medical assistance until such medical assistance or law enforcement arrived and that the student cooperated with such personnel at the scene of the incident.

For more information about hazing and hazing amnesty, reference <u>6.0023 Prohibition of Hazing Regulation</u>.

# IV. APPLICABILITY & AUTHORITY

The University of South Florida is one institution with branch campuses. An incident will be referred to the campus where the incident occurred or as designated by the director of SCED, or designee.

Students and student organizations are responsible for having read and abiding by the standards of behaviors of the Code. The University reserves the right to make changes to the Code as necessary. The most updated version of all USF policies and regulations can be found at <a href="http://regulationspolicies.usf.edu">http://regulationspolicies.usf.edu</a>.

The Code and Student Conduct Process apply to the behaviors of any student and student organization regardless of location or forum that are inconsistent to the goals and mission of USF. This includes (1) conduct that may present a danger or threat to the health and/or safety of students or others, (2) conduct that adversely affects the University community and/or the pursuit of its mission, (3) and/or conduct that violates state or federal laws. Students and student organizations are responsible for their guests and may be held accountable for their guests' behavior.

The Student Conduct Process is educational and designed to address student and student organization behavior; therefore, the University will address any alleged violations of the Code independently of any

criminal or civil court process. The Student Conduct Process may be carried out prior to, concurrently with, or following civil or criminal proceedings. Determinations made or sanctions(s) imposed as a result of the Student Conduct Process will not be subject to change because criminal charges were dismissed, reduced, or resolved in favor of the charged student. The University is not required to postpone the Student Conduct Process pending the outcome of any civil or criminal case. Student conduct cases that may result in suspension or expulsion must be resolved prior to the awarding of any degree or certificate.

### V. <u>DEFINITION OF TERMS</u>

**Administrative Hold** – A restrictive hold placed on a student's record at any point in the Student Conduct Process to assure compliance with sanctions or pending the resolution of conduct matters. This hold may impact the ability of a student to register for courses, request academic transcripts, and receive a degree and diploma.

**Advisor** – Any individual chosen by the charged student, student organization, and complainant to accompany the party to meetings related to the Student Conduct Process and to advise the party on the process. For cases under the jurisdiction of Policy 0-004, an advisor will conduct cross-examination for the party at the Formal Hearing; further, the University will appoint an advisor to a party for the purpose of cross-examination if one is not chosen by the party.

**Charge(s)** – Alleged violation(s) of the Student Code of Conduct.

**Charged Student** – Any student who has allegedly violated the Student Code of Conduct. This term may also refer to a student identified as a respondent as defined in USF Policy 0-004.

**Complainant** – Any individual who may have been the subject of sexual harassment, stalking, or violence by the charged student. This may not be the individual who reported the violation(s). This term may also refer to a student identified as a complainant as defined in USF Policy 0-004.

**Conduct Standing** – A student's status related to University conduct.

**Day** – A day when the University is open for regular business operations. This excludes Saturday, Sunday, legal/University administrative holidays or when the campus is closed for business. For emailed correspondence, the day of delivery is not included in a designated time period.

**Hearing Officer** – University official, as determined by the Director of SCED, or designee, authorized to make decisions about alleged violations of the Student Code of Conduct.

Impact Statement – A written statement provided by the charged student and complainant that

explains how the incident has impacted their personal and educational experiences. These statements may be considered in cases of alleged sexual harassment, stalking, and violence.

**Interim Suspension** – An immediate temporary separation from the University. Conditions may include restriction from University premises and participation in academic endeavors, and/or other and University-related activities. Interim suspensions will be expedited through the Student Conduct Process.

**May** – Is used in the permissive sense.

**Member of the University Community** – Any individual who currently employed by the University, any student of the University, and any third party working on University premises or any participant in a University-sponsored program or activity regardless of the location of the program or activity.

**Policy** – All written and published policies and regulations of the University. Reference <u>USF Regulations</u> and <u>Policies</u> for specific policies and regulations.

**Preponderance of the Evidence** – The evidence/information presented supports the finding that it is more likely than not that the conduct violation occurred. This standard is used in adjudicating all cases through the Student Conduct Process.

**Student** – Any individual admitted, enrolled, or registered for any University course or program, regardless of the medium of the course or program, or degree-seeking status, or when not enrolled or registered for a particular term, who is eligible to enroll in future terms without seeking readmission. A student who withdraws, is academically dismissed after allegedly violating the Student Code of Conduct, or has a continuing relationship with the University is still considered a student. For the purpose of this Regulation, the term "student" may be interchangeable with "student organization" when the term "student organization" is not directly specified.

**Student Organization** – A student group that is officially registered or recognized by the University, including, but not limited to, political groups, social groups, honor and professional societies, fraternities and sororities, and sport clubs.

**Temporary Restrictions** – Actions that SCED may take upon receipt of an incident report or during the Student Conduct Process. These actions may include, but are not limited to, interim suspension, a removal from on-campus housing, no contact orders, restrictions from clubs, events, and organizational activities, and/or restrictions from specific areas on University premises. Temporary restrictions may be amended or lifted throughout the Student Conductprocess.

**Transcript Overlay** – Notation on a student's academic transcript that states the student is not in good conduct standing resulting from suspension or expulsion.

University -All campuses of the University of South Florida.

University Activity or University Program - Any function or event that is hosted, sponsored, or organized by any University member when acting in their official capacity, group, or organization, including but not limited to, student organizations. This includes, but is not limited to, coursework and other academic activities, education abroad, field trips, retreats, social events, philanthropies, and community service events.

**University Conduct Board** - A panel of faculty, staff, and students who have been trained to participate in the adjudication of student conduct cases.

**University Official** – Any individual the University employs, contracts, or appoints to perform assigned teaching, research, administrative, professional, or other responsibilities (e.g. faculty, staff, administrators, student staff, USF Police).

University Premises – Any building or property owned or controlled by the University within the same reasonably contiguous geographic area and used by the University in direct support of, or in a manner related to, the University's educational purposes, including residence halls; and any building or property that is within or reasonably contiguous to that previously described in this paragraph that is owned by the University, but that is controlled by another individual, is frequently used by students, and supports University purposes (e.g., a food or other retail vendor).

**Will** – Is used in the imperative sense.

**Witness** – An individual with direct knowledge about or involvement in an alleged violation of the Student Code of Conduct.

Written Notice – The communication of charge(s) sent to the charged student or student organization by e-mail to their official University of South Florida e-mail address, which will be SCED's primary means of communication with students. This form of communication also includes written notice to a complainant, in specific cases, to their official University e-mail address. The delivery of written notice through the official University email will constitute full and adequate notice under the Code. Students are responsible for all communications delivered to their University email address. Written notice to student organizations will be sent to the email address on file with the University.

# VI. CONDUCT VIOLATIONS

The behaviors outlined below are prohibited by this Regulation. The following conduct violations are broadly defined and are not exhaustive in terms.

Aiding and Abetting - The prompting, facilitating or encouraging of others to violate standards of behavior.

#### Alcohol

- 1. Possession or consumption of alcohol when under the legal drinking age as defined by Florida
- 2 Unlawful sale, distribution, and/or manufacturing of alcohol.
- 3. Public consumption and/or intoxication according to localordinance.
- 4. Hosting or sponsoring a gathering at which the underage consumption of alcohol may or has occurred.
- 5. Control or operation of any mode of transportation while impaired by alcohol.
- 6. Use and/or possession of devices with the intent to use for rapid or excessive consumption of alcohol, including but not limited to funnels, ice luges, and beer bongs.
- 7. Possession and/or use of kegs, coolers, party balls and/or other common source containers.
- 8. Reporting to class, an organizational meeting or other University event that is specific to the educational mission while under the influence of alcohol.
- 9. Failure to abide by <u>30-023 Alcohol Policy</u> and all University protocols, state, and federal laws regarding alcohol.

**Bribery** – Offering or accepting a bribe or inducement that would impinge upon or compromise the integrity of academic work, student performance, or the unbiased and professional duty of faculty, staff, or students of the University.

**Complicity** – To be associated with a violation of any University policy or regulation including, but not limited to, failure to remove oneself from the area or incident where a violation is being committed or attempted.

**Damage to Property** - Destruction or vandalism of University buildings or property, private property, and/or personal property.

**Dating Violence** – Violence, on the basis of sex, committed by a person, who is in or has been in a social relationship of a romantic or intimate nature with the complainant. The existence of such a relationship shall be determined based on the complainant's statement and with consideration of the length of the relationship, the type of relationship, and the frequency of interaction between the persons involved in the relationship. For the purposes of this definition, dating violence includes, but is not limited to, sexual or physical abuse or the threat of such abuse. Dating violence does not include acts covered under the definition of domestic violence.

### **Disruptive Conduct**

- 1. Actions and/or behaviors that disrupt, disturb, impair, or interfere with the processes and/or functions of the University or the rights of members of the University community.
- 2 Actions and/or behaviors that disrupt, disturb, impair, or interfere with the academic environment, and/or failure to abide by <u>USF 3.025 Disruption of Academic Process</u>.

- 3 Actions and/or behaviors that disrupt, disturb, impair, or interfere with the freedom of movement and speech, and/or academic freedom of any member or guest of the University community.
- 4 Actions and/or behaviors that disrupt, disturb, impair, or interfere with the student conduct process.
- 5 Actions and/or behaviors that are disorderly, unruly, and/or disturb the peace.

**Domestic Violence** – Violence, on the basis of sex, committed by a current or former spouse or intimate partner of the complainant, by a person with whom the complainant shares a child in common, or by a person who is cohabitating with, or has cohabitated with, the complainant as a spouse or intimate partner, or by a person similarly situated to a spouse of the complainant under the domestic or family violence laws of the state of Florida, or by any other person against an adult or youth complainant who is protected from that person's acts under the domestic or family violence laws of the state of Florida. To categorize an incident as domestic violence, the relationship between the respondent and complainant must be more than just two people living together as roommates. The people cohabitating must be current or former spouses or have an intimate relationship.

**Drugs** -Includes, but is not limited to, any narcotic, central nervous system stimulant, hallucinogenic, barbiturate, or other substance treated as such.

- 1. Misuse or illegal possession of a regulated or controlled substance.
- 2 Manufacturing, distributing, selling, or attempting to obtain any controlled substance that is prohibited by law.
- 3. Un-prescribed use, possession, distribution, selling, or attempting to obtain any prescription drug (one's own or another's) that is prohibited by laws.
- 4. Possession of paraphernalia used for the consumption and/or use of drugs that may include, but not limited to bongs, hookahs, rolling papers, baggies, scales, and pipes.
- 5. Knowingly inhaling or ingesting a substance (e.g. nitrous oxide, glue, paint, etc.) that may alter a student's mental state.
- 6. Control or operation of any mode of transportation while impaired by a regulated or controlled substance.
- 7. Reporting to class, an organizational meeting or other University event that is specific to the educational mission while under the influence of drugs.
- 8. Failure to abide by <u>0-610 Drug-Free Workplace Policy</u> and all University protocols, state, and federal laws regarding drugs.

**Failure to Comply** – Failure to comply with an official request or directive of a University Official acting within the scope of their assigned duties. Failure to identify oneself or produce USF identification upon request by a University Official.

#### **False Information**

- 1. Knowingly withholding related information or making a false or misleading oral or written statement to the University and/or any University Official.
- 2 Unauthorized alteration, possession, purchase, forgery, or misuse of any document, record, or instrument to be used as identification or as part of a request for support or excuse from academic assignment or other University service. The University has the right to authenticate or research the reliability of any document provided by astudent.
- 3. Knowingly providing false or misleading information during proceedings under the Student Code of Conduct, including knowingly submitting a false complaint for any University process.
- 4. Failure to provide complete and accurate responses to the prior conduct section of the admissions application.

# Fire and Safety

- 1. Inappropriate activation of any emergency warning equipment or the false reporting of any emergency.
- 2 Removing, damaging, interfering, or tampering with any fire safety equipment (e.g. smoke detectors, sprinklers, fire alarms).
- 3. Failure to evacuate during a fire alarm in any University facility or at any University event.
- 4. Engaging in action(s) that cause or attempt to cause a fire or explosion including but not limited to the release of chemicals or substances that can cause harm to another individual's health.

**Gambling** – Engaging in or offering games of chance for the exchange of money or other gain that may be in violation of Florida laws.

**Harassment** – Conduct that creates an unsafe, intimidating, or hazardous situation that interferes with the ability of a student or employee to study, work, or carry out University functions and are not protected by freedom of expression.

- 1. Repeated and/or severe aggressive behaviors, including bullying/cyber-bullying, that intimidate or intentionally harm or control another individual physically or emotionally.
- 2. Failure to abide by <u>0-007 Diversity and Equal Opportunity: Discrimination and Harassment</u> Policy and all University protocols and federal/state laws regarding discrimination.

**Hazing** - Any action or situation that recklessly or intentionally endangers the mental or physical health or safety of an individual(s) for purposes of initiation and/or admission into, or association with and/or the perpetuation or furtherance of a tradition or ritual of any recognized student organization or non-affiliated organization. The consent or permission of the individual(s) does not eliminate responsibility.

1. Hazing includes, but is not limited to pressuring or coercing an individual(s) into violating state or federal laws; any brutality of a physical nature, such as whipping, beating, branding, exposure to the elements, forced consumption of any food, liquor, drug, or other substance, or other forced physical activity that could adversely affect the physical health or safety of an individual(s);

or any activity that would subject an individual(s) to extreme mental stress, such as sleep deprivation, forced exclusion from social contact, forced conduct that could result in extreme embarrassment, or other forced activity that could adversely affect the mental health or dignity of an individual(s). Additionally, any hazing that results in permanent and/or serious bodily injury or death.

- 2 Soliciting an individual(s) to commit or is actively involved in the planning of any act of hazing.
- 3. Failure to abide by <u>6.0023 Prohibition of Hazing Regulation</u> and all University protocols, state, and federal laws regarding hazing.

**Health and Safety** – Conduct non-compliant with University policies, guidelines, or directives related to the health and safety of the University community.

### **Physical Violence**

- 1. Intentional touching or striking of an individual(s) against their will, or any action causing or attempting to cause potential damage, injury, or harm. This includes, but is not limited to, punching, slapping, scratching, or striking with one's body or with any object.
- 2 Unintentional touching or striking of an individual(s) against their will, or any action causing or attempting to cause potential damage, injury, or harm that is with conscious disregard for consequences.

**Residence Hall Policies** – Failure to abide by any policy or regulation governing University Housing (e.g. rental agreement, Resident Handbook).

**Retaliation** – Words or action(s) taken against an individual because of the individual's participation in a protected activity that would discourage a reasonable person from engaging in a protected activity. Retaliation may include intimidation, threats, coercion, physical harm and/or adverse employment or educational actions. Protected activity includes an individual's participation in the reporting, investigation, and/or resolution of an alleged violation of the Student Code of Conduct. Additionally, protected activity includes an individual's opposition to policies, practices and/or actions that the individual reasonably believes are in violation of the Student Code of Code. Retaliation may be found even when an underlying report made in good faith was not substantiated. Retaliation may be committed by the charged student, the complainant, or any other individual or group of individuals.

# Sexual Assault

- 1. Any sexual act directed against another individual, without the consent of the complainant, including instances in which the complainant is incapable of giving consent.
- 2 Incest non-forcible sexual intercourse, between individuals who are related to each other, within the degrees wherein marriage is prohibited by Florida law.
- 3. Statutory rape non-forcible sexual intercourse, with an individual who is under the statutory age of consent as defined by Florida law.

Sexual Exploitation - Taking non-consensual or abusive sexual advantage of an individual for their

own benefit or for the benefit of anyone other than the individual being exploited, and that the conduct does not otherwise constitute sexual harassment under this policy. Examples of sexual exploitation include, but are not limited to:

- 1. Sexual voyeurism (such as observing or allowing others to observe an individual undressing or using the bathroom or engaging in sexual acts, without the consent of the individual being observed).
- 2 Invasion of sexual privacy.
- 3. Taking pictures, videos, or audio recording of another in a sexual act, or in any other sexually-related activity when there is a reasonable expectation of privacy during the activity, without the consent of all involved in the activity, or exceeding the boundaries of consent (such as allowing another individual to hide in a closet and observe sexual activity, or disseminating sexual pictures without the photographed individual's' consent), including the making or posting of revenge pornography.
- 4. Prostituting another individual.
- 5. Engaging in sexual activity with another individual while knowingly infected with human immunodeficiency virus (HIV) or a sexually-transmitted disease (STD) or infection (STI), without informing the other individual of the infection.
- 6. Causing or attempting to cause the incapacitation of another individual (through alcohol, drugs, or any other means) for the purpose of compromising that individual's ability to give consent to sexual activity, or for the purpose of making that individual vulnerable to non-consensual sexual activity.
- 7. Misappropriation of another individual's identity on apps, websites, or other venues designed for dating or sexual connections.
- 8. Forcing an individual to take an action against their will by threatening to show, post, or share information, video, audio, or an image that depicts the individual's nudity or sexual activity.
- 9. Knowingly solicitation a minor for sexual activity.
- 10. Engaging in sex trafficking,
- 11. Creation, possession, or dissemination of child pornography.

**Sexual Harassment –** Conduct on the basis of sex/gender or that is sexual that satisfies one or more of the following:

- Quid Pro Quo: A USF employee, conditions the provision of an aid, benefit, or service of the University, on an individual's participation in unwelcome sexual conduct. Refer to Policy <u>0-004</u> <u>Sexual Misconduct/Sexual Harassment</u>.
- 2 Unwelcome conduct, determined by a reasonable individual, to be so severe, and pervasive, and objectively offensive, that it effectively denies an individual equal access to the University's education program or activity.

**Stalking**- Engaging in a course of conduct directed at a specific individual that would cause a reasonable individual to fear for the individual's safety, or the safety of others; or suffer substantial emotional distress. For the purposes of this definition, course of conduct means two or more acts, including, but

not limited to, acts in which the charged student directly, indirectly, or through third parties, by any action, method, device, or means, follows, monitors, observes, surveils, threatens, or communicates to or about an individual, or interferes with an individual's property. Reasonable person means a reasonable person under similar circumstances and similar identities to the complainant. Substantial emotional distress means significant mental suffering or anguish that may, but does not necessarily, require medical or other professional treatment or counseling.

**Student Organization Misconduct** – Failure to abide by any University and/or department policy or protocol governing the operation of student organizations, sport clubs, teams, etc.

**Technology** – Improper use of technology hardware or software including but not limited to computers, e-mail, cell phones, video cameras, and drones.

- 1. Unauthorized downloading or facilitating others to download copyrighted music, films, and other documents without authorization.
- 2. Non-consensual recording of wire, oral, or electronic communication acquired by any device when such communication is uttered by an individual exhibiting an expectation that such communication is not subject to interception under circumstances justifying such expectation (i.e. an individual has a reasonable expectation of privacy).
- 3. Failure to abide by Policy 0-502 Appropriate Use of Information Technology Resources.
- 4. Failure to abide by Policy 6-036 Unmanned Aircraft (Drone) Operations.

**Theft** – Taking, attempting to take, or keeping in its possession property or services not belonging to the individual.

Threats of Violence - A threat by word or act to do violence to an individual(s).

### Unauthorized Access and/or Use

- 1. Unauthorized access or entry to University facilities or any property of any member of the University community without permission.
- 2 Duplication or use of University keys or access cards without permission.
- 3. Accessing, duplicating, photographing, altering, and/or misusing any University material (including University intellectual property), files document or record, computer records, software, data files, and similar entities owned or maintained by any member of the University faculty, administration, staff or student body.
- 4. Misuse of the official University brand to include, but not limited to the logo, mark, monogram, seal, or other graphic identity symbol.

University Policy and/or Local Ordinance, State, or Federal Law (as determined by the University) – Failure to adhere or abide by policies, including but not limited to, local ordinance, state law or federal law. Adjudicating by an outside entity is not a prerequisite to a determination of

responsibility by the University.

Weapons, Firearms, or Explosive Devices – The illegal possession, storage, use or sale of any weapon (lethal or non-lethal), firearm, ammunition, or any incendiary, explosive or destructive device. This includes, but is not limited to, fireworks, switchblade knives, air soft guns, dangerous chemicals, corrosive and/or biological chemicals or agents as restricted by University policies and/or protocols. This also covers any item used as a weapon to cause actual physical harm or threaten physical harm. Reference Policy 6-009 Weapons on USF Property.

# VII. STUDENT CONDUCT PROCESS

### Filing an Incident Report

A student and student organization's conduct may be reported to SCED by any individual or entity for review of a potential conduct violation(s). A report may be submitted in writing using the designated referral form. Currently the form is the <u>Student Conduct and Ethical Development Referral Form</u>. Incident reports must be submitted within six (6) months following the incident or obtaining knowledge about the incident, whichever is later. Exceptions to this filing time include, but are not limited to, cases involving sexual harassment, dating violence, domestic violence, and stalking and may include other extraordinary cases, as determined by the Director of SCED, or designee.

All reported information will be reviewed by the Director of SCED, or designee, to determine appropriate next steps to include, but are not limited to, further fact gathering, issuance of charges, referral to another department, or an information meeting to determine resolution of the report and potential conduct violations.

# **Temporary Restrictions**

Temporary restrictions may be issued to ensure a safe environment that promotes personal accountability and supports student success. SCED can issue temporary restrictions to any student and student organization involved in an incident, regardless of whether a determination of potential violations has been made. These may include, but are not limited to, interim suspension, removal from on-campus housing, no contact orders, restrictions from clubs, events, and organizational activities, and/or restrictions from specific areas on University premises. The student and student organization will receive written notice detailing the issued temporary restrictions.

