

**Evangeline R. Linkous, PhD, AICP**  
**CURRICULUM VITAE**  
November 2024

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Associate Professor, Urban and Regional Planning  
University of South Florida  
School of Public Affairs  
4202 East Fowler Ave. – SOC 011A  
Tampa, FL 33620-8100  
elinkous@usf.edu

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**ACADEMIC POSITIONS**

**Program Director, Urban and Regional Planning**  
University of South Florida, School of Public Affairs  
August 2021 – present

**Associate Professor, Urban and Regional Planning**  
University of South Florida, School of Public Affairs  
August 2019 – present

**Assistant Professor, Urban and Regional Planning**  
University of South Florida, School of Public Affairs  
August 2013 – August 2019

**Director**  
University of Florida, Institute for Food & Agricultural Sciences, Sarasota County Extension  
June 2010 – August 2013

**EDUCATION**

**Ph.D. in City and Regional Planning, May 2012**  
University of Pennsylvania

**Master of City and Regional Planning, May 2004**  
University of Pennsylvania

**Bachelor of Arts, English, May 1998**  
New College of Florida

**RESEARCH AREAS**

Land Use Policy and Law, Zoning, Growth Management, Property Rights, Fiscal Instruments in Land Policy, Institutions and Land Use Policy, Rural and Exurban Planning

**PROFESSIONAL CERTIFICATION**

American Institute of Certified Planners, 2010 – present

## **PUBLICATIONS**

### **Refereed articles**

Linkous, E. (March 2024). From chaotic construction to coevolution: Tbilisi's 2019 Master Plan and the Right to the City. *Journal of Urbanism: International Research on Placemaking and Urban Sustainability*.

Linkous, E. (2022). The dismantling of growth management in Florida?: The consistency mandate, policy change, and institutional realignment. *Journal of Planning History*. doi: [10.1177/15385132221082652](https://doi.org/10.1177/15385132221082652)

BenDor, T., Branham, J., Whittemore, A., Linkous, E. and Timmerman, D. (2021) A national inventory and analysis of US transfer of development rights programs. *Journal of Environmental Planning and Management*. doi: [10.1080/09640568.2021.1971068](https://doi.org/10.1080/09640568.2021.1971068)

Linkous, E., Laurian, L., and Neely, S. (2019). Why do counties adopt transfer of development rights programs? *Journal of Environmental Planning and Management*, 62(13): 2352-2374. doi:10.1080/09640568.2018.1559044

Linkous, E. (2019). A political ecology of exurbia in the Sunbelt: Lessons from an award-winning, “unworkable” plan. *Urban Affairs Review*, 55(4): 1175-1217. doi:10.1177/1078087417726173

Featured in: Ewing, R. 2018. Research you can use. *Planning*, 84(2): 38-39.

Linkous, E. and Skuzinski, T. (2018). Land use decision-making in the wake of state property rights legislation: Examining the institutional response to Florida's Harris Act. *Land Use Policy*, 77: 603-612. doi:10.1016/j.landusepol.2018.05.002

Linkous, E. (2017). Transfer of development rights and urban land markets. *Environment and Planning A*, 49(5): 1122-1145. doi:10.1177/0308518X16686794

Linkous, E. (2016). Transfer of development rights in theory and practice: The restructuring of TDR to incentivize development. *Land Use Policy*, 51: 162-171. doi:10.1016/j.landusepol.2015.10.031

Linkous, E. and Chapin, T. (2014). TDR program performance in Florida. *Journal of the American Planning Association*, 80(3): 253-267. doi: 10.1080/01944363.2014.985697

### **Book chapters**

Linkous, E., Zornitta, M., and Dickens, M. (2023). Town and gown partnerships for fostering engagement and growing diversity within the planning profession: Youth enrichment and professional mentorship. In L. Hollstein, S. Kofi Diko, & D. Palazzo (Eds.), *Professional Awareness and Diversity Challenges in Urban Planning Education*. New York: Routledge.

Linkous, E. (2022). Transfer of development rights and community development. In S. Buckman, J. Talmage, and J. Burton (Eds.), *Community Real Estate Development (CRED)*:

*An Edited History and How-to for Practitioners, Academics, and Students*. New York: Taylor Francis.

Linkous, E. (2019). Rural zoning: Land use policy in a contested and neglected landscape. In E. Sclar, B. Baird-Zars, L. Ames Fischer, & V. Stahl (Eds.), *Zoning: A Guide for 21st-Century Planning* (55-80). New York: Routledge.

Skuzinski, T. and Linkous, E. (2018). Addressing land use scarcity through transfer of development rights. In *Instruments of Land Policy: Dealing with Scarcity of Land*, Ed. J. Gerber, T. Hartmann, and A. Hengstermann. Taylor and Francis.

Linkous, E. and Strom, E. (2016). Planning, zoning, and land use. In *Guide to Urban Politics and Policy*. Ed., C. Palus and R. Dilworth. Sage/CQ Press.

### **Community Engaged Research and Professional Reports**

Linkous, E., Agha, S., Baird, C., Current, K., Kim, M., Neal, T., Reid, J., Hoti, A., and Watynski, J. (2021). City of Tampa Coastal Area Action Plan: Final Report. Prepared for the City of Tampa, Florida.

Reid, R. and Linkous, E. (2018). The fringe in flux: how politics, the economy, and land use are changing at the urban/rural fringe. *Public Management*. April issue.

- Note: *Public Management* is the official magazine of the International City/County Management Association and has a circulation of 9,000 (print) and 15,000 (electronic).

Linkous, E. (2018). Organic waste collection for composting operations at Meacham Urban Farm: Examining multi-family and drop-off options at Encore! Prepared for Meacham Urban Farm, City of Tampa.

Sanders, R., Linkous, E., Biegler, J., Dauphinais, J., and Nelson, E. (2018). Descriptive Analysis of Selected Hillsborough County Land Use Developments. Prepared for Hillsborough County, FL.

Linkous, E. (2017). Riverhills Elementary Magnet Farm-to-School Program Survey. Prepared for Riverhills Elementary Magnet School, Temple Terrace, FL.

Linkous, E., Beem, C., Koh, B., Marrero, S., and Shaffer, H. (2017). Temple Terrace Fun Facts: Historical Facts about Temple Terrace for Temple Terrace Area K-12 Students. Prepared for the City of Temple Terrace, FL.

Linkous, E. (2015). *Finding of Necessity for the Kass Circle Neighborhood Revitalization Area*. Prepared for the Hernando County, Florida Board of County Commissioners.

### **Book Reviews**

Linkous, E. (2019). A Review of *Fundamentals of Plan Making: Methods and Techniques*, by Edward Jepson, Jr. and Jerry Weitz. *Journal