The charged student's enrollment status will remain unchanged pending the outcome of a Formal Hearing, except in cases of interim suspension. The hearing outcome will indicate if enrollment status will be changed between written notice of outcome of a Formal Hearing and the conclusion of an Appeal, if applicable.

### **Issuance of Charges**

The Director of SCED, or designee, will review the incident report to determine if further fact gathering is necessary or if sufficient information exists for the issuance of charges of violations of the Code. In

general circumstances, a review of the incident report will be completed to make a determination to issue charges or to conduct further fact gathering, if necessary, within fifteen (15) days of receipt of the incident report.

If sufficient information exists, the student and student organization will receive written notice of charges. The written notice will include date, time, and location of the Informational Meeting, as well as the specific charges of violations of the Code, a brief description of the allegation(s), an invitation to attend an informational meeting, and any other detail to prepare for the Student Conduct Process.

# **Informational Meeting**

The charged student or student organization will be invited to attend an Informational Meeting with a Hearing Officer. An informational meeting is an opportunity for the Hearing Officer to explain the Student Conduct Process, due process rights, allegations and charges, and review all available information supporting the charges of violations of the Code. Following the Informational Meeting, the Hearing Officer may collect additional relevant information regarding the incident. The charged student or student organization will receive written notice of and be provided the reasonable opportunity to review any relevant information gathered after the Informational Meeting prior to a Resolution Agreement or Formal Hearing. This is a private meeting and will be closed to spectators, unless otherwise specified (e.g. advisor).

A student or student organization has up to three (3) days after the Informational Meeting to choose a resolution option. If the charged student or student organization fails to select a resolution option, SCED will proceed with scheduling a Formal Hearing. The type of Formal Hearing forum will be determined by the Director of SCED, or designee, based on the severity of charges and/or possible sanctions (e.g. suspension/expulsion).

If the charged student or student organization fails to attend or re-schedule an informational meeting, they will have waived their opportunity to participate in an informational meeting, and SCED will proceed with scheduling a Formal Hearing. The type of Formal Hearing forum will be determined by the Director of SCED, or designee, based on the severity of charges and/or possible sanctions (e.g. suspension or expulsion).

#### **Due Process Rights**

Charged Student/Student Organization

The charged student and student organization has the following rights during the Student Conduct Process:

- 1. Written notice of the charges and allegations.
- A fair and impartial hearing.
- 3. To be accompanied by an advisor of their choice and expense throughout the Student Conduct

- Process. For cases under the jurisdiction of Policy 0-004, the University will appoint an advisor for the purpose of cross-examination during a Formal Hearing, if one is not chosen.
- 4. The opportunity to review all available information supporting the charges of violations of the Code prior to resolution.
- 5. The opportunity to present relevant information and witnesses at the Formal Hearing.
- 6. To not provide self-incriminating testimony. Invoking the right against self-incrimination will not be considered as a negative factor in the decision of the Hearing Officer or Hearing Body.
- 7. The opportunity to question witnesses and in specific cases, complainants in accordance with the Formal Hearing procedure.
- 8. To receive written notice of the outcome of the Formal Hearing within five (5) days of the hearing.
- 9. To submit a written appeal. (See Appeal).

In addition to the above, a charged student has the following rights in cases of alleged sexual harassment, stalking, and violence:

- The ability to request alternate arrangements for participation in the Formal Hearing via audio or live-video from another location, and/or to participate in a manner that avoids direct contact with the complainant as long as such participation does not infringe on the charged student's right to question the complainant during the Formal Hearing or infringe on the implementation of Formal Hearing procedure.
- 2. To submit a written impact statement in advance of the Formal Hearing.
- 3. To not have prior sexual history considered, except for the testimony offered by the complainant or respondent about their shared sexual history that the panel deems relevant, when determining if a conduct violation has occurred.

# Complainant

A complainant has the following rights during the Student Conduct Process:

- 1. Written notice of the charge(s) and allegations.
- 2 A fair and impartial hearing.
- 3. To be accompanied by an advisor of their choice and expense throughout the Student Conduct Process. For cases under the jurisdiction of Policy 0-004, the University will appoint an advisor for the purpose of cross-examination during a Formal Hearing, if one is not chosen.
- 4. The opportunity to review all available information supporting the charges of violations of the Code prior to resolution.
- 5. The opportunity to present relevant information and witnesses at the Formal Hearing.
- 6. To not provide self-incriminating testimony. Invoking the right against self-incrimination will not be considered as a negative factor in the decision of the Hearing Officer or Hearing Body.
- 7. The opportunity to question witnesses and the charged student in accordance to the Formal Hearing procedure.
- 8. To receive written notice of the outcome of the Formal Hearing within five (5) days of the

hearing.

- 9. To submit a written appeal (See Appeals).
- 10. The ability to request alternate arrangements for participation in the Formal Hearing via audio or live-video from another location, and/or participate in a manner that avoids direct contact with the charged student as long as such participation does not infringe on the complainant's right to question the charged student during the Formal Hearing or infringe on the implementation of Formal Hearing procedure.
- 11. To submit a written impact statement in advance of the Formal Hearing.
- 12 To not have prior sexual history considered, except for the testimony offered by the complainant or respondent about their shared sexual history that the panel deems relevant, when determining if a conduct violation has occurred.

#### Advisor

The charged student, student organization, and in specific cases, complainant (unless the conduct violation is under the jurisdiction of Policy 0-004) may be accompanied by an advisor of their choice and expense throughout the Student Conduct Process with the following guidelines:

- 1. The advisor cannot have a potential conflict of interest between the University and/or the case or create an unreasonable conflict with the fair administration of the Student Conduct Process.
- 2. The advisor may not speak on behalf of, present the case for, serve as a witness, or otherwise participate directly in the Student Conduct Process. If the advisor is an attorney, they must adhere to the same guidelines as any other advisor.
- 3. It is the student, student organization, and complainant's responsibility to make appropriate arrangements for their advisor to accompany them throughout the Student Conduct Process. The conduct process will not be delayed due to scheduling conflicts of the chosen advisor.
- 4. The advisor may be dismissed from the Student Conduct Process for failure to adhere to the parameters of their role. This dismissal will not affect the process and all proceedings will continue.

In cases under the jurisdiction of Policy 0.004, the charged student, student organization, and complainant may be accompanied by an advisor of their choice\* throughout the Student Conduct Process. The following pertains to the role of the advisor in these specific cases.

The advisor must conduct cross-examination of the charged student, student organization, complainant, and witness(es). If the charged student, student organization, or complainant does not have an advisor of their choosing present at the Formal Hearing, the University shall appoint an advisor of the University's choosing for the sole purpose of conducting cross-examination. The University cannot guarantee the appointed advisor will be equal to the chosen advisor of the charge student, student organization, or complainant. Specifically, should the charge student, student organization, or complainant's chosen advisor be an attorney, the University is not obligated to appoint an advisor who is an attorney. A party may reject the University's appointment of an advisor, but they may not proceed

without an advisor.

If the party's advisor will not conduct the cross-examination, the University will appoint an advisor who will do so thoroughly, regardless of the participation or non-participation of the advised party in the hearing itself.

\*Choosing an advisor who is also a witness in the Student Conduct Process creates potential for bias and conflict of interest.

A charge student, student organization, or complainant who chooses an advisor who is also a witness can anticipate the issues of potential bias will be explored by the Hearing Officer/Hearing Body.

# **Resolution Options**

A student or student organization has the right to a resolution of any alleged violation of the Code through the Student Conduct Process unless waived as outlined below. The Student Conduct Process provides two resolution options. Cases involving allegations of sexual harassment, stalking, and violence will be resolved by a Formal Hearing conducted by the University Conduct Board, consistent with state and federal guidelines.

# **Resolution Agreement**

(except in cases that could result in separation from the University) Available when the charged student or student organization waives their right to a Formal Hearing and appeal, and requests that the Hearing Officer, conducting the Informational Meeting, determine the findings and applicable sanctions. The Hearing Officer reserves the right to collect additional relevant information to make an informed decision. The meeting will not be audio-recorded, and the written outcome will serve as the official record of the Resolution Agreement. The student or student organization will receive written notice of the Resolution Agreement within five (5) days, except in the case of extraordinary circumstances. Written notice of the Resolution Agreement will include the determination regarding responsibility for conduct violations and applicable sanctions.

### Formal Hearing

Formal Hearings include two types of forums 1) Administrative Hearing and 2) University Conduct Board.

**Administrative Hearing** - Conducted by a single Hearing Officer who serves as the Hearing Body. If the charged student elects an Administrative Hearing, the charged student waives their right to the University Conduct Board.

**University Conduct Board (UCB)** – Conducted by a panel which serves as the Hearing Body. The UCB consists of two (2) students and one (1) faculty or staff member. A non-voting Hearing Officer will moderate the hearing and be excluded from deliberations. If the charged student elects a University Conduct Board, the charged student waives their right to an Administrative Hearing.

The panel is selected from a pool of trained students, faculty, and staff who are members of the UCB. UCB members go through a formal recruitment, selection, and training process facilitated by SCED.

# VIII. FORMAL HEARING PROCEDURES

### Scheduling

SCED will make a good-faith effort to schedule Formal Hearings around academic class schedules considering the availability of individuals involved in the hearing procedures and the normal operations of SCED.

# **Hearing Notice**

The charged student or student organization will receive written notice no later than ten (10) days prior to the date of the Formal Hearing. The written notice will include date, time, and location of the hearing, as well as the specific charges of violations of the Code, a brief description of the allegation(s), names of witnesses to be called by the University, a list of information to be used in the hearing, an outline of the Formal Hearing proceeding, and the name(s) of the Hearing Officer and Hearing Body. A complainant will receive similar written notice, as applicable.

### Witnesses and Relevant Information

The charged student or student organization can request the participation of additional witness to provide relevant information during a Formal Hearing. The charged student or student organization must provide the names of additional witnesses at least three (3) days prior to the hearing to the Hearing Officer. Acceptance or denial of additional witnesses is at the discretion of the Hearing

Officer. Character witnesses or witnesses who cannot provide relevant information regarding the specific incident will not be permitted to participate in the Formal Hearing.

The charged student or student organization, and in specific cases, complainant is responsible for contacting and notifying additional witnesses they request to participate in the Formal Hearing. The Formal Hearing shall not be delayed due to a scheduling conflict of the witness.

In the event a witness is unable to participate in the scheduled Formal Hearing, the witness may submit a written statement at least three (3) days prior to the hearing to the Hearing Officer for consideration. A late witness statement submission will not be considered. The charged student or student organization must be provided an opportunity to respond to the written witness statement. The inability of the charged student or student organization to question a witness who has provided a written statement is not a violation of the charged student or student organization's due process rights. The charged student or student organization has the opportunity to review and respond to the written statement and may offer information to rebut the witness statement and other information presented at the Formal Hearing. If a witness fails to attend the Formal Hearing, their written statement, should one exist, will be considered by the Hearing Body.

For cases under the jurisdiction of Policy 0.004, if a witness(es) fails to appear at the Formal Hearing, the hearing may be held in their absence, and the witness's statements given prior to the Formal will not be solely relied upon for determining responsibility by the Hearing Officer/Hearing Body.

The charged student, student organization, or in specific cases, complainant has the opportunity to review all relevant information to be used in the Formal Hearing supporting the charges of violations of the Code at least ten (10) days prior to the hearing. Relevant records, exhibits, and written statements may be submitted by the charged student or student organization for review and acceptance to the Hearing Officer. Acceptance or denial of information is at the discretion of the Hearing Officer. Any information the charged student, student organization, or in specific cases the complainant intends to use must be submitted to SCED at least five (5) days prior the Formal Hearing, except in cases under the jurisdiction of Policy 0.004, in which the information must be submitted ten (10) days prior to the Formal Hearing.

# Challenging Impartiality in a Formal Hearing

The charged student or student organization may challenge the inclusion of any member of the Hearing Body. The challenge must be submitted in writing to the Director of SCED and must detail an actual bias (such as conflict of interest) that would significantly impact their right to a fair and impartial hearing. The challenge must be submitted at least five (5) days prior to the Formal Hearing. The Director of SCED, or designee, will review the challenge and make a final decision that is not appealable.

### **Postponements**

Any request to postpone a Formal Hearing must be submitted in writing to the Director of SCED as least five (5) days prior to the hearing. The request must state the reason(s) for the postponement. The Director of SCED, or designee, will review the request and make a final decision. The University is not required to postpone the Student Conduct Process pending the outcome of any civil or criminal case.

# Failure to Attend

If a charged student, student organization and in specific cases, complainant fails to attend a scheduled Formal Hearing, the hearing will occur, and an outcome will be made in their absence.

If a witness(es)/Complainant fail to appear, statements given prior to the Formal Hearing may be reviewed at the Hearing in their absence; however, the statements may not be sufficient to determine a finding of responsibility.

# **General Principles of Formal Hearings**

The following general principles apply to all Formal Hearings regardless of hearing forum. The charged student or student organization and in specific cases, complainant will receive information that outlines the Formal Hearing proceeding prior to the hearing.

- 1. Formal Hearings are private and will be closed to spectators, unless otherwise specified (e.g. advisor).
- 2 The burden of proof in a Formal Hearing is on the University. The standard of proof is the

- preponderance of the evidence. The finding of responsible or not responsible on the charges is solely based on the information presented at a Formal Hearing.
- 3. Formal Hearings, excluding deliberations, will be recorded by audio or video. The Formal Hearing may only be recorded by the University and the recording will be the property of the University.
- 4. Formal Hearings are not subject to the formal rules of evidence and procedures governing criminal and civil court proceedings.
- 5. A charged student or student organization and in specific cases, complainant have the opportunity to present relevant information.
- 6. No irrelevant information, including character statements, should be discussed or considered in the Formal Hearing.
- 7. The Hearing Officer has the discretion to limit the number of witnesses whose testimony may be redundant or not in dispute.
- 8. The Hearing Officer may limit the length of testimony and may provide advice regarding the scope, direction or tone of questioning.
- 9. For cases under the jurisdiction of Policy 0.004, all cross-examination of the charged student, student organization, complainant, and witnesses must be conducted directly and orally by the individual's advisor. At the Formal Hearing, before the charged student, student organization, complainant, or witness can respond to a question posed by an advisor, the decision-maker(s) must first determine whether the question is relevant, and if not, explain the basis for disallowing the question.
- 10. Prior student conduct may only be considered in determining appropriate sanctions.
- 11. In cases involving multiple charged students, information presented at a Formal Hearing may be used in a related case as long as all Formal Hearing procedures contained within the Code are satisfied.
- 12 The Hearing Body will make a recommendation of the decision and sanctions to the Hearing Officer. The Hearing Officer may adopt or modify the recommendation of the Hearing Body. If the recommendation is not adopted, the Hearing Officer will include the reason for modifying the recommendation in the Formal Hearing outcomeletter.
- 13. The charged student or student organization and in specific cases, complainant will receive written notice of the formal hearing outcome within five (5) days of the Formal Hearing. The formal hearing outcome will include the determination regarding responsibility for conduct violations and applicable sanctions.

# **Interim Suspension**

An interim suspension is an immediate temporary separation from the University. Conditions may include restriction from University premises, participation in academic endeavors, and University-related activities. Interim suspensions will be expedited through the Student Conduct Process.

An interim suspension may be imposed at the discretion of the Vice President for Student Success, or designee, to ensure one or all of the following:

1. The safety and well-being of members of the USF community or preservation of USF

property;

2. The student's continued presence or the student organization's continued activities, or use of privileges, is likely to pose an ongoing threat, disruption or interference with the normal operation of USF.

When an interim suspension is imposed, the charged student or student organization will receive written notice to attend a scheduled Informational Meeting with a Hearing Officer. The written notice will include date, time, and location of the meeting, as well as the specific charges of violations of the Code, a brief description of the allegation(s), the conditions of interim suspension, and any other detail to prepare for the Student Conduct Process.

An Informational Meeting will occur (see Informational Meeting) and the Hearing Officer will review available information to determine if the interim suspension will remain, be modified, or lifted. The charged student or student organization will receive written notice two (2) days after the Informational Meeting regarding the status of interim suspension.

If the charged student or student organization fails to attend the Informational Meeting, they will have waived their opportunity to participate in the Informational Meeting, and SCED will proceed with scheduling a Formal Hearing. The type of Formal Hearing forum will be determined based on the severity of charges and/or possible sanctions (e.g. suspension or expulsion).

If a charged student is placed on an interim suspension, but the charged student is subsequently found not responsible for the conduct violation, the University must:

- 1. Correct any record of the change in enrollment status in the charged student's permanent records, and report in a manner compliant with state and federal laws, and
- 2 Refund the charged student: a pro rata portion of any charges for tuition and out of-state fees, as appropriate, if the temporary revocation or suspension of the charged student's ability to attend classes lasts for more than ten (10) days.

In cases where the President determines that the health, safety, or welfare of the charged student or the University community is involved, a charged student's privileges within the University, including the ability to attend classes or engage in University activities, may be suspended on an interim basis.

# IX. BASIS FOR APPEAL AND APPEAL PROCESS

The charged student or student organization and in specific cases, complainant may appeal in writing the outcome of a Formal Hearing within five (5) days of the date of the Formal Hearing outcome letter. The appeal must be in writing to the Dean of Students, or designee, and the burden of proof rests with the individual or organization appealing to clearly demonstrate the basis for appeal.

# **Basis for Appeal**

The basis for appeal includes:

- 1. A violation of due process rights or failure of the University to follow the Student Conduct Process established in this Code that substantially affected the outcome.
- 2 The introduction of new information that was not available and could not be presented at the time of the Formal Hearing. The individual appealing must demonstrate how the new information could have substantially affected the outcome. The outcomes of a criminal or civil case is not considered new information for the purpose of an appeal.
- 3. The severity of sanction(s) imposed was disproportionate to the responsible conduct violations. Additionally, for cases under the jurisdiction of Policy 0.004:
  The Title IX Coordinator, investigators, or Hearing Officer/Hearing Body had a conflict of interest or bias for or against charged students or complainants generally or the specific charged student, student organization, or complainant that affected the outcome.

An appeal is not a rehearing of the conduct case and will not be accepted simply because the individual is dissatisfied with the outcome of the Formal Hearing.

# **Appeal Process**

The Dean of Students, or designee, will serve as the Appellate Officer for all appeals of the Student Conduct Process. The Appellate Officer will determine if there is sufficient information to substantiate the basis for appeal. If so, the Appellate Officer may either deny the appeal, therefore upholding the original outcome of the Formal Hearing, or do one of the following:

If the basis of the appeal is that there was a violation of due process rights or failure to follow the Student Conduct Process which would have substantially affected the outcome, and the Appellate Officer accepts the appeal, the Appellate Officer may request the case be remanded for a new Formal Hearing.

If the basis of the appeal is new information that could not be presented at the time of the Formal Hearing which would have substantially affected the outcome, and the Appellate Officer accepts the appeal, the Appellate Officer may request that the case be remanded for a new Formal Hearing.

If the basis of the appeal is the severity of sanction(s) imposed was disproportionate to the responsible conduct violations, and the Appellate Officer accepts the appeal, the Appellate Officer may modify the sanction(s).

For cases of sexual harassment, stalking, and violence, if the basis of the appeal is the Title IX Coordinator, investigators, or Hearing Officer/Hearing Body had a conflict of interest or bias for or against charged students or complainants generally or the specific charged student, student

organization, or complainant that affected the outcome, and the Appellate Officer accepts the appeal, the charged student, student organization, or complainant, and in specific cases, the Title IX Coordinator, investigators, and Hearing Officer/Hearing Body will be provided a copy of the submitted appeal and permitted five (5) days to submit a response to the Appellate Officer, if applicable. The Appellate Officer may request that the case be remanded for a new investigation, Formal Hearing, or modify the sanction(s).

Except as required to explain the basis of new information, the review of an appeal is limited to the record of the Formal Hearing and supporting documents.

The charged student or student organization or in specific cases, complainant will receive a written notice of their appeal outcome within ten (10) days of receipt of the appeal, except in extraordinary circumstance as determined by the Dean of Students, or designee. The appeal outcome is the final University decision and there are no further internal University appeals.

A student may seek outside judicial review pursuant to Florida Rule of Appellate Procedure 9.190(b)(3) of a final University decision. If a student seeks a review with the court, a copy of the petition must also be officially served to the University of South Florida Office of the General Counsel at 4202 E. Fowler Avenue, CGS 301, Tampa, Florida 33620-4301.

#### X. SANCTIONS

Students and student organizations found responsible for conduct violations will be assigned sanctions. Sanctions will be commensurate with the responsible conduct violations considering any mitigating circumstances, including but not limited to the charged student or student organization's prior conduct record. Assigned sanctions may include, but are not limited to:

**Alcohol and/or Substance Use Education Sanctions** - Online educational modules, assessments, and/or meeting with a staff member. The charged student or student organization is responsible for any associated fee(s).

Assignments/Seminar/Workshops: Requirement to attend, present, and/or participate in an inperson or online, workshop, module, and/or seminar. Written research assignments, behavioral reflection papers, or other educational activities may also be a requirement. These sanctions are intended to provide a student with opportunities that achieve specific learning objectives such as engaging in meaningful reflection on their behavior and the impact on others. The charged student or student organization is responsible for any associated fee.

Conduct Probation: A specified period of time when the charged student or student organization is considered not in good conduct standing with the University. Conduct probation may result in restrictions of privileges and/or activities which may include, but are not limited to, being prohibited

from participating in study abroad, serving in specific student leadership roles (e.g. resident assistant, student government). Conduct probation is a period of reflection on behavior and an opportunity to demonstrate satisfactory citizenship. Further conduct violations while on conduct probation may impact the severity of future sanctions.

**Deferred Suspension**: A specified period of time in which suspension is temporarily withheld pending completion of other sanctions by a specified deadline and the demonstration of satisfactory citizenship. A student or student organization on deferred suspension is considered not in good conduct standing with the University. If the charged student or student organization fails to comply with assigned sanctions, the student or student organization will no longer be on deferred suspension and will be immediately suspended with no further appeal.

**Expulsion**: Permanent separation from the University. The student or student organization is considered not in good conduct standing permanently with the University. The charged student and student organization will not have the ability to return as a student or student organization at any point in time. Expulsion may include a restrictive or no trespass order for all University premises. A transcript overlay will be placed on the charged student's academic transcript and an administrative hold will be permanently placed on the student's account. A record of expulsion will be maintained in the student's permanent conduct file in Student Conduct and Ethical Development.

A student assigned this sanction may forfeit tuition, housing rent and fees, and other University fees. A student will be withdrawn from classes and forfeit academic credit accordingly. Students living in University Housing must contact Housing and Residential Education to determine the financial impact of the cancelled contract.

**Housing Restriction:** A specified period of time in which a student is restricted from living in and/or visiting all USF residential facilities (which may include dining halls), including the Greek Village. If applicable, a student may be financially liable for any costs associated with the restriction from living in on-campus housing as outlined in the Cancellation section of the University Student Housing Agreement or Greek Housing Agreement.

**No Contact Order:** Official directive requesting a student refrain from making contact with another individual(s). Contact may include communication by telephone, in writing, electronically, by third party, or in person both on and off campus.

**Restrictions**: Specific loss of privileges that may limit participation in student activities and University events or access and use of University premises (e.g. athletic teams, leadership positions, certain buildings and/or locations).

**Restitution**: Requirement to reimburse the University and/or an individual for the damage, destruction, or vandalism of University buildings or property, private property, and/or personal property. Restitution will be limited to the actual cost of repair or replacement.

Suspension: Separation from the University for a specified period of time. The student or student organization is considered not in good conduct standing during the period of suspension with the University. The student or student organization will not have the ability to return as a student or student organization until the end of the suspension. Suspension may include a restrictive or no trespass order for all University premises. A transcript overlay will be placed on the student's academic transcript, and an administrative hold will be placed on the student's account during the period of suspension. A record of suspension will be maintained in the student's permanent conduct file in Student Conduct and Ethical Development.

A student affected by this sanction may forfeit tuition, housing rent and fees, and other University fees. A student will be withdrawn from classes and forfeit academic credit accordingly. Students living in University Housing must contact Housing and Residential Education to determine the financial impact of the cancelled contract.

**Written Reprimand** – An official notice of conduct that is not in accordance with the University's standards of behavior. Further conduct violations may impact the severity of future sanctions.

#### XI. AUXILIARY AIDS AND SERVICES

Students may request reasonable accommodations as required in Section 504 of the Rehabilitation Act and the Americans with Disabilities Act. The student must be registered with the USF Students with Disabilities Services office and notify SCED in writing a minimum of three (3) days prior to a meeting or hearing.

#### XII. PARENTAL NOTIFICATION

The University considers the student the primary contact for University communications and may restrict communication to the student only. SCED has the discretion to inform any parent or legal guardian of a dependent student under the age of 21 (as provided in <u>Parental Notification Policy 30-020</u>) when their student has been found responsible for a conduct violation in regard to the use or possession of alcohol or a controlled substance. A student whose parents or legal guardian are to be notified will be informed prior to such notification and given the opportunity to initiate contact with their parents, if and when possible.

#### XIII. CONDUCT RECORD MAINTENANCE AND RETENTION

#### Maintenance

1. Student and student organization conduct records are maintained in SCED.

- 2 All student conduct records in all formats (paper, computer, audio, etc.) resulting in formal charges will be kept in compliance with <u>General Records Schedule GS5</u>, but not for less than seven (7) years from the date of the last incident that the charged student or student organization was involved in that resulted in conduct charges.
- 3. If a student is suspended or expelled, a record of a violation of University regulations and/or policies will be permanently maintained in the student's or student organization's conduct file in SCED and a record of separation may be maintained in the Office of the Registrar.
- 4. SCED maintains all student conduct records in accordance with the Family Education Rights and Privacy Act (FERPA). SCED will abide by all laws requiring privacy with regard to the Student Conduct Process. In addition, as FERPA does not protect the names of students found responsible for crimes of violence, including forcible sex offenses, or an alleged perpetrator of a non-forcible sex offense when the allegations support a finding that a student has committed a violation of the University's rules or policies, the University may be required to release that information upon a Chapter 119 public recordrequest.
- 5. A student may choose to sign a release form granting SCED staff permission to discuss information related to the Student's disciplinary file with any individual that the student designates. This form is available in SCED. Although this form may provide access to information to a third party, the student remains the primary responsible party for compliance.
- 6. Any educational institution requesting conduct information about a current or former University student is required to submit the request in writing. If a non-educational agency is requesting information, those requests must include the signature of the student granting the release of information related to the student's conduct record.
- 7. Transcripts of recorded hearings will not be prepared or provided by the University. In cases of external legal review that may require a transcript of a recorded hearing, the student or advisor may contact the Office of the General Counsel to arrange for the preparation of the written transcript by a court reporting service on the student's behalf and at the expense of the requestor. The court reporting service will provide the transcript to the Office of the General Counsel, which will perform a confidentiality review of the transcript and redact any confidential or exempt information pursuant to state or federal law. The requestor will be responsible for the cost of the transcript preparation and confidentiality review.

#### Retention

- 1. Records resulting in an educational sanction of expulsion or suspension from the University will be permanently maintained in SCED.
- 2. No personally identifiable record(s) will be kept after a record has been designated for destruction. Statistical data will be maintained but all information that would identify an individual is removed.
- 3. All paper records will be destroyed by shredding or other similar process. Computer files will be modified in a manner so that only statistical data that cannot identify an individual is kept. Non-paper information (i.e. audio recordings) will be destroyed in a manner that will ensure that the information cannot be traced to any individual or any disciplinary case.

#### Record Expungement

Record expungement allows a student conduct record on file with SCED to be sealed. This includes all information related to the student's documentation, investigation, hearing, and disposition. In general, when completing background check inquiries, expunged records will not be reported as an incident when the student was found responsible. The student will not need to report the record based on the language/definitions of the requesting institution or agency in a background check that the incident ever occurred. The record will still be used for federal, state, and local University reporting requirements but will not be associated with the student name or student ID.

#### **Eligibility**

A request for expungement will be available for consideration:

- 1. One year after the resolution of a conduct case,
- 2. All assigned sanctions have been successfully completed,
- 3. An expungement has not previously granted, and

The conduct violation(s) did not:

- 4. Cause personal injury.
- 5. Cause significant property damage.
- 6. Include a drug violation that could qualify as a felony charge in the legal system.
- 7. Disrupt the orderly operation of the University.
- 8. Violate the firearm, explosives, dangerous chemicals, and ammunition or weaponry regulations of the University.
- 9. Violate the Sexual Misconduct/Sexual Harassment policy.
- 10. Result in a suspension or expulsion.

#### **Petition Requirements**

A student meeting the eligibility requirements must submit their petition to the Dean of Students, or designee. The student must submit a signed statement explaining the justification for the request, a description of what occurred in the conduct incident, and what they learned from the incident. The statement must also include:

- 1. Student's name
- 2. University identification number (Unumber)
- 3. E-mail address
- 4. Phone number
- 5. Date of incident
- 6. Incident report number

#### **Process**

The Dean of Students, or designee, will review the statement, the conduct record, and any other

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pertinent information they choose to request and/or consider. The decision is at the discretion of the Dean of Students, or designee. The student will receive written notice regarding their petition within ten (10) days of receipt of petition. The decision of the Dean of Students, or designee, regarding the expungement of the conduct record is final and not appealable.

#### XIV. <u>INTERPRETATION AND REVISION</u>

This Regulation applies to all campuses of the University of South Florida; however, non-substantive procedural modifications to reflect the particular circumstances of each campus are permitted. Any questions about the interpretation of the Code should be directed to any of the following SCED offices:

Tampa campus: <a href="https://www.usf.edu/student-affairs/student-conduct-ethical-development/index.aspx">https://www.usf.edu/student-affairs/student-conduct-ethical-development/index.aspx</a>

St. Petersburg campus: <a href="https://www.stpetersburg.usf.edu/student-life/student-success-center/index.aspx">https://www.stpetersburg.usf.edu/student-life/student-success-center/index.aspx</a>

Sarasota-Manatee campus: <a href="https://www.sarasotamanatee.usf.edu/campus-life/student-engagement/index.aspx">https://www.sarasotamanatee.usf.edu/campus-life/student-engagement/index.aspx</a>

The University reserves the right to make changes to the Student Code of Conduct as necessary. The Code shall be reviewed periodically by a committee which shall include student representation under the direction of the Director of SCED.

History—New 9-23-85, Formerly 6C4-6.021, Amended 5-27-92, 7-26-92, 12-2-92, 12-29-94, 4-11-99, 9-27-05, Formerly 6C4-6.0021 F.A.C., Amended 6-5-08, 6-25-09, 9-22-11, 12-02-13, 1-6-14 (technical), 6-23-14 (technical), 5-14-15 (technical), 8-19-16 (technical), 9-28-18, 4-12-19 effective 5-6-19 (technical), 5-16-19 (technical), 8-26-19 (technical), 6-2-20 (Amended), 8-14-20 (Amended).

Consolidation Amendments Effective: 7-1-20

Certification: USF certifies that it has followed the Florida Board of Governors Regulation Development Procedure and has a record of written notices, comments, summaries and responses as required.

Agenda Item: III.d.

#### **USF Board of Trustees**

Issue: : Florida Institute of Oceanography (FIO) Academic Infrastructure Support Organization (AISO) Annual Report 2019-2020
<b>Proposed action:</b> Approval of Annual Report 2019-2020 by Host Institution, USF Board of Trustees
Executive Summary:
The 2019-2020 Florida Institute of Oceanography (FIO) Annual Report must be reviewed and approved, consistent with BOG Regulation 10.014 Academic Infrastructure and Support Organizations, which requires approval of AISO Annual Reports by the Board of Trustees of the host institution or its designee.
Financial Impact: None
Strategic Goal(s) Item Supports: USF Strategic Plan Goal I BOT Committee Review Date: November 10, 2020 Supporting Documentation Online (please circle): Yes No Prepared by: Dr. James Garey, Acting Director, Florida Institute of Oceanography

## **Academic Infrastructure Support Organization**



Jim Garey, Acting Director of FIO USF BOT ACE Committee November 10, 2020



Hosted by the University of South Florida

The FIO annual report was reviewed by the SUS Council of Academic Vice Presidents October 28, 2020.

**Vision** — To support excellence in marine science, technology and education through infrastructure, programs, information and people.

**Mission** — Florida Institute of Oceanography (FIO) is chartered to provide infrastructure support to facilitate collaborative research and education related to Florida's coastal and ocean environment, and to serve as a coordinating body across academia, state and federal agencies, ocean science organizations and the private sector in addressing new opportunities and problems to be solved through research, education and outreach. FIO is an enabler, a facilitator and coordinator.







Supporting Excellence in Marine Science, Technology and Education

### **Academic Infrastructure Support Organization**

#### **Research Vessel Service in 2019-2020**

- Two Active Vessels in the Fleet: R/V Hogarth and R/V Weatherbird
  - 201.5 Total Scheduled ship days including Subsidized Shiptime
  - 80 Total Ship days at Sea
  - 121.5 cancelled due to COVID and various reasons.
- Subsidized Shiptime
  - 6 SUS universities
  - 67 granted ship days
  - 20 SUS ship time used

#### **Keys Marine Lab Service in 2019-2020**

- 11 educational groups/2 research groups/ 60 boat trips
- \$600,000 grant from NSF to improve the seawater facility.
- Successful IACUC re-accreditation

#### **Educational and Research Outreach in 2019-2020**

- Oceans Day 2020, GOMOSES Oil Spill, Open Houses, Conference, stemConnect livestreams,
   360-degree vessel tours
- FL Restore Act Center of Excellence Program.

# **Academic Infrastructure Support Organization**

### **Challenges in 2019-2020**

Organizational Improvements

Maintenance

Safety/Operations

COVID-19









# Florida Institute of Oceanography Academic Infrastructure Support Organization

#### Reorganized FIO so KML is better integrated.

Search is underway for a permanent FIO Director

- Administration and Budget/Grants (5)
  - FIO Director
  - Assistant Director (Budget/Grants)
  - Lab Operations Manager (Budget/Grants)
  - Fiscal & Budget Specialist
  - Education Outreach Coordinator
- Keys Marine Lab (5)
  - Assistant Director/KML Director
  - Senior Biological Scientist
  - Senior Biological Scientist
  - Senior Biological Scientist
  - Maintenance Tech

- Bayboro Operations (4 shore support, 11 crew)
  - Marine Superintendent (Assistant Director)
  - Marine Operations Manager
  - Marine Technologist
  - Marine Operations Specialist
  - Captain (2)
  - Mate (1 + 1 unfilled)
  - Chief Engineer (2)
  - Assistant Engineer (2)
  - Cook/Deckhand (2)
  - Deckhand

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# Florida Institute of Oceanography Academic Infrastructure Support Organization

### **Maintenance and Expansion**

- R/V Hogarth in shipyard for extensive refitting, ~ \$200,000.
- Sea Trials of the R/V Hogarth.
- R/V Weatherbird electrical panel repair, ~ \$50,000.
- R/V Weatherbird engine scheduled maintenance, ~\$40,000.
- New hurricane resistant roof and drainage system for the Keys Marine Lab,
   ~\$300,000.
- Began expansion of the Keys Marine Lab seawater system funded by the National Science Foundation, ~ \$600,000.

### **Academic Infrastructure Support Organization**

# Vessel Safety Standards & Operations Update hired a Marine Superintendent to oversee ship operations

Responding to the four reviews (Oceans 360, JMS, USF EH&S, and Great American Insurance) FIO commissioned, the organization has properly addressed organizational and safety issues to provide the highest level of quality and safety to its members.

- The FIO and vessel crews are Standards of Training, Certification and Watchkeeping (STCW) compliant.
- Ubiquitous maintenance planning FIO purchased a cloud-based software system to plan, track and maintain oversight of each vessels current, forecasted and required maintenance needs.
- Safety Management Plan This comprehensive plan is the foundation for all FIO ship operations.
- Next review of FIO marine operations scheduled for winter/spring time of 2020-2021 by the USF Environmental Health and Safety (EH&S) Dept.
- On-going US Coast Guard (USCG) courtesy inspections and training exercises.

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## **Academic Infrastructure Support Organization**

### **COVID-19 Response by FIO**

- March 5<sup>th</sup> 2020 FIO Developed an initial plan to respond to the COVID-19 pandemic.
- March 23<sup>rd</sup> 2020 FIO ceased educational and scientific operations. Continued vessel maintenance and crew training under USF COVID-19 Task Force restrictions.
- May 2020 Site evaluation of research vessels and Keys Marine Lab (KML) made by USF Taskforce medical physician, Dr. John Sinnott.
- FIO re-opening plan approved by host institution for limited operations. Action plan and timeline in place to reopen FIO for limited educational and scientific operations by July 10.

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### **Academic Infrastructure Support Organization**

# FIO Balances July 1st, 2020

**E&G** Funds

\$2,176,496

Reserves required for KML \$250,000 (e.g. hurricane damage)

Reserves for vessel operation \$150,000 (vessel damage/shipyard)

Carry Forward Funds \$647,000

**Net Auxiliary Funds** 

FYE cash balance \$165k

Est. Total Loss income due to COVID: \$335k

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# **Academic Infrastructure Support Organization**

FIO Budget Projections
FIO Multi-Year History and
Estimated Operating and Expenditures
All Fund Sources



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### **Academic Infrastructure Support Organization**

### **Future**

- Permanent Director.
- Continue to respond and recover from the COVID-19 pandemic.
- Expand :
  - Outreach to the scientific and educational community.
  - ship operations to serve more customers.
  - Keys Marine Lab use.
  - Educational operations.
  - Funding opportunities.



# FLORIDA INSTITUTE OF OCEANOGRAPHY

### Fiscal Year 2019-2020

# **Annual Report**

Reviewed by the Council of Academic Vice Presidents, October 28, 2020 Pending Approval by the USF Board of Trustees on December 8, 2020





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### FIO 2019/2020 Annual Report

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#### FIO Acting Director Foreword

#### Greetings,

The old adage, "anything can happen" certainly rang true in Fiscal Year 2019-2020. To face the challenges this year brought on by Tropical Storms, needed and extensive vessel repairs, and the COVID-19 pandemic, FIO had to be both dynamic and flexible. We spent the past year restructuring FIO's safety standards, administrative structure, and visual content, while still supporting the state of Florida's research needs. It has been a pleasure working with our staff and crew, members, partners, and community to solve the past year's complex problems as a team.

In order to resume the vital oceanographic research Florida's institutions undertake, FIO is following the University of South Florida's (its host institution) phased re-opening plan and was approved for limited operations to resume July 10<sup>th</sup>. To prepare for the scheduled reopening, we worked with medical experts within USF and externally to integrate and adopt guidance from the CDC, UNOLS, the American Bureau of Shipping, and numerous other organizations into a plan that mitigates COVID-19 risks at all FIO facilities. FIO is committed to providing our staff, ship-users, and science parties with a safe and healthy environment. We continue to stay fluid as the conditions surrounding the pandemic change by the day. Up-to-date, FIO-specific guidelines and FAQ's for staff, ship and laboratory users can be found on FIO's website: https://www.fio.usf.edu/about-fio/fio-news/coronavirus-updates/

FIO underwent a number of enhancements and improvements to meet the recommendations of the various safety reviews (which can be found in Appendix D) FIO commissioned. The state's research vessels, the R/V Hogarth and R/V Weatherbird II, are fully operational after maintenance, repairs, and advancements at the shipyard in the fall and winter. Additionally, we are positioning the organization to be more agile for FIO members- from having vessels accessible at various ports to visiting campuses for open-house style faculty information sessions, FIO is making strides towards introducing the future oceanographers to the state's research vessels and laboratory.

Best Wishes,

James Garey, Ph.D. Acting Director

#### Governance of FIO as an AISO

Established by the Board of Governors (BOG) in 2009 and supported by the SUS Council of Academic Vice Presidents (CAVP), FIO serves the State University System (SUS) by Supporting Excellence in Marine Science, Technology and Education through infrastructure, programs, information and people to its member institutions across Florida.

In November 2018, the BOG revised the AISO regulation 10.014 Academic Infrastructure and Support Organizations, which FIO is mandated to follow. A change in the FIO's By-laws now reflect the following: 'The FIO Executive Committee will consist of five (5) full Council members including the Council Chair and four elected members. State University System institutions must comprise at least fifty-one percent (51%) of the executive committee and at least one member of the FIO Executive Committee shall be from the host institution.'

- Eckerd College
- Florida Atlantic University\*
- Florida Department of Environmental Protection
- Florida Agricultural and Mechanical University\*
- Florida Fish & Wildlife Conservation
   Commission, Fish and Wildlife Research
   Institute
- Florida Gulf Coast University\*
- Florida Institute of Technology
- Florida International University\*
- Florida Polytechnic University\*

- Florida Sea Grant
- Florida State University\*
- Mote Marine Laboratory
- New College of Florida\*
- Nova Southeastern University
- Smithsonian Marine Station
- University of Central Florida\*
- University of Florida\*
- University of Miami
- University of North Florida\*
- University of South Florida\*
- University of West Florida

Since 2010, FIO's membership has grown to include Associate and Affiliate members whose mission align with FIO and the BOG.

- Clearwater Marine Aquarium
- Hubbs-Seaworld Research Institute
- Jacksonville University
- Roffer's Ocean Fishing Forecasting Services, Inc.
- Sanibel-Captiva Conservation Foundation

- SRI St. Petersburg
- St. Petersburg College
- The Florida Aquarium
- University of South Florida-St. Petersburg

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This year, the annual report is structured to outline the 2015-2020 Strategic Plan in part due to the vacant director position. The next director will be expected to focus on the second AISO renewal process and begin the next Strategic Plan to evaluate where FIO needs to go beyond 2020.

#### Personnel

- The search for FIO's next director started in January and is still in progress, following a delay due to the COVID-19 pandemic.
- As of July 1<sup>st</sup> 2020, FIO's vessels are fully staffed to resume operating research cruises. The only open position regarding ship-side personnel is the first mate for the R/V Hogarth.
- In April 2020, William (Bill) Walsh was hired as the Marine Superintendent, a position that was reestablished this year. Bill comes to FIO after completing a 30-year career in the U.S. Coast Guard. He
  has experience with shipboard operations and fleet management. This position will allow FIO's vessel
  crews to better focus on conducting safe and efficient operations and the implementation of the new
  Safety Management System which will guide how the organization conducts and supports research
  vessel operations.
- KML's Director, Nancy Thompson, retired in early 2020. Cynthia Lewis was appointed acting director.

#### Administrative Reorganization

FIO has been reorganized to solve several issues. The first is that KML had never been properly integrated into the FIO organization, and the second was that FIO needed a Marine Superintendent to manage ship operations. The previous KML director retired in April 2020 around the same time FIO hired a Marine Superintendent. Currently there is a Director and three Assistant Directors. Assistant Director Cam Ngo handles administrative and financial functions, Assistant Director Bill Walsh manages ship operations as Marine Superintendent, and Assistant Director Cynthia Lewis manages the Keys Marine Lab.

#### **Budget Overview**

FIO had recurring operating funds of \$2.1M at the onset of FY 19/20, which included personnel support and the day-to-day operational costs. Additionally, a total of \$1.3M was carrforward to this fiscal year separate from FIO's recurring operating funds. The "carry forward account" supported large expenditures; FIO spent over \$700,000 between the KML's roof renovation, shipyard-based maintenance and repairs for the R/V Hogarth and preventative maintenance for the R/V Weatherbird. The carry-forward funds continued to support safety upgrades (per the safety report in Appendix D) and other expenditure activities in order for the research vessels to be "mission-ready". \$400,000 was set aside from the carry-forward balance for unforeseen expenditures, however, carry-forward funds have been dwindling and reduced amount is anticipated to be available for operations support in the coming fiscal year. The COVID-19 pandemic has caused a reduction in FIO's revenue stream which normally offsets some of the operational expenses incurred by the auxiliary accounts. The pandemic ultimately halted the busiest season for marine research but staff have seized the opportunity to perform preventative maintenance on both the vessels. At KML, staff have been working diligently on the National Science Foundation (NSF) seawater project highlighted in this report.

#### Infrastructure & Operations

#### Vessels Safety Report

To improve FIO's operational efficiencies and ability to provide a safe and reliable marine research platform, USF commissioned four comprehensive reviews- the first of which convened in 2018 and was completed in August, 2019. Each of these reviews focused on safety, material condition and compliance with applicable laws/regulations, as well as policies and best practices regarding safe and compliant operations.

To date, FIO has invested \$405,000 in one-time expenses and \$341,000 in recurring costs to properly address organizational and safety issues. Additionally, emphasis was placed on quality training programs necessary to sustain quality and safe marine research infrastructure. The safety reviews continue to influence how FIO operates and maintains its research vessel fleet. Some of the key improvements include:

- Marine Superintendent hired in April 2020. Fully staffing and preparing the research vessels has been challenging due to moderately high turnover; however, the recent hiring of the Marine Superintendent allows for improved oversight of the vessel operations.
- The FIO and vessel crews are Standards of Training, Certification and Watchkeeping (STCW) compliant.
- Ubiquitous maintenance planning: FIO purchased a cloud-based software system to plan, track and maintain oversight of each vessel's current, forecasted, and required maintenance needs.
- Safety Management System: The comprehensive plan is the foundation upon which all FIO operations and research support sit.

FIO is committed to cyclical internal and external reviews. The next review of FIO marine operations is tentatively set for winter of 2020 by the USF's Environmental Health and Safety Office Director. Additionally, FIO will continue to work with the U.S. Coast Guard to conduct courtesy inspections and training exercises. Full details of the Safety Report can be found in Appendix D.

The onset of the COVID-19 pandemic put FIO's research vessel operations on hold for nearly 90 days. Limited operations are scheduled to resume in July 2020. While much of the FIO staff worked remotely, select groups were granted exceptions, such as the vessel crews, shore-side support personnel, and KML staff, who were critical in maintaining research vessel/marine lab readiness to resume research operations. The COVID-19 quarantine also impacted the State University Subsidized (SUS) ship days program, in which 66 days of ship time were awarded for FY 19/20- 57 days on R/V Hogarth and 9 days on R/V Weatherbird. These cruises will need to rescheduled in the 2020-21 fiscal year.

#### R/V Hogarth

The R/V Hogarth was scheduled for 134.5 days and completed 32.5 days at sea in FY 19/20; of which it supported 4 of 57 SUS ship days from the ship time program and 28 chartered days. Nearly 55 days were lost due to COVID-19 and 23.5 days were lost due to inclement weather and shippard repairs.

The R/V Hogarth started FY19/20 with educational cruises, supporting coursework for the Florida Institute of Technology (FIT). In late summer and fall, the vessel was busy providing support for fisheries work at both University of South Florida (USF) and University of Florida (UF). After the cancellation of scheduled work in Pensacola due to a late season tropical storm (T.S. Nestor), the vessel steamed to Tarpon Springs for shipyard work at Duckworth Steel Boats to facilitate warranty repairs, modifications, and the various upgrades

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recommended in several safety reviews. Additionally, several modifications to improve the layout and configuration of the vessel, based on input from the science community, were completed. These modifications included extending the aft frame by 4 feet, a redesign of the starboard frame, and reconfiguration of the berthing compartments. Other modifications included retrofitting the vessel's rudders to work independently with the dynamic positioning system. FIO began working with USF's General Counsel to renegotiate a contract with the dynamic positioning system vendor. The goal is to have the system ready for sea trials and commissioning as soon as possible.

The R/V Hogarth returned from the yard period in April, soon after the statewide and university COVID-19 pandemic restrictions were implemented. The extended time in the shipyard, coupled with the COVID-19 quarantine, limited the R/V Hogarth's time at sea during the last two quarters of the fiscal year. Fortunately, the shipyard maintenance period resulted in many enhancements and improvements.

There was some crew turnover on the R/V Hogarth. The captain departed in April and Assistant Captain, Chris Casey, was promoted to R/V Hogarth Captain. The first mate position has been advertised and FIO anticipates filling the position this summer. The R/V Hogarth welcomes new marine assistant engineer, Andy Kingsley and Alex Martinez the marine cook/deckhand.

#### R/V Weatherbird II

The R/V Weatherbird II was scheduled for a total of 68.5 days for FY 19/20; of which the vessel completed 39 days at sea prior to operations ceasing due to COVID-19. The Weatherbird started the fiscal year supporting new vessel users, Harris Corporation, in addition to buoy deployment and recovery projects for USF's Ocean Circulation Group. The vessel was temporarily offline in November due to generator room flooding. Repairs were promptly completed and the vessel was back at sea in early December. January saw the vessel return to the western Gulf of Mexico in support of a multi-institutional effort regarding fisheries assessments. The research group included collaborations between USF, Texas A&M University, Louisiana State University and University of Southern Alabama. The vessel successfully completed the work scheduled, despite challenging weather conditions.

Due to the extended time the R/V Hogarth saw at Duckworth Shipyard for repairs, scheduling needs required transferring subsidized SUS ship days to the R/V Weatherbird II. A total of 32.5 subsidized SUS days were scheduled on R/V Weatherbird II, however, only 8 were executed prior to the COVID-19 shutdown. 33.5 charter days were completed on the Weatherbird in FY 19/20. Like the R/V Hogarth, COVID-19 caused 22 cancellations (all SUS) and 5.5 days were lost due to weather in FY 19/20.

The crew of the R/V Weatherbird II have been implementing the recommendations of the operational surveys FIO commissioned. All of the major safety recommendations and many of the worklist items have been completed. Upon successful completion of the R/V Hogarth dynamic positioning system, FIO and the vendor will determine the feasibility of commissioning a DP system on the Weatherbird.

#### R/V Price

The R/V Price did not operate in FY 19-20 and is being transferred from the FIO fleet to FIO Member, Florida International University.

#### Vessel Days at Sea

In FY 19/20, FIO's research vessels were set to support the needs of the organizations in the table below:

Successfully Supported	Scheduled but Cancelled due to COVID-19
Florida International University (1 cruise)	Florida International University (2 cruises)
Florida Institute of Technology	New College of Florida
University of South Florida	University of West Florida
Eckerd College (1 cruise)	Eckerd College (2 cruises)
Louisiana State University	Woods Hole Oceanographic Institution
Texas A&M University	
Harris Corporation	
Florida Gulf Coast University	
University of Florida	
University of Southern Alabama	

#### **Keys Marine Laboratory**

The Keys Marine Laboratory (KML) maintains a fleet of four small vessels (18' to 30') for education and research activities. During the eight months prior to the COVID-19 quarantine, KML operated 60 boat trips, two-thirds of which were conducted from the 25' Parkers. The Lab's 30' Island Hopper is the primary vessel for larger educational classes. There were 26 boat trips that involved AAUS scientific diving missions, meeting the needs of six different universities and institutions, including three FIO members. Scientific dive missions were conducted for seven different research projects, including Ph.D. sponge research, coral "out-planting survivorship" (Ph.D. project), restoration pilot studies, "in situ" coral spawning, and monitoring efforts to assist Florida's Reef Resiliency/Disturbance Response Monitoring (FRRP/DRM) Project.

#### Living Laboratory Project

Since 2009, KML has offered the Living Laboratory, a nearshore benthic monitoring project, to visiting education groups. In FY 19/20, students from FAU's Marine Ecology class and Ivy Tech's Research Methods Capstone course, participated in this hands-on field project. Students experienced some of the challenges of working in the marine environment while learning basic marine assessment techniques and species identification. Following their day on the water, students entered data into the Living Lab database, comparing their observations to results from past groups.

#### Seawater System Use and Updates

Another important component of the KML field station is the state-of-the-art seawater system, previously funded by NSF and FWC. The system has been operating at near-full capacity, pulling water from a shallow seawater well and distributing temperature-controlled water (60-80 gallons per minute) to a variety of 30 experimental tanks and tables. Researchers from nine universities and institutions, including four FIO members and one international university, utilized the system in FY 19/20. Notable projects have included land-based coral spawning of both endangered staghorn corals and several soft coral species, fish grazing behaviors and coral disease transmission (Ph.D. research), induced spawning in long-spined sea urchins, manipulating water temperatures to assess genotypic differences in thermal tolerance in staghorn coral (Ph.D. research), and holding threatened reef-building corals for NOAA's Coral Rescue project. Additionally, the seawater system supplies water to the tide pool display for educational encounters and outreach events.

In September 2019, KML was awarded \$585,000 from the National Science Foundation (*DBI-1929638*: *'Repurposing Infrastructure to Advance State-of-the-Art Research Methods, Keys Marine Lab'*). This NSF award will fund upgrades and improvements to the aging Bay Seawater System on the east end of the property and integrate it with our existing temperature-controlled Well Seawater System. The first stage of the NSF project was to repair, deepen, and resurface the large flow-through 165,000-gallon saltwater pool was completed in June. A second degassing tower and concrete holding tanks are currently in production and expected to be installed in 2020-21. The final phases will include installing heater/chillers and pumps, and the build-out of shaded temperature-controlled seawater tables (50-gal to 1000-gal capacity), with anticipated completion in 2021.

#### **IACUC & Permitting**

In the Fall of 2019, KML passed AAALAC re-accreditation as a USF satellite facility for Institutional Animal Care and Use Committee (IACUC), necessary for all vertebrate research conducted at the Lab. During the past year, KML hosted two IACUC projects which utilized our seawater systems. A Clemson University Ph.D. student ran trials on butterflyfish feeding behavior and coral disease transmission. Florida Atlantic University researchers, collaborating with Bonefish Tarpon Trust, successfully collected and held fish in KML's large seawater tanks for their Bonefish Genetic Brood Stock project. Additionally, KML reviewed 25 permits for visiting researchers to ensure compliance with state and federal requirements.

#### **Programs**

#### Subsidized Ship Time

In FY 19-20, FIO was proud to award a total of 66 subsidized ship days to its state-wide SUS members. The STEM-focused Subsidized Ship Time program provides students with field-based skills and experience obtained from conducting research aboard a research vessel and at the Keys Marine Laboratory. Additionally, the program helps SUS member institutions attract and retain quality undergraduate, graduate and doctoral students. Since 2007, the program has awarded upwards of 1,000 ship days across all of FIO's marine facilities and is one of our most successful programs. The table below details FIO's infrastructure support to its member institutions during this fiscal year:

Institution	Days Awarded	Days Completed	Notes	
Florida Gulf Coast	4	4		
University				
University of West	14	0	3 cruises, 2 totaling 8	
Florida			days carry over from	
			2018-2019	
Florida Institute of	14	6	6 days carry over	
Technology			from 2018-2019	
Florida International	14	4	cancelled	
University				
University of South	12	4	cancelled	
Florida				
Eckerd College	1	1	cancelled	
University of Central	1	1	cancelled	
Florida				
New College	7	0	cancelled	
Total	67	20		

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The variance between days awarded and days executed is attributed to the COVID-19 pandemic which caused FIO to cancel 47 of the awarded subsidized cruises. FIO is fully committed to accommodating vessel users' needs- Fiscal Year 19/20 awardees have been given the option to reschedule canceled cruises during FY 20/21. Once all submissions are reviewed by the FIO Ship Committee, the vessel schedule will be circulated across the FIO consortium.

#### FIO Marine Field Studies Summer Course (Undergraduate course)

Unfortunately, due to COVID-19 quarantine restrictions, the eighth year of the FIO Field Studies summer course was canceled. The twenty students enrolled did not incur any course charges. The FIO Field Studies Course, a 5-week field-intensive marine studies summer course, is a tightly organized joint effort around the state of Florida that's designed to expose students to various iconic marine habitats. The course is hosted by the University of North Florida (UNF), Florida Atlantic University (FAU) at FIO's Keys Marine Lab, Florida Gulf Coast University (FGCU) at their Vester Field Station, University of South Florida (USF) at their St. Pete Campus, and the University of West Florida (UWF) in Pensacola Bay. The course instructors are experts in various facets of marine science at FIO's member institutions and they lead the students in independent and cooperative research methods with habitat analysis, species identification, and fisheries studies.

#### Graduate Field Studies Course – 1st Annual

In Fall of 2019, FIO, in collaboration with FAU, UF, and USF launched the Graduate Course in Marine Fisheries. Open to graduate studies exclusively, this 3-credit, 3-weekend course is a field-intensive course hosted by FAU's Harbor Branch in Fort Pierce, USF's College of Marine Science in St. Petersburg, and UF's IFAS Nature Coast Biological Station in Cedar Key. The course provided graduate students from the state of Florida with practical field methods and experiences using a wide range of technologies; field evaluation methods of fisheries in estuarine and marine environments; and exposed place-bound professionals to typical field-oriented experiences and methods. Nine university professors, along with various staff from each host institution wrote and administered the lesson plans which placed emphasis on habitat analysis, species identification, and fishery studies. The Graduate Course filled up quickly with 12 students (4 per university) enrolling through the FAU, UF, and USF course catalogs. The FIO Education Committee discussed plans to expand the course in 2021 as the course is currently on a bi-annual schedule.

#### RESTORE Act

The Florida RESTORE Act Centers of Excellence Program (FLRACEP), established by the Gulf Coast States Act of 2012, is administered by FIO. With funds managed by the US Department of Treasury, the 15-year, \$26M+ project awards research grant money to Florida institutions and emphasizes ecosystem monitoring, coastal fisheries analysis, and mapping in the Gulf of Mexico as a result of the civil penalties associated with the BP Deepwater Horizon Spill.

In June 2019, FLRACEP's Program Management Team awarded six new established Centers of Excellence grants though FLRACEP's Request for Proposals (RFP) III and one new Center of Excellence in May 2020

through RFP III.5. Three were awarded to the University of Florida (UF), one to Mote Marine Laboratory, one to USF, one to Sanibel Captiva Conservation Foundation (SCCF), and one to the University of Central Florida (UCF). These seven new projects are 2-3 year awards. Under RFPII, Dr. Ernst Peebles' SHELF project underwent a scientific review and the monitoring project was approved by the Program Management Team for renewal.

FLRACEP Centers of Excellence			
Ernst Peebles, Ph.D. RFPII CE: University of South Florida (renewal CE)	"Spawning Habitat and Early-Life Linkages to Fisheries"		
Matthew Deitch, Ph.D. RFPIII CE: University of Florida	"Predicting benefits in Panhandle Estuary Systems: A partnership to quantify impacts, stressors, and outcomes using Adaptive Management Frameworks."		
Katherine Mansfield, Ph.D. RFPIII CE: University of Central Florida	"Understanding genomic, behavioral, and microbial drivers of ontogenetic shifts in early sea turtle foraging ecology and habitat use."		
Kelly Sloan RFPIII CE: Sanibel Captiva Conservation Foundation	"After the Tide: Characterizing the Sublethal Effects of a Catastrophic Red Tide on Nesting Sea Turtles."		
Hannah Vander Zanden, Ph.D. RFPIII CE: University of Florida	"Tissue clocks: new methods for aging and decoding sea turtle life histories."		
Randy Wells, Ph.D. RFPIII CE: Mote Marine Laboratory	"Health and movements of Florida's Gulf Dolphins"		
Vincent Lecours, Ph.D. RFPIII.5 CE: University of Florida	"Developing a Standardized Framework for Data Integration and Distribution on the West Florida Shelf"		

#### Outreach

#### Oceans Day 2020

Florida Oceans Day 2020 – *Saving Florida's Oceans and Coasts* took place on February 25<sup>th</sup> at the Florida State Capitol on the 2<sup>nd</sup> floor rotunda. Nineteen Florida institutions participated in the annual event with interactive displays and exhibits. Oceans Day, a collaboration between FIO, the Florida Ocean Alliance (FOA), and Mote Marine Laboratory, is a great opportunity for marine organizations and universities to showcase their research endeavors to state legislators. FIO had two first-time participants this year- the University of Florida's Whitney Laboratory and Florida State University's Department of Biological Science.

FIO is working with FOA, Mote, and the state capitol administration to determine a date for Florida Oceans Day 2021.

#### Member Institution Open House Outreach Tours

In an effort to establish relationships with newly hired faculty and staff within the FIO Consortium, the organization has been giving hour-long presentations and Q&A sessions for its members. FIO's Marine Operations Manager and Communications & Marketing Officer visited three member institutions- FGCU, FSU and FAMU to inform their faculty and staff on the research platforms that FIO provides. Additionally, FIO is offering members who have not utilized the R/V Hogarth or the R/V Weatherbird II, the opportunity to go on a "Sample Cruise". The Sample Cruise is a 2-day, 1-night cruise from Tampa Bay that will showcase the technological and sea-going features the vessels have to offer.

The ultimate goal is to visit all of FIO's member institutions but the initiative was put on hold due to COVID-19 quarantine restrictions. When state universities resume normal operations, FIO will work with its members' council representatives to schedule open house style presentations to newly hired, research focused faculty and staff throughout the state.

#### GOMOSES Conference

The Gulf of Mexico Oil Spill and Ecosystem Science Conference took place February 3-6 in Tampa at the downtown-based Waterside Marriott. The conference marked the 10-year anniversary of the Deepwater Horizon Oil Spill and highlighted the culmination of research studies conducted and commissioned regarding the impact of the spill.

FIO was a proud sponsor and exhibitor at the conference, offering sample cruises and furnishing researchers with updated vessel specification and rate sheets along with FIO "swag". The GOMOSES Conference was a great opportunity for FIO to introduce conference-going researchers to FIO's services and infrastructure (or research platforms).

#### R/V Bellows Bon Voyage Event

In late August, 2019, FIO held a ceremony and reception for the R/V Bellows, which was purchased by shipwreck explorers in South Carolina. After 40+ years of service in the FIO fleet for the state of Florida, the R/V Bellows was given a deserving send-off which featured remarks and anecdotes from current and former Bellows crew, leadership, and ship-users.

#### St. Petersburg Science Festival

The annual St. Petersburg Science Festival, scheduled in October, was cancelled in 2019 due to hurricane warnings. FIO is an annual sponsor and exhibitor, providing ship tours and hands-on learning experiences for the regional celebration's participants which can see upwards of 20,000 people. Held concurrently with Florida Fish and Wildlife's MarineQuest, FIO was prepared to do a Remote Operated Vehicle (ROV) demonstration along with 30-minute tours of the R/V Weatherbird II. The organization looks forward to partnering with Florida Fish and Wildlife Commission and the University of South Florida (USF) to provide the public with STEAM-based learning activities, exhibits, and tours in 2020.

#### KML Open House

The annual KML Open House drew a crowd of nearly 75 enthusiastic guests who listened to talks on coral and sponge restoration projects, presentations by Superintendent Sarah Fangman on the Florida Keys National Marine Sanctuary Restoration Blueprint, displays of stony coral tissue loss disease (SCTLD) treatments, and viewed some of the holdings in KML's seawater system for the Coral Rescue Project.

#### Florida STEMCONNECT

In early 2019, FIO registered as a course instructor for virtual livestream presentations to K-12 classrooms across the state of Florida. In the fall, FIO conducted numerous livestream sessions focused on "careers in oceanography" and "life at sea" to hundreds of students who were classroom-based throughout the state. In the spring of 2020, with COVID-19 quarantine restrictions, FIO continued its outreach to STEAM-focused students virtually via the STEMConnect platform. The livestreams focused on vessel technology, day-to-day research activities, and employment opportunities/career tracks and they run for about 30 minutes with a proceeding open forum Q&A session with students.

### Multimedia

#### New Website

In February, FIO rolled out its brand new website, which features high-resolution photos, enhanced infrastructure pages, metric spotlights, and more. Hosted by USF servers, the site has received praise from FIO members looking for information. The new site also features an upgraded staff bio section, a mailing list signup function, vessel calendars, sliders of topical information, FIO's new online cruise plan, and 360-degree, interactive, virtual tours of the two research vessels and KML. FIO continues to make additions and improvements to the site as the organization aims to be at the forefront of web trends and technologies.

#### Online Cruise Plan

Developed in conjunction with USF's Information Technology Web Services department, FIO has a new online-based cruise planning system. The system allows ship-users in the FIO Consortium to submit cruise plans directly to FIO via the World Wide Web as opposed to scanning PDF documents and sending Excel spreadsheets via email. The user can input all their requested research cruise specifications, including latitude/longitude, student rosters, courses and grants supported, dietary restrictions, desired equipment and technology and more. The cruise plan allows the data to be centralized in one location which is ideal for metrics reporting regarding the number of students and faculty using the research vessels, the courses and grants the research supports, and geolocations. Included in the cruise plan is a notification process that alerts FIO's administration when plans are submitted, prompting efficient review processes.

#### 360-degree ship tours

Live on the new FIO website, each vessel page contains a 360-degree virtual tour. Clickable with a mouse or viewable in VR goggles, the tours include informational pop-ups that detail the features, technology, and advanced machinery on-board the respective vessels. Ideal for potential ship-users and K-12 school groups

using VR goggles, FIO now allows the public to see inside the engine room which is typically closed off during in-person vessel tours.

#### Social Media

At the end of FY 18/19, FIO had 1577 followers and a total of 5,006 unique visitors to the organization's Facebook page; at the end of FY 19/20, FIO had 1636 (an increase of 59 users) and a total of 6,148 unique visitors. FIO's Twitter presence was increased, as well- over the past year, @FIOTweet picked up 37 new followers and increased our monthly profile visits.

Regular KML social media postings, such as visiting groups and projects, 'Coral Friday,' and historical vignettes of Long Key and KML, have boosted interest by 50% in the last year with over 750 followers as of this report's publishing.

#### KML In the News

KML has figured prominently in several high-profile coral-related projects in the news. South Florida's PBS Changing Seas episode "Corals in Crisis" included initial work done on coral disease treatments at KML and was aired in June 2019. KML staff later participated in local premiere viewings and question and answer sessions for the public. "Corals in Crisis" is one of two episodes recently selected for the 2020 Wildlife Conservation Film Festival. After two seasons of successful land-based staghorn coral spawning at KML, the Florida Aquarium (FLAQ) team returned to outplant their new coral recruits on the Florida Reef Tract. Members of the team continue to regularly to monitor survival of these new corals. In August 2019, Florida Aquarium made a major breakthrough, shifting and inducing spawning in pillar coral at their facility in Apollo Beach. These pillar coral brood stock are part of a multi-agency effort to create a living genetic bank for this species and were originally housed and cared for in KML's seawater system. USF's Newsroom: Research and Innovation (Fall 2019 edition) featured an article on KML's supporting role contributing to research saving our oceans. KML has been a base of operations for Dr. Cliff Merz (USF) deploying a new high frequency radar tower and monitoring station in the Middle Keys:

- PBS Changing Seas series: "Corals in Crisis" (June 2019) (<a href="https://www.pbs.org/show/changing-seas/episodes/">https://www.pbs.org/show/changing-seas/episodes/</a>
- Florida Aquarium: Scientists induce spawning of Atlantic coral in lab for first time (Aug 2019)
   <a href="https://news.cgtn.com/news/2019-08-23/Scientists-induce-spawning-of-Atlantic-coral-in-lab-for-first-time-JosLQY4vEQ/index.html">https://news.cgtn.com/news/2019-08-23/Scientists-induce-spawning-of-Atlantic-coral-in-lab-for-first-time-JosLQY4vEQ/index.html</a>
- USF Newsroom: Research & Innovation (Fall 2019) Supporting Research that's Helping Save
  Our Oceans <a href="https://www.usf.edu/news/2019/supporting-research-thats-helping-save-our-oceans.aspx">https://www.usf.edu/news/2019/supporting-research-thats-helping-save-our-oceans.aspx</a>
- SECOORA: New high frequency radar in Marathon Florida deployed by University of Florida
   (April 2020) <a href="https://secoora.org/new-high-frequency-radar-in-marathon-florida-deployed-by-university-of-south-florida/">https://secoora.org/new-high-frequency-radar-in-marathon-florida-deployed-by-university-of-south-florida/</a>



#### **Council Bylaws**

I. Creation and Administrative Assignment of the Florida Institute of Oceanography

The Florida Institute of Oceanography (FIO) is an Academic Infrastructure Support Organization (AISO) of the State of Florida approved by the State University System (SUS¹) Council of Academic Vice Presidents (CAVP), ratified by the Presidents and Chairs of the Boards of Trustees of the member organizations and approved by the Florida Board of Governors (BOG). Under a Memorandum of Understanding (MOU) ratified by the member organizations and approved by the BOG, the University of South Florida (USF) assumes the role of host university, with the support of participating universities, for the operation of FIO. FIO administrative offices are housed on the campus of the College of Marine Science in St Petersburg, Florida and fiscal accounting functions are administered by USF and will be overseen by the USF Board of Trustees (BOT).

#### II. Purpose and Duties of the FIO

#### Role of FIO

To facilitate access to major marine research and higher educational capabilities and facilities throughout the state, including:

- The provision and operation of sea-going vessels, marine laboratories and other scientific infrastructure not otherwise available from member institutions.
- Enabling the recognition of the Florida SUS and the private marine research and higher education Member Institutions of FIO as an intellectual and infrastructure resource for marine science and technology.
- Maximizing the efficient use of FIO Member Institutions' diverse marine research infrastructure to produce scientific solutions for the benefit of the citizens of Florida.

Revised and approved 6/11/2020

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<sup>&</sup>lt;sup>1</sup> The State University System consists of the following institutions: Florida Agricultural and Mechanical University, Florida Atlantic University, Florida Gulf Coast University, Florida International University, Florida State University, New College of Florida, University of Central Florida, University of Florida, University of North Florida, University of South Florida, and University of West Florida

To facilitate collaboration among FIO Member Institutions, government and the private sector to:

- Promote marine research and education to establish a pool of future leaders and scientists available to academia, government and the private sector.
- Enhance public awareness of ocean sciences and its role in ocean resource management.
- Promote the importance of the coastal ocean to Florida.
- Leverage public and private investments to increase FIO Member Institutions' capabilities.
- Inform public policy development and decision-making.

#### III. Membership and Governance

The FIO shall consist of the Membership, the FIO Council, the FIO Director and staff, standing and ad hoc committees of the Membership, and a Board of Visitors.

A. <u>Membership.</u> The FIO consists of 30 institutions including the state universities as defined by the Florida Statue Title XLVIII 1000.21 sec (6) and other entities which include faculty, staff, and scientists conducting research and teaching and who may wish to utilize ships, facilities, and other services provided by FIO.

Full Members: All SUS members are Full Members of FIO. As an AISO, FIO serves the needs of the SUS. To retain integrity as an AISO, the majority of Full Members needs to be from the SUS, therefore, at least 51% of the Full Membership needs to be SUS institutions. The non-state university full members of FIO are: Eckerd College, Florida Sea Grant College; University of Miami, Rosenstiel School of Marine and Atmospheric Science; Florida Department of Environmental Protection; Florida Fish & Wildlife Conservation Commission, Fish and Wildlife Research Institute; Florida Institute of Technology; Mote Marine Laboratory; Nova Southeastern University; and the Smithsonian Marine Station at Fort Pierce.

If there is a vacancy on the Council for a new non-SUS Full Member, acceptance of the new non-SUS Full Member to the Council will be by a vote of the entire FIO Council at an in-person Council meeting. A 3/4 majority vote is required to accept a non-SUS member as a Full Member.

2. <u>Associate Members:</u> Associate Membership is established for additional non-profit non-SUS organizations with a marine science focus. These include all non-profit entities, such as, but not limited to, colleges, museums, aquariums, and other organizations that fit the Criteria for New Member Applications. Associate Members will promote FIO and provide FIO and its members with access to ships, laboratory facilities, and other ocean and coastal research and education assets (for a fee, if appropriate). Other branch campuses of existing SUS Council Members may become Associate Members, but there can only be one voting (Full) member from any one SUS institution other than the Host University, which has two voting members. All SUS faculty, regardless of whether on a

main campus or on a branch campus, remain eligible to apply for SUS-subsidized ship time.

3. <u>Affiliate Members:</u> Affiliate Membership is established for for-profit non-SUS organizations with a marine science focus. Affiliate Members will provide FIO and its members financial or in-kind support, use or access to ships, laboratory facilities, and other ocean and coastal research and education assets (at a fee, if appropriate).

Election of New Members. The FIO Council may elect to membership other institutions in the Florida ocean science education and research community that meet the criteria for membership approved by the FIO Council ("New Members"). Criteria for membership will address commitment to the support of shared use facilities; agreement to support legislative budget requests of the FIO as required to maintain and operate these facilities in a safe, efficient and cost-effective manner; commitment to attend all scheduled meetings of the FIO Council and FIO Executive Committee, if appropriate; and completion of assignments in a timely manner as agreed to by the FIO Council or FIO Executive Committee. The FIO Council will evaluate each New Member request individually. All SUS (as defined by the membership of the CAVP) New Members are eligible to be Full Members and will automatically be awarded a seat at the FIO Council. A simple majority vote of Full Members will be required to accept any non-SUS Members as a New Associate or Affiliate Member onto the FIO Council.

#### Criteria for New Member Applications:

- 1. Significant presence in Florida, such as an operating facility in the State of Florida.
- 2. Primary focus is marine science technology, education and/or research.
- 3. Provide a proposal (written), including documentation of the extent of presence in the State of Florida. Orally present to the FIO Council how the institution will support FIO Council activities.
- 4. Demonstrate ability to bring tangible support to FIO.

#### Privileges of FIO Membership

	Full	Associate	Affiliate
	Members	Members	Members
Attendance and participation at FIO Council Meetings	Yes	Yes	Yes
Voting privileges on the FIO Council	Yes	No	No
Participate in specific FIO project funding opportunities	Yes	Yes	Yes
Access to subsidized ship time on FIO vessels.	Yes	No	No
Access to at-cost ship time on FIO vessels.	Yes	Yes	No
Access to commercial rates of ship time on FIO vessels.	No	No	Yes

B. FIO Council. The primary function of the FIO Council is advisory to the FIO leadership, including the FIO Director and the Provost of the host institution. The FIO Council will consist of one (1) representative from each member organization and two (2) from the host institution who are active members of the Florida coastal ocean research and education community and who are appointed by its President or CEO or his/her designee. The President or CEO (or his/her designee) of each member organization may also appoint one (1) alternate who may serve in the representative's stead at meetings of the Council, but each institutional member may be represented by only one (1) individual in the deliberations of the Council. Member representatives may be reappointed, but shall not serve more than three (3) consecutive terms unless requested in writing by the appointing official. The foregoing notwithstanding, the second member appointed by the host institution may serve unlimited terms. The FIO Council shall elect a Chair biennially from the membership. The FIO Director together with a representative of the BOG will serve as non-voting, ex-officio members. Council members shall have the authority to participate in all activities on behalf of the member organization and Full Members of the Council shall also have authority to cast votes as required. Each institutional member can change a delegate at any time by notifying the FIO Director by written communication.

C. FIO Director and staff. The FIO Director shall be appointed by the Provost of the host institution in consultation with the FIO Executive Committee. The FIO Director reports to the Provost of the host institution. The FIO Director or Director designated FIO staff will maintain active contact with FIO member institutions by visiting campuses, scheduling and conducting workshops, conducting needs assessments resulting in priority actions and providing advance knowledge of FIO activities to achieve the goals of the AISO. The FIO Director shall complete an annual report no later than September 1 of each year covering the previous fiscal year (July 1-June 30). The report shall include a summary of activities and accomplishments, provide actual expenditure and position data, and include a work plan for the current fiscal year. Prior to its submission to the Chancellor, no later than October 31 of each year, the report will be distributed to members of the FIO Council for review and comment and will be approved by the Provost of the host institution. Under the FIO Director's guidance, the FIO staff has the primary responsibility for operation and maintenance of the FIO vessels and the Keys Marine Laboratory implementation of the ship schedule, and support for PIs to achieve the research goals; coordination of the education components to achieve the education goals; maintenance of the FIO website; and support for grants and other services provided to member institutions. In the event of a vacancy in the FIO Director position, the FIO Executive Committee shall serve as the search committee, reporting to the Provost and following the customary search process of the host institution.

#### IV. FIO Council Meetings

The FIO Council will meet at least once in person each year and by telephone conference as needed. Agendas for the meetings will be set by the Chair of the FIO Council in consultation with the FIO Director and approved by the Provost of the host institution. A quorum must be present for the Council to take action. A quorum shall consist of no less than half of the full member institutions plus one. All meetings will be conducted according to Roberts Rules of Order.

<u>Voting</u>. Each Full Member of the FIO Council has one vote. Voting will be decided by a simple majority of Full Member representatives (or designated alternates) present in person, by phone, or by e-mail unless otherwise specified in these by-laws. New Full Member institutions elected to the FIO secure voting privileges upon the appointment of an FIO Council representative as specified in the bylaws, but not before adjournment of the meeting at which they were elected.

Meetings of the FIO Council are open to the public. The President or CEO of each Member of the FIO Council may designate an individual to attend the meetings as an observer and to comment on agenda items but the observer will not have voting privileges.

<u>Minutes of the Meetings</u>. Minutes shall be kept for all regular meetings of the Council and shall be made available by email to the membership within two weeks of each regularly scheduled meeting. Following a period of two weeks for comment and amendment, the minutes shall be approved by email vote of the members and posted on the Council web site.

<u>Staffing of the Council</u>. FIO staff will act as support staff for the Council, organizing meeting logistics, taking minutes and handling communications with the members.

#### V. Standing Committees and Workgroups

Executive Committee. The FIO Executive Committee will consist of five (5) full Council members including the Council Chair and four elected members. State University System institutions must comprise at least fifty-one percent (51%) of the executive committee and at least one member of the FIO Executive Committee shall be from the host institution. The executive committee chair shall be a representative of an SUS institution. The FIO Executive Committee will meet at least three times per year and provide administrative oversight of the FIO in cooperation with the FIO Council and the Provost of the host institution. The FIO Director will serve as a nonvoting, ex officio member. The past Chair will serve as a non-voting, ex officio member for one year following the election of the new Chair of the Council. The Board of Governor's representative on the FIO Advisory Council will serve as a non-voting, ex officio member. Written reports of the items discussed and actions taken at meetings will be sent to the FIO Council via email and posted on the FIO website for the benefit of the FIO Council and interested parties. Membership on the Executive Committee will be evaluated biennially. In the event of a vacancy on the Executive Committee, the FIO Council will elect a member to fill the vacancy.

Ship and KML Advisory Committee. The Ship and KML Advisory Committee (SAC) will be elected by the FIO Council and will consist of at least three (3) Council members (with at least one from the host institution) reflecting the geographical diversity of Florida. One member from the KML facility will also serve on this committee as an ex-officio member. The SAC will provide oversight and advice to assure the efficient deployment of FIO research vessels in all of Florida's coastal ocean and adjacent waters, including the Gulf of Mexico, the Straits of Florida, Florida's coastal Atlantic, the Bahamas, and the Caribbean. The SAC will assist the FIO Marine Superintendent with efficient long-term planning to ensure that FIO members will have equitable access to these vessels from Jacksonville to Pensacola. The SAC is also responsible

for reviewing and awarding subsidized shiptime/KML support through a "request for proposal" process. The SAC will meet at least once annually, in conjunction with the FIO Council meeting or as needed during the RFP review period.

Nominating Committee. A Nominating Committee will consist of three (3) non-Executive Committee Full Members appointed by the Executive Committee. The Nominating Committee will recommend candidates to the FIO Council to serve on the standing and ad hoc committees. The Nominating Committee will meet on an as-needed basis to fill vacancies on the standing and ad hoc committees.

Board of Visitors. The FIO Board of Visitors will have five (5) to nine (9) members appointed by the host institution President, in consultation with the FIO Council and the Council of Academic Vice Presidents (CAVP), for a three (3) year term, to provide broad oversight to the FIO. Members may be reappointed, but shall serve no more than three (3) consecutive terms. Members will represent the overarching oceanographic research and education interests of global, national and Florida-focused entities. The FIO Board of Visitors shall include representatives from the private sector, higher education, government scientific laboratories and agencies, and others as deemed appropriate by the host institution President. The Board of Visitors will report to the Provost of the host institution and the FIO Executive Committee, and will serve as a valued resource to FIO by providing advice on best practices for optimizing the resources of the FIO and member institutions; identifying strategic directions for potential cooperative programming; interfacing with potential funding sources; and representing FIO and the vital importance of oceanographic research to the broader community.

Additional *ad hoc* or special committees may be formed by the Executive Committee with the cooperation of the Council to address particular issues.

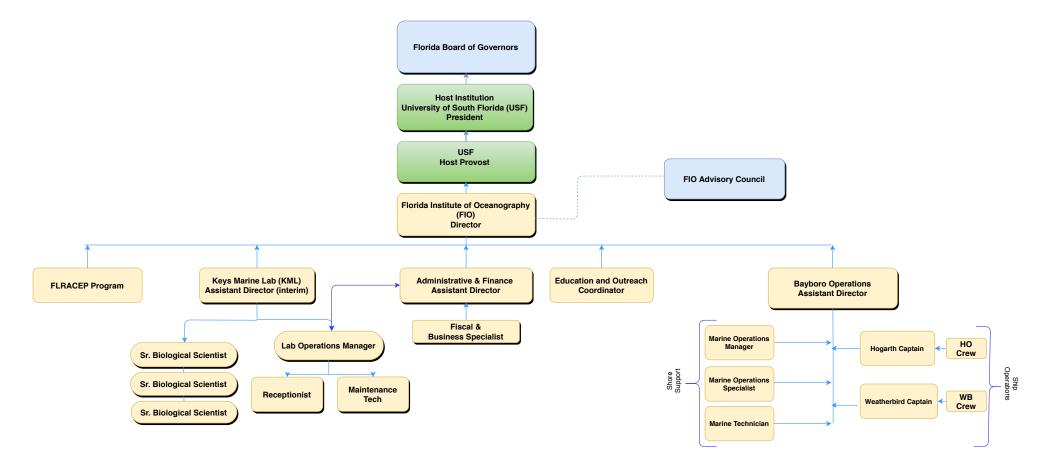
#### VI. By-Law Revisions

The bylaws and any proposed revisions shall be reviewed yearly. Council members shall submit any proposed revisions to the Chair of the By-Laws Committee at least 30 days in advance of the FIO Council meeting. The Executive Committee and the Provost of the host institution shall review the proposed revisions prior to a full vote of the Council. Amendment of the bylaws requires a two-thirds vote of the Council.

Revised and approved 6/11/2020

#### **APPENDIX B:** FIO Organizational Chart

## Florida Institute of Oceanography



### **APPENDIX C:** FIO Operating Budget Summary

#### FIO 19/20 EOY Projections

E&G and Carry Forward Summary As of June 30, 2020

							Total Projected	E&G and Carry Forw	ard Balances
	E&G Authorized Budget	Actual	Projected EOY Operating	CarryForward  Authorized Budget	Actual Expenditures	Projected EOY Operating	Total Authorized Budget	Total Actual Expenditures	Total Projected EOY Operating 6/30/2020
Estimated Projections	Authorized budget	Expenditures	6/30/2020	Authorized Budget	Actual Expenditures	6/30/2020			
88021- STAFF	\$1,178,878	\$1,051,006	\$80,973	\$0	\$0	\$0	\$1,178,878	\$1,051,006	\$80,973
88022- FACULTY	\$295,167	\$139,244	\$151,622	\$0	\$0	\$0	\$295,167	\$139,244	\$151,622
88027- FRINGE - MATCHING	\$497,965	\$409,025	\$69,637	\$0	\$0	\$0	\$497,965	\$409,025	\$69,637
88029- OTHER BENEFITS	\$500	\$0	\$500	\$0	\$0	\$0	\$500	\$0	\$500
88032- OPS - OTHER	\$60,045	\$29,093	\$30,952	\$30,000	\$0	\$30,000	\$90,045	\$29,093	\$60,952
88100- TRAVEL	\$15,000	\$11,623	\$3,276	\$25,000	\$6,616	\$18,329	\$40,000	\$18,239	\$21,605
88200- TELEPHONE & TELECOMMUNICATIONS	\$2,500	\$2,068	\$432	\$28,224	\$0	\$28,224	\$30,724	\$2,068	\$28,656
88250- CONTRACTUAL SERVICES	\$5,000	\$10,756	-\$5,756	\$80,000	\$30,097	\$49,903	\$85,000	\$40,853	\$44,147
88400- COMPUTER RELATED - MATERIAL, S	\$20,000	\$12,457	\$7,543	\$20,000	\$2,105	\$17,895	\$40,000	\$14,562	\$25,438
88420- MATERIAL, SUPPLIES & EQUIP OTH	\$30,000	\$27,164	\$2,611	\$350,000	\$15,829	\$326,216	\$380,000	\$42,993	\$328,827
88500- UTILITIES, WASTE & FUEL	\$500	\$3,176	-\$2,676	\$0	\$0	\$0	\$500	\$3,176	-\$2,676
88510- REPAIRS/MAINTENANCE/RENOVATION	\$25,000	\$16,885	\$8,115	\$305,000	\$613,738	-\$350,861	\$330,000	\$630,623	-\$342,746
88700- RISK MANAGEMENT INSURANCE	\$10,000	\$92,479	-\$82,479	\$0	\$0	\$0	\$10,000	\$92,479	-\$82,479
88800- OTHER OPERATING EXPENSES	\$34,500	\$22,500	\$12,000	\$120,000	\$5,895	\$114,105	\$154,500	\$28,395	\$126,105
88900- OCO PURCHASES	\$5,000	\$0	\$5,000	\$0	\$0	\$0	\$5,000	\$0	\$5,000
88997- BUDGET REDUCTION RESERVES*	\$0	\$0	\$0	\$400,000	\$0	\$400,000	\$400,000	\$0	\$400,000
(blank)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grand Total	\$2,180,055	\$1,827,476	\$281,750	\$1,358,224	\$674,280	\$633,811	\$3,538,279	\$2,501,756	\$915,561

<sup>\*</sup>Required reserves

#### **APPENDIX D:** Marine Operation Safety Report

#### **MEMORANDUM**

**TO:** Dr. James Garey, Ph.D.

FIO Acting Director

FROM: William Walsh

Marine Superintendent

SUBJECT: Florida Institute of Oceanography (FIO) Safety Review FINAL Report

**DATE:** July 01, 2020

#### I. FIO RESEARCH VESSEL OPERATIONS OVERVIEW

- a. In response to several safety incidents, operational inefficiencies, and the desire to improve FIO's ability to provide safety and reliable marine research availability, FIO with the full support of The University of South Florida convened four safety reviews. These reviews began in 2018 and the final review was conducted in August 2019. Each of these reviews focused on safety, material condition and compliance with applicable laws/regulations as well as policies and practices regarding the safe and compliant operation.
- b. From the 2019 USF report "the creation of organizational, operational, and administrative processes and procedures as well as training will be vital in enabling a paradigm shift to a "safety first" way of thinking throughout FIO marine operations."
- c. The above statement summarizes the way forward for FIO. Embracing and making positive change is key to the safety and success of the marine research program. FIO has responded to many of the recommendations, beginning with high priority safety concerns, which has required an investment of \$405,000 in one-time expenses and \$341,000 in recurring costs. These investments addressed organizational and safety issues and provided training and improved support for crew and staff of FIO.

#### II. SUMMARY OF REVIEWS CONDUCTED

- a. December 2018 The Oceans 360 Group, LLC, (Enclosure 2)
- March 2019 JMS Naval Architect report. Provided a representation of the way FIO Marine Operations are being conducted. (Enclosure 1)
- c. March 2019 JMS Naval Architects on R/V Hogarth and R/V Weatherbird (Enclosure 3 and 4)
- d. August 2019 University of South Florida, Director of Environmental Health and Safety. This report was focused on compliance with applicable laws/regulations as well as policies and practices (culture of) regarding the safe/compliant operation of FIO's vessels and supportive shore side operations. (Enclosure 5)
- e. Consolidate list of all findings. (Enclosure 6)

#### III. OVERALL SCOPE and CLASSIFICATION OF REVIEW FINDINGS

a. Over the course of the past year the recommendations to the extent possible have been developed and implemented. Overall, great strides have been made to improve safety of vessels and their crews and the ability to maintain the vessels. Some of the key changes made thus far, includes.

- i. Marine Superintendent hired in April 2020. The manning of these vessels has in recent past been challenging due to turnover; however, the recent hiring of the Marine Superintendent will allow higher level oversight of the entire program, which in turn will allow the Marine Ops Manager (Rob Walker) to focus on items within his position description.
- ii. FIO and vessel crews are <u>Standards of Training</u>, <u>Certification and Watchkeeping</u> (STCW) compliant.
- iii. Ubiquitous Maintenance Planning FIO purchased a cloud-based software system to plan, track and maintain oversight of each vessels current, forecasted and required maintenance needs.
- iv. Safety Management Plan This comprehensive living document is the foundation upon which all FIO vessel operations and support will be placed upon. Most of the emphasis centers on chapters 7, 8, and 9 as these sections contain and will fulfill most of the recommendations contained in each of the reviews.

Draft Safety Management Plan Contents	General Content Description
Chapter 1: General Objectives	General objectives.
Chapter 2: safety and environmental protection policy	Drugs/Alcohol, Tobacco, Sexual HR, vehicle use, risk management, etc.
Chapter 3: company responsibilities and authority	FIO overview and designated positions.
Chapter 4: Designated Person(s)	Responsibilities and authority of DP and security officer.
Chapter 5: Master's Responsibility and Authority	Master's responsibilities and procedures
Chapter 6: Resources and personnel	Manning and general overview of FIO organization, training, and familiarization.
**Chapter 7: Plans for Shipboard Operations	Shipboard operations
**Chapter 8: Emergency Preparedness	Ship emergency and security procedures
Chapter 9: Non-Conformities, Accidents, Hazardous Occurrence	Non-conformity and accident action policy
Chapter 10: Maintenance of Ship and Equipment	Vessel and ship maintenance program
Chapter 11: Safety Management System Documents	Document control
Chapter 12: Company Verification, Review and Evaluation	Internal audit and management/review procedures

#### IV. OPERATIONAL REVIEWS

- a. The four comprehensive reviews generated nearly 400 findings, many of which were duplicative in nature as the review groups were tasked with similar objectives and in many cases the issues were common across both the R/V Hogarth and R/V Weatherbird. The reviews identified the following findings sorted by the following broad categories.
  - i. Safety impacts the safety of crew and/or scientist
  - ii. Worklist routine in nature

- iii. Equipment significant impact to R/V operations
- iv. Organizational denotes the review of practices and procedures that impact how efficiently FIO can conduct and maintain R/V operations.

	Safety	Worklist	Equipment	Organizational
JMS	4	337	0	3
Ocean 360	7	0	10	9
Great American	20	0	1	4

- b. The review findings were further refined by assigning the below priorities.
  - i. Immediate Address immediately
  - ii. High Requires prompt attention, impact to safety/mission
  - iii. Medium Nominal impact to safety/mission
  - iv. Low Routine, no impact to safety/mission

	Immediate	High	Medium	Low
JMS	0	4	56	282
Ocean 360	1	13	8	7
Great American	0	16	3	6

- uSF Environmental Health and Safety recommendations. Many of the findings in the USF report were also identified in other reviews and have been the subject of ongoing discussions between USF and FIO staff to include;
  - i. Develop standard operating procedures all plans are in the final review process and are codified in the new Safety Management System manual.
  - Research Vessel Program Administration being evaluated by the new Marine Superintendent.
  - iii. Onboarding process being evaluated by the new Marine Superintendent.
  - iv. Organizational structure being evaluated by the new Marine Superintendent.
  - v. Paperwork management/ documentation being evaluated by the new Marine Superintendent.
  - vi. Support process (budgeting, shoreside and staff) being evaluated by the new Marine Superintendent.

#### V. FIO'S INITIAL FOCUS

- a. FIO immediately focused on the findings that were deemed to be immediate, or a high priority. In addition, FIO also realized that many of the findings could be easily implemented with little effort or cost. Most of the remaining findings are routine in nature and each are being or will be reviewed and acted upon if considered feasible and our insurer, the Great American Insurance Company has been updated on the status of their findings and recommendations.
- Below is a summary of the immediate or high priority items that were vigorously addressed.

Report Origin	Category	Priority	Status	Description
	İ			ALL - Address the procedure for raising and
				lowering the permanent gangway to
				incorporate mechanical advantage: lifting and
				lowering by hand has caused injury. Crews
				trained on new procedure for lowering and
Ocean 360	Safety	Immediate	Complete	raising permanent gangway.
	,			ALL - Ensure safety drills are conducted as
				required (fire and abandon ship within 24 hrs
				of departure if more than 25% of crew have not
				participated on board that particular vessel in
				the previous month) and each crew member
				participation in at least one abandon-ship drill
				and one fire drill every month. Drills were
				conducted, but their frequency and
				documentation of completion are now
Ocean 360	Safety	High	Complete	standard across both vessels.
				ALL- In concert with USF Risk Office, develop
				safety policies and reporting procedures. The
				policies should reference the USCG
				requirements for marine casualties and
				investigations but should also exceed these
				reporting requirements to include near-miss
				reporting, FIO specific reporting, and USF
				mandated accident reporting procedures.
Ocean 360	Safety	High	Complete	Guidance promulgated 9/2020.
				ALL - Commit to STCW - 4A. Ensure adequate
				rest period for watch-keeping personnel. STCW
Ocean 361	Safety	High	Complete	compliant crew rest procedures in place.
				ALL - Commit to STCW - 4B. Complete Basic
				Safety (BST) for all crew-including the marine
				tech, include Bridge Resource Management
				(BRM) for watchstanders meeting the Officer in
				Charge of Navigational Watch (OICNW)
				standards. STCW compliant training
Ocean 362	Safety	High	Complete	requirement is being met.
				ALL - Commit to STCW - Review practice of late-
				night departures. Departures and arrivals are
				now within normal working hours and have
				been standardized by FIO memo dated
Ocean 360	Safety	High	Complete	7/1/2029.
				R/V Hogarth - The straight bore fire nozzles are
				not practical and there were reports of no
				firefighting turnout gear aboard. Vari-nozzles
				were purchased and firefighting ensembles are
Ocean 360	Safety	High	Complete	budgeted for but pend purchase.
				Define clear lines of authority within FIO for
				ship management
				(budget/scheduling/performance). New Marine
Ocean 360	Org	High	Complete	Superintendent is responsible for these areas.
				Add a position of Director, Marine Operations a
				direct report to Director, FIO with budget
				authority and supervision responsibility over all
				marine operations at FIO. Marine
Ocean 360	Org	High	Complete	Superintendent hired 4/20.

		,	•	
				R/V Hogarth - fill permanent shipboard
				positions with permanent crew. Only use
				temporary/seasonal (OPS) or contract
				employees on infrequent basis. Use marine
				tech/deckhand to complement or as a member
				of the marine tech pool. Hiring of 1st mate
				pends and we are establishing a relief pool but
				the priority will be to transfer crew between
Ocean 360	Org	High	Ongoing	the R/Vs as needed before seeking relief help.
	U	J	<u> </u>	ALL - Repair vessel personnel management
				practice (policy-by email) which prohibits the
				crew from sleeping aboard the vessels when in
				home port (at FIO); it is recommended to allow
				crew to sleep aboard for the night of arrival
				when returning after normal working hours or
				sleep aboard the night before departure. This is
				permitted on a case by case basis, also time of
Ocean 360	Org	High	Complete	cruise departures will limit the need to do this.
Occur 500	018	111611	complete	R/V Hogarth - make critical vessel systems
				operable: Bowthruster control from aft station.
Ocean 360	Equip	High	Complete	System purchased and installed in 10/2018.
Ocean 300	Ечигр	Tilgii	Complete	R/V Hogarth – make critical vessel systems
				operable: Engine room cooling issue. Faulty
Ocean 360	Equip	High	Complete	sensor replacement corrected issue.
Ocean 300	Equip	High	Complete	
				R/V Hogarth-make critical vessel systems
				operable: Restore the crane weight handling
				safety device. It was disabled (bypassed) in
00000 300	Fautio	Himb	Camanlaka	order to keep crane operational. 11/2018 crane
Ocean 360	Equip	High	Complete	system restored.
				MOB/Lifeboat/Fire safety drills – there does
				not appear to be any drills being carried out by
				the command board. Drills were conducted,
				but their frequency and documentation of
C				completion are now standard across both
Great American (WB)	Safety	High	Complete	vessels.
				Galley – did not have a fixed fire suppression
				system. Inspector also noted this requirement
				was met by fire extinguishers in/ near the
				galley area. Installation of a fire suppression
Great American (WB)	Safety	High	Dismissed	system will require extensive modifications.
				Bosun locker – found paint and solvents stored
	_			in this locker. Vessel needs to have a proper
Great American (WB)	Safety	High	Complete	paint locker.
				Electrical wiring – found rigging in the same
				area of electrical wiring. Can be easily
				entangled and cause a problem. Rigging needs
				to be cleared on the area and electrical wiring
				secured. All wiring has been properly routed
Great American (WB)	Safety	High	Complete	and configured.
				MOB/Lifeboat/Fire safety drills – there does
				not appear to be any drills being carried out by
				the command board. Drills were conducted,
Great American (HG)	Safety	High	Complete	but their frequency and documentation of

				completion are now standard across both
				vessels.
Great American (HG)	Safety	High	Complete	Bosun Locker – found with flammable material in the locker which is also located next to the exhaust stack. Items removed and direction to not store flammable store in this area disseminated.
Great American (HG)	Safety	High	Complete	Forepeak/Bow – emergency escape hatch not clearly marked. Completed in 2020 shipyard period.
Great American (HG)	Safety	High	Pends	Crane – no visible certification on the crane. Completed.
Great American (HG)	Safety	High	Complete	Main galley/Salon Emergency Escape – needs to be clearly marked. Completed in 2020 shipyard period.
Great American (HG)	Safety	High	Complete	Bow thruster hatch – locking latch to prevent accidental closing on user. Completed in 2020 shipyard period.
Great American (HG)	Safety	High	Pends	Aft Crane – no visible certification. Complete.
Great American (HG)	Safety	High	Complete	Lazarette Hatch – requires safety chains to prevent hatch from falling. Completed in 2020 shipyard period.
Great American (HG)	Safety	High	Complete	When open there should be safety chains to prevent someone from falling into the open hatch. Completed in 2020 shipyard period.
Great American (HG)	Safety	High	Complete	Open hatch does not a have latch to prevent accidental closing when in use. Completed in 2020 shipyard period.
Great American (HG)	Safety	High	Complete	The hatch does not have a proper gutter drain system and allows water leakage below.  Completed in 2020 shipyard period.
Great American (HG)	Equip	High	Complete	Rudder Posts – leaking seal repaired by shipyard.

#### VI. OVERVIEW OF REMAINING ITEMS

- a. Over 364 items were deemed minor maintenance and their implementation is being discussed, budgeted for, prioritized and tracked when appropriate. All tasks deemed a high priority have been completed.
- b. The two R/V Hogarth findings below were not implemented as it was deemed that no further action was required.

Category	Priority	Status	
			The RV does not have survival suits - not required per 46 CFT Subchapter U
			+ W. Suits are not required for historical and planned area of operations;
Safety	Low	No action	however, we are prepared to purchase should the need arise.
			Verify the propeller pitch and maximum propulsion engine RPM required
			to reach maximum RPM - Verified by Caterpillar and architect as
Worklist	Low	Deferred	satisfactory.

#### VII. HOGARTH

In October 2019, the RV Hogarth went to the yard at Duckworth Steel Boats for 5 month yard period to facilitate warranty repairs, complete modifications, as well as various upgrades recommended in several safety reviews. These improvements included the extension of the aft frame by 4 feet, a redesign of the starboard frame, reconfiguration of the berthing compartments, and outfitting the vessel with a reliable A/C system capable of efficiently cooling the vessel. Other modifications included retrofitting the vessel's rudders to work independently for a planned dynamic positioning system and the repair of the bow thruster which was not working as designed due to a hydraulic valve that prevented the system from operating at full power. The R/V Hogarth returned to FIO in April, and due to the decline in cruise commitments, the crew thoroughly reviewed and exercised all of the RV Hogarth's critical research systems.

#### VIII. FINAL

The findings of the various reviews are perishable in nature and the snapshot taken in 2019 is due in part to a lot of hard work and persistence not the same snapshot you would see today. While we have sought to vigorously correct and address each of the issues and recommendations, FIO is committed to cyclical internal and external reviews to ensure we operate, train, and maintain the vessels and people we are entrusted with. The next review of FIO marine operations is tentatively due to take place in the winter of 2020 by the Director of USF Environmental Health and Safety Office or his designee. In addition, we will continue to work with the U.S. Coast Guard Captain of the Port to conduct courtesy inspections and training exercises. FIO is committed to strengthening how we support and administer our marine research team and each of our research vessels. Many of the findings refer to the need for a Marine Superintendent, which is complete, and this supervisory position will play a central role in how we formalize the aforementioned partnerships and establish the internal controls necessary to ensure the money spent, thought given to, and many gains made are not forgotten or de-prioritized as time wanes.

For additional information on the Florida Board of Governors, Florida Institute of Oceanography and its Host Institution, please visit:

Florida Board of Governors, <a href="www.flbog.edu">www.flbog.edu</a>
University of South Florida, Host Institution, <a href="www.usf.edu">www.usf.edu</a>
Florida Institute of Oceanography <a href="www.fio.usf.edu">www.fio.usf.edu</a>



Ralph Wilcox, Provost, and Cynthia DeLuca, Associate Vice President

# Fall 2020 – Guiding Principles

- Health and well-being of our campus communities
- Optimizing student access and student success
- Delivering high-quality instruction and ensuring student learning outcomes through multimodal platforms
- Assessing learning outcomes
- Providing expanded access to support services to meet student and faculty needs





# Fall 2020 - Class Sections by Modality,

by College

USF Class Section Availability,	FALL 2020 (as of 8/20/2020)			
By Modality	On Campus	Off Campus	% Total	
	(CL + HB)	(AD+PD)	Sections	
College of Arts & Sciences	42.4%	57.6%	40.5%	
College of Behavioral & Community Sciences	33.1%	66.9%	5.7%	
Muma College of Business	44.5%	55.5%	9.4%	
College of Education	57.7%	42.3%	6.7%	
College of Engineering	69.5%	30.5%	13.5%	
Patel College of Global Sustainability	60.0%	40.0%	0.5%	
Judy Genshaft Honors College	37.7%	62.3%	2.3%	
College of Marine Sciences	76.1%	23.9%	0.6%	
Morsani College of Medicine	51.0%	49.0%	1.5%	
College of Nursing	48.8%	51.2%	3.6%	
Taneja College of Pharmacy	32.3%	67.7%	0.3%	
College of Public Health	54.4%	45.6%	5.3%	
College of the Arts	65.9%	34.1%	8.8%	
Undergraduate Studies	46.8%	53.2%	1.2%	
TOTAL	50.0%	50.0%	100%	

<sup>\*</sup>In August, USF treated online sections cross-listed with on-campus sections as "flexible hybrid" classes and counted these under the "on-campus" category. For spring 2021 the decision was made to modify this methodology. As a result, reporting for fall 2020 has been adjusted to align with spring 2021 reporting; data reported in August for fall 2020 would differ, reflecting higher on-campus sections for several colleges who had greater offerings of "flexible hybrid" sections.



# Fall 2020 – Class Sections by Modality, by Campus

USF Class Section Availability,	FALL 2020 (as of 8/20/2020)				
By Modality	On Campus	Off Campus	% Total		
	(CL + HB)	(AD+PD)	Sections		
Tampa campus	51.5%	48.5%	88.8%		
St. Petersburg campus	39.9%	60.1%	6.7%		
Sarasota-Manatee campus	36.2%	63.8%	4.5%		
Total USF	50.0%	50.0%	100%		

<sup>\*</sup>In August, USF treated online sections cross-listed with on-campus sections as "flexible hybrid" classes and counted these under the "on-campus" category. For spring 2021 the decision was made to modify this methodology. As a result, reporting for fall 2020 has been adjusted to align with spring 2021 reporting; data reported in August for fall 2020 would differ, reflecting higher on-campus sections for several colleges who had greater offerings of "flexible hybrid" sections.



# Fall 2020 - Best Practices

- Collaborate across multiple campuses
- Recognize the resilience of faculty, staff and students
- Develop resources for faculty and students

- Enhance technology in classrooms
- Provide continuity of student services
- Hire Student Instructional and Learning Assistants (SILAs)

- Embrace creativity of faculty to enhance virtual learning
- Welcome task force support to ensure compliance with mitigation guidelines
- Prioritize quality course design





# **Lessons Learned**

- Demands on faculty in multimodal delivery and need for enhanced training
- Inequity of Classroom Technology (IT) –
   dedicated space versus general use space
- Need to clearly define scheduling options
- Crucial importance of communication
- Need for additional study spaces on campuses
- Increased anxiety for students
- Importance of student engagement outside of the classroom



# Spring 2021 - Class Sections by Modality,

by College

USF Class Section Availability,	SPRING 2021 (as of 11/7/2020)			
By Modality	On Campus (CL + HB)	Off Campus (AD+PD)	Total	
College of Arts & Sciences	48.8%	51.2%	39.0%	
College of Behavioral & Community Sciences	56.0%	44.0%	6.0%	
Muma College of Business	43.2%	56.8%	9.5%	
College of Education	62.4%	37.6%	7.0%	
College of Engineering	79.5%	20.5%	14.6%	
Patel College of Global Sustainability	60.6%	39.4%	0.3%	
Judy Genshaft Honors College	86.0%	14.0%	0.9%	
College of Marine Sciences	68.7%	31.3%	0.7%	
Morsani College of Medicine	52.1%	47.9%	1.5%	
College of Nursing	65.0%	35.0%	3.4%	
Taneja College of Pharmacy	34.3%	65.7%	0.4%	
College of Public Health	39.8%	60.2%	8.5%	
College of the Arts	87.8%	12.2%	7.3%	
Undergraduate Studies	51.6%	48.4%	1.0%	
TOTAL	57.3%	42.7%	100%	

<sup>\*</sup>In August, USF treated online sections cross-listed with on-campus sections as "flexible hybrid" classes and counted these under the "on-campus" category. For spring 2021 the decision was made to modify this methodology. As a result, reporting for fall 2020 has been adjusted to align with spring 2021 reporting; data reported in August for fall 2020 would differ, reflecting higher on-campus sections for several colleges who had greater offerings of "flexible hybrid" sections.



# Spring 2021 – Class Sections by Modality, by Campus

USF Class Section Availability,	SPRING 2021 (as of 11/7/2020)			
By Modality	On Campus	Off Campus	% Total	
	(CL + HB)	(AD+PD)	Sections	
Tampa campus	59.0%	41.0%	89.2%	
St. Petersburg campus	49.7%	50.3%	<b>6.7</b> %	
Sarasota-Manatee campus	32.3%	67.7%	4.1%	
Total USF	57.3%	42.7%	100%	

<sup>\*</sup>In August, USF treated online sections cross-listed with on-campus sections as "flexible hybrid" classes and counted these under the "on-campus" category. For spring 2021 the decision was made to modify this methodology. As a result, reporting for fall 2020 has been adjusted to align with spring 2021 reporting; data reported in August for fall 2020 would differ, reflecting higher on-campus sections for several colleges who had greater offerings of "flexible hybrid" sections.



# Spring 2021 – Guiding Principles

- Health and well-being of our campus community
- Optimizing student access and student success
- Delivering high-quality instruction and ensuring student learning outcomes through multimodal platforms
- Providing expanded access to support services to meet student and faculty needs
- Listening to and meeting students' instructional and learning preferences
- Embracing flexibility, adaptability, and innovation in shaping a resumption of in-person operations



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**Action Items** 

- Create more opportunities for students to connect outside of the classroom
  - Curricular enhancement college by college calendar for Spring
  - Engagement and community building calendar for Spring

- Enhanced Student Support Services
  - Orientation parent and student
  - Mental health
  - Financial Aid
  - Expanded study space options
  - Increased hours of operation of campus services



# **Action Items**

Academic policies – compliance and revision

• 11-008 Syllabi

• 10-504 Mid-term grades

• 10-005 Final exams

Standardization of classroom technology

Faculty success

Instructional and learning effectiveness

Operational changes to registration

Expanded course time offerings

Refined scheduling options

Waitlist





# **Questions?**



Agenda Item: IV.b.

#### **USF Board of Trustees**

December 8, 2020

**Issue:** Consolidation of SACSCOC Accreditations

Proposed action: Information Item

\_\_\_\_\_

#### **Executive Summary:**

Pursuant to the Florida Excellence in Higher Education Act of 2018 the three separately regionally accredited institutions that comprised the University of South Florida System, USF's three campuses, in Tampa, St. Petersburg, and Sarasota-Manatee, each of which held separate accreditation, sought a singular accreditation from the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC). We submitted a Substantive Change Prospectus to the SACSCOC Board of Trustees which was reviewed on June 12, 2020. With SACSCOC BOT approval, USF began operating under one accreditation on July 1, 2020.

The next step in the process of consolidation of accreditations is the completion of a comprehensive self-study in preparation for a SACSCOC Substantive Change Site Visit. The site visit is scheduled for January 26-25, 2021, with the site visit documentation must be received by SACSCOC no later than December 14, 2020.

The intent of this information item is to provide an update on consolidation related activities completed since August 25, 2020 and to highlight activities which must be completed prior to the final determination of USF's singular accreditation status which will occur at the SACSCOC Board of Trustees' meeting in either June or December 2021.

**Financial Impact:** Consolidated performance will be used to determine eligibility for Preeminence effective July 1, 2022, and thus any associated funding

\_\_\_\_\_

Strategic Goal(s) Item Supports: All goals specified in the Substantive Change Prospectus BOT Committee Review Date: November 10, 2020

Supporting Documentation Online (please circle): Yes No Prepared by: Theresa Chisolm, Ph.D., Vice Provost, Strategic Planning, Performance &

Accountability

# USF Consolidation: Update

Theresa Chisolm, Ph.D.

Vice Provost, Strategic Planning, Performance & Accountability

Michael Wrona

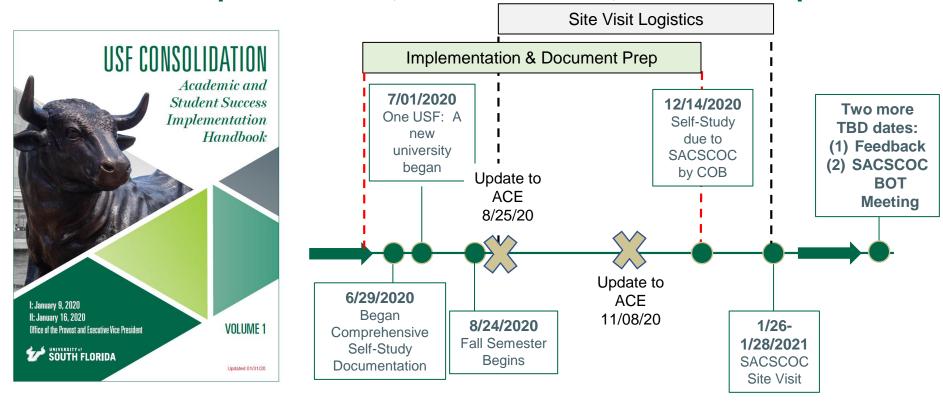
Assistant Vice President and SACSCOC Accreditation Liaison

Academics & Campus Environment Committee
Board of Trustees

November 10, 2020



## **Current Work: Implementation, Documentation, Site Visit Preparation**



#### **Substantive Change Documents**

https://www.usf.edu/sacscoc-consolidation/site-documents/substantive-change-documents.aspx

## Comprehensive Self-Study Documentation for SACSCOC Site Visit



#### DOCUMENTATION FOR THE SUBSTANTIVE CHANGE COMMITTEE

Merger-Consolidation of SACSCOC Accredited Institutions

This document (with appropriate supporting evidence) should be completed by the institution hosting an authorized Substantive Change Committee for a merger-consolidation or acquisition between SACSCOC Member Institution. This from should NOT be useful for a merger-consolidation or acquisition between SACSCOC Member institution(s) with Non-SACSCOC Accredited Institution(s).

#### Statement Regarding All Substantive Change Documentation Forms

Please note that this and all of the SACSCOC Substantive Change Documentation forms contain the standards typically provided to a visiting committee. Additional standards may be added by SACSCOC staff as needed to provide the visiting stam with relevant information necessary to making an informed determination regarding the change.

#### Name of the Institution:

#### Dates of Visit:

By signing below, we attest to the following:

That \_\_\_\_\_\_(name of institution) has attached a complete and accurate overview of the proposed Substantive Change.

That (name of institution) has provided complete and accurate disclosure of timely information regarding compliance with the selected sections of the Principles of Accreditation affected by this Substantive Change.

Name and signature of the President:

Name and signature of the Accreditation Liaison:

SACSCOC Staff Member assigned to the Institution:

- Mission and degree granting authority
- Multi-level governance & policy making
- Qualifications of academic & administrative officers
- Adequate number of full-time faculty with appropriate responsibility
- Institutional planning & evaluation of effectiveness
- Coherence of educational programs
- · Admission policies & practices
- Academic governance & policies
- Evaluation & awarding of academic credit
- · Adequate library & learning resources
- Appropriate academic & student support programs and services
- · Access to student complaints & evidence about how resolved
- Security, confidentiality, & integrity of student records
- · Control of finances & compliance with financial aid requirements
- Financial resources to support mission, programs, & services
- Physical facilities and resources to support programs & services
- Compliance with all SACSCOC policies

Source:

http://sacscoc.org/app/uploads/2019/09/TemplateMerger Consolidation SACSCOC.2018.docx

# **Accreditation Steering Committee**

## **Committee Charge**

- Coordinate and Oversee Development of Documents Required for Consolidation
- Plan for and Ensure a Successful SACSCOC Site Visit

#### **Members**

- Provost and Executive Vice President Ralph Wilcox (Chair)
- Sarasota-Manatee Branch Campus Regional Chancellor Karen Holbrook
- St. Petersburg Branch Campus Regional Chancellor Martin Tadlock
- Consolidation Implementation Committee Co-chair Pritish Mukherjee
- Consolidation Implementation Committee Co-chair Donna Petersen
- Ex Officio: SACSCOC Accreditation Liaison Michael Wrona



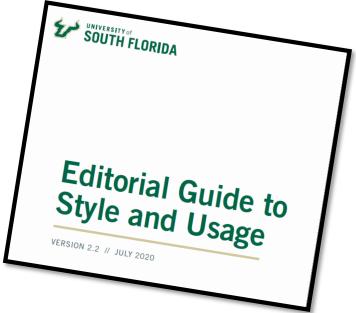
# Comprehensive Self-Study Documentation for SACSCOC Site Visit



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# **Websites and Promotional Materials**

- University Communication & Marketing: Style Guide
- Team did an "audit" of websites in Aug/Sept 2020
  - 217 websites where "key word" (e.g., USF System) required changing
  - 294 websites potential concerns with information accuracy (e.g., access to services for students on all campuses)
- Website revisions needed in order to provide the "evidence" for inclusion in the Site Visit Documentation



# **SACSCOC** Principles key to address:

- 1.1 The Principle of Integrity (<a href="https://sacscoc.org/app/uploads/2019/07/integrity.pdf">https://sacscoc.org/app/uploads/2019/07/integrity.pdf</a>)
  - Operate with integrity in all matters related to SACSCOC. This in the Principles of Accreditation, section 1 and something on which we are assessed
- 14.1 Transparency and Institutional Representation
  - The institution (a) accurately represents its accreditation status and publishes the name, address, and telephone number of SACSCOC in accordance with SACSCOC's requirements and federal policy; and (b) ensures all its branch campuses include the name of that institution and make it clear that their accreditation depends on the continued accreditation of the parent campus. (Publication of accreditation status)
    - Institutional Obligations for Public Disclosure
       https://sacscoc.org/app/uploads/2019/08/InstitutionalObligationsPublicDisclosure.pdf

# Core Requirements/Standards to Emphasize

- Core Requirement 4.1The institution has a governing board of at least five members that:
  - (b) exercises fiduciary oversight of the institution.
  - (d) is not controlled by a minority of board members or by organizations or institutions separate from it.
- Standard 4.2.e The governing board has appropriate and fair processes for the dismissal of a board member. (Board dismissal)
- Standard 4.2.f The governing board protects the institution from undue influence by external persons or bodies. (External influence)

Current Work: Implementation, Documentation, Site Visit Preparation Site Visit Logistics USF CONSOLIDATION tation & Document Prep Impleme Academic and 7/01/2020 Student Success ı 12/14/2020 Two more One USF: A *Implementation* Self-Study TBD dates: new Handbook due to (1) Feedback university SACSCOC (2) SACSCOC began by COB Update to **BOT ACE** Meeting 8/25/20 Update to 6/29/2020 ACE Began II: January 16, 2020 11/08/20 8/24/2020 1/26-**VOLUME 1** Office of the Provost and Executive Vice President Comprehensive Fall Semester 1/28/2021 Self-Study

**Begins** 

### **Substantive Change Documents**

SOUTH FLORIDA

https://www.usf.edu/sacscoc-consolidation/site-documents/substantive-change-documents.aspx

Updated 01/31/20

Documentation

SACSCOC

Site Visit

# **Next Steps**

- Complete "penultimate" version of Site Visit documentation and evidence
  - Submit to President Currall by Dec 4, 2020 for review and approval
  - Any changes needed by Dec 7, 2020 (format for submission is through specialized software)
- Fed Ex documentation to SACSCOC on December 11, 2020
- Mid-January: Finalize agenda for Site Visit
  - January 26-28 Site Visit

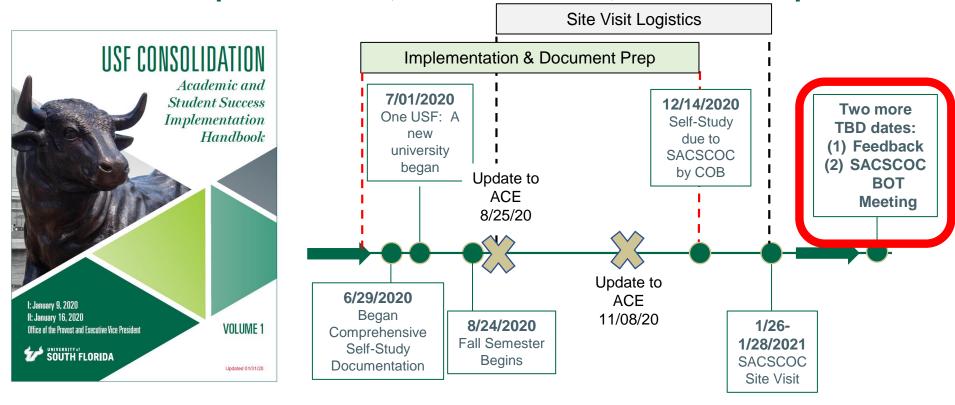


# **Site Visit – January 26-28, 2021**

- Virtual, not in person
- Involve:
  - Senior Campus Administrators
  - Faculty
  - Students
  - Academic and Student Support Staff
  - BOT member representatives
  - Other groups as determined by SACSCOC
- Separate meetings for each campus



## **Current Work: Implementation, Documentation, Site Visit Preparation**



### **Substantive Change Documents**

https://www.usf.edu/sacscoc-consolidation/site-documents/substantive-change-documents.aspx

# **SACSCOC BOT Decision Options**

- 1. Continue USF's accreditation as new, consolidated institution...
  - With or without a monitoring report and/or
  - With or without sanctions for failure to maintain compliance with the Principles of Accreditation, or
- 2. Recommend that the branch campuses seek separate accreditation Would occur if it is determined that the branch campuses are autonomous to the extent that "control over the branch campus by the parent campus or its board are significantly impaired."

Source:

http://www.sacscoc.org/SubstantiveChangeCommitteeVisit.asp

Agenda Item: IV.c.

No

#### **USF Board of Trustees**

December 8, 2020

Executive Summary:	
Proposed action: Information Item	_
Issue: Diversity, Anti-Racism, and Equity (DARE) Dashboard	_

The Diversity, Anti-Racism, Equity (DARE) Dashboard is designed to establish a comprehensive overview of our current state as it relates to anti-racism and equity at USF. In the presentation, I will review the progress made towards developing key elements of the DARE Dashboard and outline how this Dashboard might be used as we establish future strategic initiatives, practices, and policies related to diversity, anti-racism, and equity on campus. The presentation focuses mainly on Student Access and Success, though it also provides a more general overview of how the Dashboard could be used to highlight equity as it relates to faculty, staff, and institutional support.

#### **Financial Impact:**

Development of the DARE Dashboard will be budget neutral in the first instance, through deployment of existing resources to help design this important tool.

Strategic Goal(s) Item Supports: ALL **BOT Committee Review Date:** 

Supporting Documentation Online (please circle):

Yes (DARE2020.pptx)

Prepared by: Elizabeth Hordge-Freeman

## <u>Diversity, Anti-Racism, & Equity (DARE)</u> Dashboard

A Path to Institutional Transformation

Presented to the Board of Trustees Academics and Campus Environment Committee

Elizabeth Hordge-Freeman, Ph.D. | November 10, 2020 Senior Advisor to the President & Provost for Diversity & Inclusion



#### **DARE Dashboard**

- Establish a comprehensive overview of our current state
- Set goals and track progress
- Identify challenges and opportunities for growth
- Re-evaluate university policy and practices
- Value-added outcome: USF becomes a leader in anti-racism, equity, and institutional transformation









USF Recent Achievements -Diversity & Inclusion





## **Beyond Traditional Metrics ...**

- Bridge current metrics and students' actual experiences
- Apply the approaches used for student success to faculty, staff, and institutional support.
- Focus on the quality of the experience and non-traditional outcomes: Access, Achievement, Inclusion, and Engagement

### Four Elements of Student Equity & Experience

#### Access

Composition of students

Application, admission, and enrollment

Admit rate and yield

Financial aid (Pell grants and loans)

#### Inclusion

**Campus Climate** 

Academic and social support

Expression of ideas and identity

Quality of interactions

#### **Achievement**

Retention

**Degree Attainment** 

Post-Graduation outcomes

ABC and DFW rates by course

#### Engagement

Undergraduate research

**Internships** 

Community-engagement

**Mentorship** 

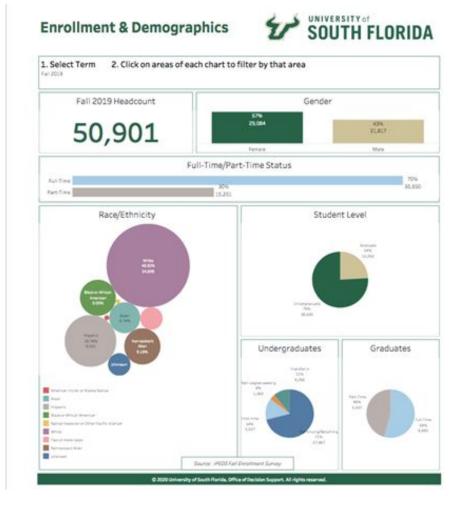
Participation in co-curricular activities

# Dashboard Elements Access: Enrollment

- Transfer students are overrepresented among Black and Latino student populations.
- Latino students are underrepresented in graduate programs.

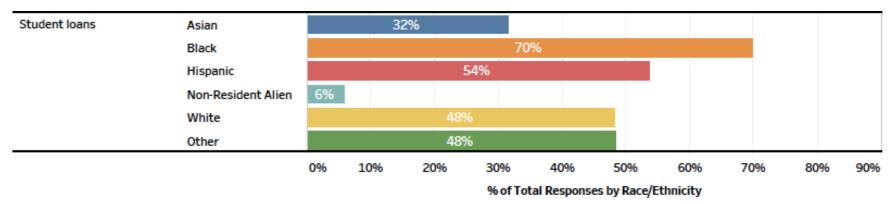
#### **Potential Actions:**

- Evaluate recruitment and support of transfers
- Develop pipeline program for graduate school
- Adapt summer bridge programs



# Dashboard Elements Access: Sources of Funding for College

#### **Graduating Senior Survey** (Undergraduates - 98% completion rate)



2020 USF Office of Decisions Support University Performance & Survey Analytics

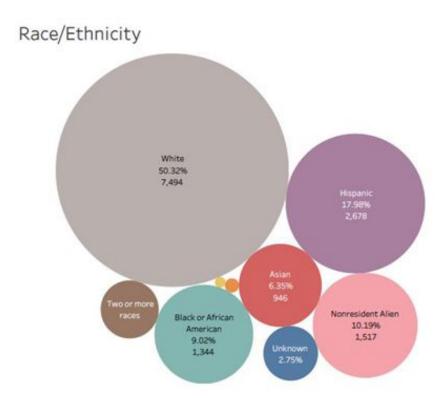
- Black students are much more likely to use student loans.
- \*\* Official financial aid data will be integrated into the Dashboard

# Dashboard Elements Achievement: Degree Attainment

- Gender disparities by racial group in degree attainment
- From which Colleges and degree programs are URMs most likely to graduate?

#### **Potential Actions:**

- Targeted recruitment in underserved majors
- Targeted support for over-represented majors
- Review of courses with high failure rates



## **Faculty Equity & Experience**

#### Access

Application pools and hiring patterns
Salary equity

Start-up equity

Perceptions of infrastructure

Targeted hires

#### Inclusion

Campus Climate Survey

Academic and social support

Academic freedom

Quality of interactions

Leadership opportunities

#### Achievement

Retention & attrition (pre-tenure)

**Tenure Attainment** 

Associate to Full Progression

Publication record, awards, and grants

Student Evaluations

#### **Engagement**

Co-authorships and collaboration

Community-engaged research/teaching

Equitable service obligations

Mentorship

Course engagement (Canvas)

## **Institutional Support**

#### **Colleges**

- Curriculum
- Centers & Institutes

#### **Institutional Support**

- Office of Supplier Diversity
- Donor & Alumni Engagement
- Corporate and Community Partnerships
- Office of Diversity, Inclusion, and Equal Opportunity
- Campus Police Department

#### **Data Considerations**

- Phased development of the DARE Dashboard
  - Meso-level: From One USF to campus-specific data
  - Granular: College and department-specific data
- Comparative institutional analysis
- Dashboard Website

#### **DARE Dashboard Communication**



 Preliminary version of the anti-racism site











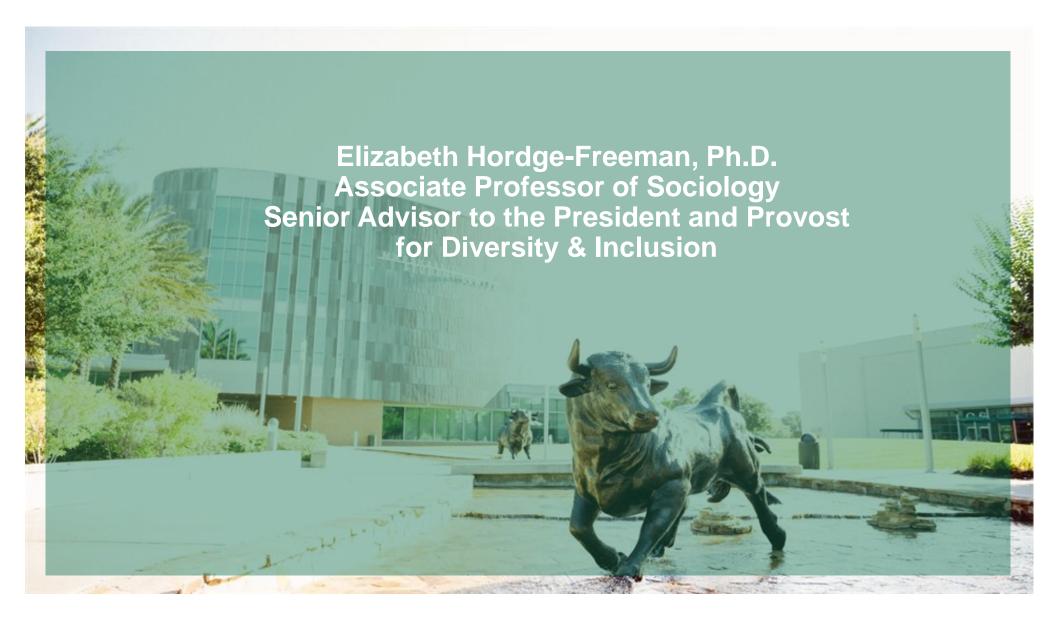
FAQ Find answers to common questions

EVENTS Attend an event

SHARE NEWS & IDEAS Share your ideas, photos & research

#### **Outcomes**

- More effective strategies for promoting student, faculty, and staff success through access, achievement, inclusion, and engagement
- Leverage our momentum and data-driven approach to become a national model of institutional transformation
  - Re-imagine equity on campus and elevate the USF brand



Agenda Item: IV.d.

#### **USF Board of Trustees**

December 8, 2020

Issue: Student Access and Success in the Context of COVID-19

Proposed action: Informational Item

\_\_\_\_\_

**Executive Summary:** Presentation focusing on Access for Success with reference to the FTIC class of 2021. Presentation includes retention and graduation rates, FTIC enrollment history including academic profile, goals for 2021, headwinds, and targets for the FTIC class of 2021

**Financial Impact:** FTIC enrollment of the class of 2021 impacts tuition revenue. FTIC Fall Profile impacts Preeminence metrics which could affect future funding. Also, incoming student profile (FTICs and Transfers) will affect student performance and student success metrics (APR, 4-yr and 6-yr graduation rates etc) which, in turn can impact future PBF funding.

\_\_\_\_\_

Strategic Goal(s) Item Supports: Strategic Plan 2013-2018 Goal 1: Student Success

**BOT Committee Review Date:** November 10, 2020

Supporting Documentation Online (please circle): Yes No

Prepared by: Glen Besterfield, Dean of Admissions

# Student Access and Success in the Context of COVID-19

# Presented to USF BOT ACE Committee Tuesday, November 10

Paul Dosal, Vice President of Student Success Glen Besterfield, Dean of Admissions



#### **Outline**

- Access for Success
  - Updated 2020 Retention and Graduation Rates by campus with swirl
- Goals for Class of 2021
- History of New FTICs with Academic Profile
- Headwinds
- Current FTIC Applications
- FTIC Targets by Campus and Academic Profile
- Strategies to Enroll 6000 FTICs in the Class of 2021



# Freshman <u>Retention</u> History with Swirl by Cohort (5-year)

Semester	Accountability Plan*	USF
Fall 2015	90.0%	89.1%
Fall 2016	91.0%	89.2%
Fall 2017	91.0%	89.7%
Fall 2018**	91.0%	90.7%
Fall 2019*** (drop/add)	92.0%	92.3%
change 4 years	+2.0%	+3.3%

Tampa	SP	S-M
90.4%	79.6%	90.8%
90.8%	79.1%	86.6%
91.8%	75.9%	90.1%
91.6%	84.1%	87.7%
92.6%	86.9%	92.4%
+2.2%	+7.3%	+1.6%

#### **RED** is below accountability plan

- \* Preeminence Metric D (90% USF Tampa campus)
- \*\* Mid-cycle change to a consolidated FTIC Admissions criteria
- \*\*\* Full implementation of a consolidated FTIC Admissions criteria



# 4-year Graduation Rate History With Swirl by Cohort (5-year)

Semester	Accountability Plan*	USF
Fall 2012	50.4%	51.7%
Fall 2013	53.0%	57.3%
Fall 2014	57.6%	58.6%
Fall 2015	59.2%	59.4%
Fall 2016** (drop/add)	61.8%	61.0%
change 4 years***	+11.4%	+9.3%

Tampa	SP	S-M
55.2%	32.5%	NA
59.8%	41.5%	45.8%
60.9%	40.9%	41.1%
61.9%	44.3%	43.7%
63.7%	45.0%	48.5%
+8.5%	+12.5%	+2.7%

**RED** is below accountability plan

- \* PBF metric #4 (USF) and Preeminence Metric D (60% USF Tampa campus)
- \*\* Preliminary estimates, pending late degrees
- \*\*\* Only 3-year change for S-M campus



# 6-year Graduation Rate History With Swirl by Cohort (5-year)

	Accountability Plan*	USF
Fall 2010	66.7%	66.4%
Fall 2011	70.0%	68.8%
Fall 2012	69.0%	71.2%
Fall 2013	71.3%	73.2%
Fall 2014** (drop/add)	74.0%	73.2%
change 4 years***	+7.3%	+6.8%

Tampa	SP	S-M
67.5%	50.9%	NA
71.2%	54.9%	NA
73.7%	56.9%	NA
75.1%	62.2%	59.8%
75.2%	56.9%	64.9%
+7.7%	+6.0%	+5.1%

**RED** is below accountability plan

- \* PBF metric #10 (USF)
- \*\* Preliminary estimates, pending late degrees
- \*\*\* Only 1-year change for S-M campus



#### **Admissions Goals**

- Target 6000 FTICS for Summer/Fall 2021
- Drive Fall Profile with mandatory SAT/ACT tests in a pandemic
- Exceed Preeminence Metrics: 1200 SAT and 4.0 GPA
- Continue to improve diversity

As a preeminent research university, we value the educational benefits of diversity and promote access <u>and</u> success for all students. To maintain our reputation as a research university where excellence and opportunity converge, we plan to recruit, enroll, and graduate a cohort of students who reflect the diversity of the state, national, and global market in which our students will compete.

- Expand new student headcount at SP and S-M campuses
- Improve residence occupancy at Tampa and SP campuses
- Enhanced proportional representation for black students



# New Summer/Fall FTIC Enrollment Numbers (5-year history)

	USF	Tampa	SP	S-M
Fall 2016	4861	4101	657	103
Fall 2017	5001	4213	652	135
Fall 2018*	5145	4471	559	115
Fall 2019**	5577	5176	319	82
Fall 2020 (drop/add)	5848	5358	418	72
% change 4 years	+20.30%	+30.65%	-36.38%	-30.10%

<sup>\*</sup> Mid-cycle change to a consolidated FTIC Admissions criteria



/

<sup>\*\*</sup> Full implementation of a consolidated FTIC Admissions criteria

## Fall FTIC Academic Profile (5-year)

	Accountability Plan*		U	SF
	SAT	GPA	SAT	GPA
Fall 2016	1220	4.0	1213	4.05
Fall 2017	1280	4.1	1266	4.07
Fall 2018*	1282	4.1	1283	4.09
Fall 2019**	1296	4.1	1286	4.13
Fall 2020 (drop/add)	1312	4.2	1312	4.18
Change 4 years	+92	+0.20	+99	+0.13

Tan	пра	SP		S-	M
SAT	GPA	SAT	GPA	SAT	GPA
1226	4.08	1142	3.87	1133	3.90
1279	4.12	1208	3.82	1192	3.92
1295	4.13	1209	3.86	1231	3.95
1287	4.13	1255	4.12	1269	4.15
1313	4.18	1297	4.17	1308	4.24
+87	+0.10	+155	+0.30	+175	+0.34

#### **RED** is below accountability plan

- \* Preeminence Metric A1 and A2 (USF Tampa campus)
- \*\* Mid cycle change to a consolidated FTIC Admissions criteria
- \*\*\* Full implementation of a consolidated FTIC Admissions criteria



#### **Admissions Headwinds**

- Florida is the only state in the US that is not test optional;
- Limited test availability based on test centers closing especially in SE Florida;
- Change in the high school learning environment, e.g., online and absence from campus;
- Lack of technology adversely affecting underrepresented populations;
- Inability for some students to test at least once, and test multiple times;
- Reduced HS GPA's due to S/U grades during spring semester of junior year (???);
- Economic hardships disproportionately affecting student of low socio-economic status;
- Uncertainty about modes of instruction and residential students;
- Uncertainty surrounding international student mobility
- Florida Bright Futures +40 SAT points to qualify, and
- Competition for the best and brightest black students.
- Reduction in Merit-based scholarships



## **Current FTIC Status (November 9)**

	2020	2021	N Variance	% Variance
N Applications	17851	14436	-3415	-19.1%
N With test score	16991	8849	-8142	-47.9%
% with test score	95.2%	61.2%	-34%	NA
GPA	3.92	3.95	+0.03	+0.8%
ACT	26.8	26.4	-0.4	-1.5%
SAT	1214.2	1212.8	-1.6	-0.13%

The Office of Admissions is closely monitoring the testing environment within and outside of the State of Florida including international test dates. Due to the current pandemic, the class of 2021 is experiencing significant challenges



## **Original 2021-22 FTIC Enrollment Targets**

Campus	Summer 2021	Fall 2021	Spring 2022	TOTAL
USF	2,650 (2.0 %)	3,350 (3.1 %)	390 (50.0 %)	6,390 (4.6 %)
Tampa campus	2,342 (2.0 %)	3,156 (3.1 %)	365 (50.0 %)	5,863 (4.7 %)
SP campus*	266 (2.0 %)	162 (3.1 %)	17 (50.0 %)	445 (3.7 %)
S-M campus	42 (2.4 %)	32 (3.2 %)	8 (53.1 %)	82 (6.4 %)

<sup>\*</sup> Planning for change from 428 in summer/fall at SP campus to 650

USF	Summer	Fall	
N	2,650 (2.0 %)	3,350 (3.1 %)	
SAT	1130 (-3.4 %)	1265 (-3.6 %)	
ACT	23.1 (-6.1 %)	27.3 (-5.2 %)	
HS GPA	3.85 (-1.3 %)	4.13 (-1.2 %)	



## **Revised 2021-22 FTIC Enrollment Targets**

Campus	Summer 2021	Fall 2021	Spring 2022	TOTAL
USF	2,650 (2.0 %)	3,350 (3.1 %)	390 (50.0 %)	6,390 (4.6 %)
Tampa campus	2,238 (2.0 %)	3,038 (3.1 %)	365 (50.0 %)	5,641 (4.7 %)
SP campus*	370 (2.0 %)	280 (3.1 %)	17 (50.0 %)	667 (3.7 %)
S-M campus	42 (2.4 %)	32 (3.2 %)	8 (53.1 %)	82 (6.4 %)

USF	Summer	Fall	
N	2,650 (2.0 %)	3,350 (3.1 %)	
SAT	1130 (-3.4 %)	1265 (-3.6 %)	
ACT	23.1 (-6.1 %)	27.3 (-5.2 %)	
HS GPA	3.85 (-1.3 %)	4.13 (-1.2 %)	



## **Strategies to Enroll 6000 FTICs**

- Admissions "Flexible" in all aspects of decisioning
- Flexing all Dates and Deadlines for Domestic and Internationals
  - Priority Application, Final Application, Application Completion & Scholarship Qualification
- Engaging Deferrals (internationals) from Fall 2020 and Spring 2021
- Deferring all denials until test scores are received into late Spring semester
- Deemphasizing the SAT/ACT scores in the evaluation process by placing more emphasis on the high school GPA
- All Virtual: Open houses, Yield Events, and High School Visits
- Campaign for students to self-select a change of campus
  - Expand state-wide and out-of-state
- Re-directing student from Tampa to SP and S-M campuses based on majors and capacities
- Yield, Yield, Yield



# Questions/Comments ???



Agenda Item: IV.e.

#### **USF Board of Trustees**

December 8, 2020

Issue: Enhancing Faculty Success at USF

Proposed action: Information Item

#### **Executive Summary:**

Faculty success is a foundational cornerstone for advancing the mission, vision and goals of USF. Following the December 2019 recommendations of the 33-member Faculty Success Initiative Workgroup constituted by Provost Ralph Wilcox in May 2019, a holistic strategic plan for enhancing faculty success across all campuses of One USF has been developed. We outline an implementation plan that is consistent with the ongoing Strategic Renewal process and is supportive of the strategic institutional aspirations of Top-25 ranking among US public institutions and invitation to AAU membership.

#### **Financial Impact:**

The implementation plan relies on refocusing and coordinating current efforts. As such no immediate significant financial resources will be needed.

#### Strategic Goal(s) Item Supports:

USF's Strategic Renewal Process, Top-25 in USN&WR rankings, Invitation to AAU membership, Advancement of PBF/PE metrics

#### **BOT Committee Review Date:**

ACE Information Item, November 10, 2020

Supporting Documentation Online (*please circle*): Yes No Prepared by:

Pritish Mukherjee, Ph. D. Associate VP and Vice Provost Strategic Talent Recruitment, University Reputation and Impact

# Enhancing Faculty Success at USF: A Strategic Holistic Approach

Presented to the Board of Trustees
Academics and Campus Environment Committee

Pritish Mukherjee Vice Provost for Strategic Talent Recruitment, University Reputation & Impact November 10, 2020



# RECOMMENDATIONS OF FACULTY SUCCESS STRATEGIC INITIATIVE WORKGROUP

- Recommendations grouped in four categories:
  - Structure & Culture
  - Recruitment & Retention
  - Classification & Assessment
  - Infrastructure, Partnerships & Support
- Establish an Office of Faculty Success as a central point of contact for One USF:
  - To nurture faculty success initiatives through the identification and promulgation of best practices across the institution, and
  - To facilitate identified faculty teaching, research and service needs by serving as a liaison between faculty and support units across campuses.
- Recommend that USF join other nationally preeminent universities in membership
  of the National Center for Faculty Development and Diversity (NCFDD) to
  elevate faculty mentoring.

https://www.usf.edu/provost/initiatives-special-projects/faculty-success.aspx



#### **HOW DO WE DEFINE FACULTY SUCCESS?**

#### WHEN USF FACULTY SAY:

We are professionally fulfilled and personally happy at USF, and would rather be here than at any other university.

#### & WHEN USF STUDENTS SAY:

The reputation of the faculty attracted me to USF. They inspire me and will help me succeed in my future career.

#### & WHEN MEMBERS OF USF LEADERSHIP SAY:

The quality and commitment of our faculty defines USF. We are thrilled with our faculty here and would not want to exchange them for those at any other university.

#### A HOLISTIC CONCEPT FOR FACULTY SUCCESS

ROLES, **MENTORING &** INSTRUCTION ASSIGNMENTS, **RESEARCH &** LEADERSHIP COMPENSATION & LEARNING **INNOVATION DEVELOPMENT** & AWARDS **INTERACTION PROFESSIONAL WORK-LIFE** COMMUNITY WITH **DEVELOPMENT BALANCE ENGAGEMENT STUDENTS** FINANCES & **GLOBAL ACCESS & NATIONAL** INFRA-CONNECTIONS **EMPOWERMENT PARTNERSHIPS STRUCTURE** INSTITUTIONAL ENVIRONMENT AND CULTURE

#### A STRATEGIC ECOSYSTEM FOR FACULTY SUCCESS

INSTITUTIONAL ENVIRONMENT AND CULTURE

# PARTNERSHIPS & COMMUNICATION

- \* COMMUNITY ENGAGEMENT
- \* NATIONAL PARTNERSHIPS
  - \* GLOBAL CONNECTIONS
- \* COMMUNICATION OF FACULTY ENGAGEMENT & IMPACT

# **EMPOWERMENT**\* ROLES, ASSIGNMENTS &

FORMATIVE ASSESSMENT

**ACCESS &** 

- PROFESSIONAL DEVELOPMENT, COMPENSATION & AWARDS
  - \* MENTORING & LEADERSHIP DEVELOPMENT
    - **\* WORK-LIFE BALANCE**

INTERACTION WITH STUDENTS

- ❖ INSTRUCTIONAL DELIVERY
- ❖ PEDAGOGY & LEARNING
- \* RESEARCH & INNOVATION

FINANCES, \*

INFRASTRUCTURE

& ANALYSIS

- \* FACULTY-RELATED METRICS

  & DATA ANALYTICS
- \* BUILDINGS & FACILITIES
- **PHILANTHROPY, CORPORATE FUNDS**
- SUPPORTING TALENT DEVELOPMENT (POSTDOCS & STAFF)

INSTITUTIONAL ENVIRONMENT AND CULTURE

INSTITUTIONAL

**ENVIRONMENT** 

AND CULTURE

INSTITUTIONAL ENVIRONMENT AND CULTURE

#### **ALIGNMENT WITH USF's STRATEGIC RENEWAL**

USF'S PRINCIPLES OF COMMUNITY & INSTITUTIONAL ENVIRONMENT

# PARTNERSHIPS & COMMUNICATION

USF'S PRINCIPLES
OF COMMUNITY &
INSTITUTIONAL
ENVIRONMENT

# INTERACTION WITH STUDENTS

Funding, Citations

AAU Phase II indicators: State & Industrial Research Funding

\* Top-25 metrics: Institutional reputation
... \* AAU Phase I indicators: Federal

# ACCESS & EMPOWERMENT

degree in field, SFR

Top-25 metrics: Average Faculty

in National Academies, Faculty

Salary, Full-time Faculty with highest

\* AAU Phase I indicators: Membership

- \* Top-25 metrics: Graduation & Industrial Research F
  Retention Rates, Social Mobility Rank
  (Pell performance), Alumni Giving,
  Class size, Incoming Student Profile INANCES,
  (SAT/ACT, Top 10% HS) INFO A STOKICTI
  - (SAT/ACT, Top'10% HS) INFRASTRUCTURE
    AAU Phase II metrics: Undergraduate
    education, Doctoral Education & ANALYSIS
    - Top-25 metrics: Average spending per student

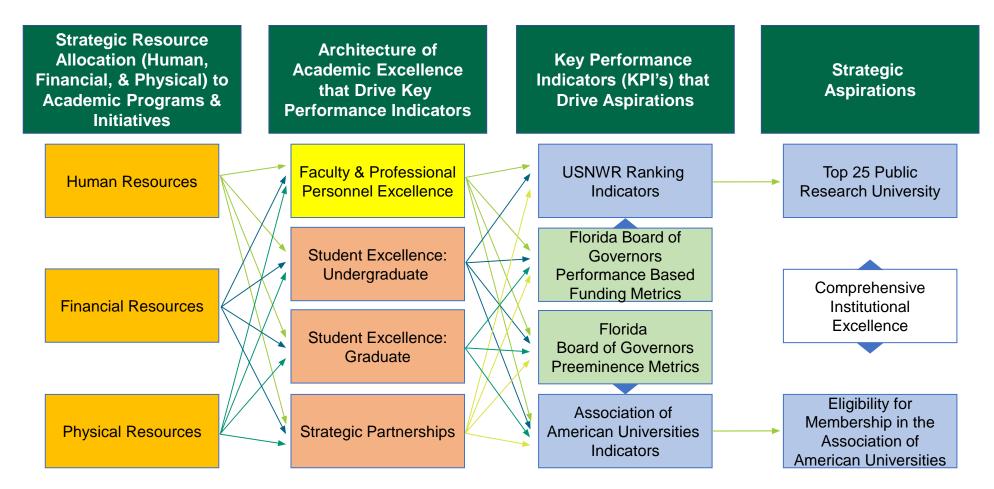
USF'S PRINCIPLES
OF COMMUNITY &
INSTITUTIONAL
ENVIRONMENT

\* AAU Phase II Indicators: Postdoctoral appointees

USF'S PRINCIPLES
OF COMMUNITY &
INSTITUTIONAL
ENVIRONMENT

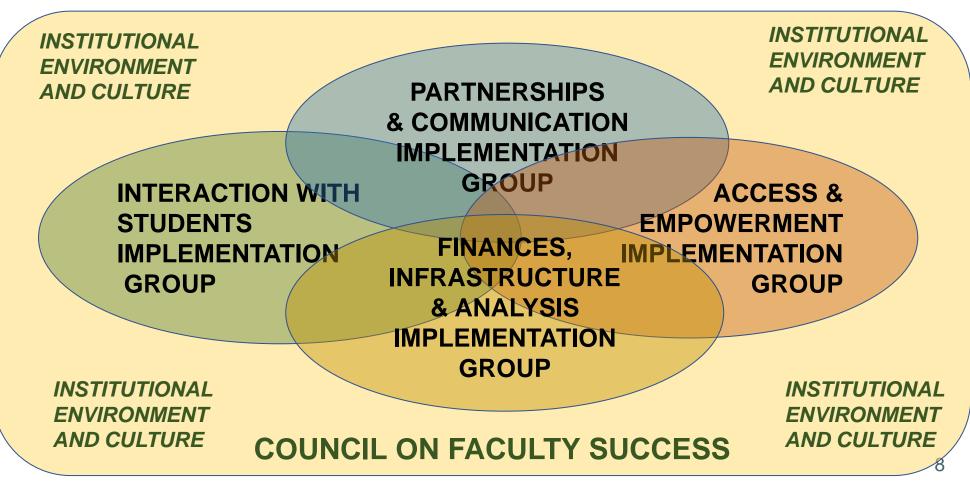
**Awards** 

#### A FRAMEWORK FOR STRATEGIC RENEWAL



Adapted from President Currall's presentation on A Framework for Strategic Renewal 7

#### AN ORGANIZATIONAL FRAMEWORK FOR FACULTY SUCCESS



# FACULTY SUCCESS IMPLEMENTATION GROUPS & NEAR-TERM INITIATIVES

- FACULTY INTERACTION WITH STUDENTS IMPLEMENTATION GROUP
   Coordinated Instructional Delivery Support; Enhancement of Pedagogy & Learning;
   Promotion of HIPs
- FACULTY ACCESS & EMPOWERMENT IMPLEMENTATION GROUP
   Faculty Classification; Recruitment, Promotion & Retention of Diverse and Talented Faculty; Faculty Mentoring, Formative Assessment & Awards; Faculty Leadership Development
- FACULTY PARTNERSHIPS & COMMUNICATION IMPLEMENTATION GROUP
   Promoting Transdisciplinary Research; Global, National & Local Partnerships;
   Communicating and Branding Faculty Success
- FACULTY FINANCES, INFRASTRUCTURE & ANALYSIS IMPLEMENTATION GROUP Faculty Information System; Faculty Success Dashboard; Synergistic Development of Institutional Research Infrastructure; Philanthropy and Corporate Support

#### COMPOSITION OF COUNCIL ON FACULTY SUCCESS:

- Faculty members Including representatives from all campuses, ranks, colleges, USF Health, Library, Faculty Senate and faculty administrators
- Representatives from Supporting Units (OR&I, IT, Innovative Education, ODS, Finance, UCM, HR, Admissions, USF Library)
- Student and staff representatives
- University Ombudsman

#### **CHARGE TO COUNCIL ON FACULTY SUCCESS:**

The Council on Faculty Success at USF provides guidance and advice to the Office of Faculty Success, and implements assigned initiatives to advance an inclusive institutional culture that fosters the personal and professional development of faculty throughout their academic careers for achieving success in their teaching, research, clinical, and service goals.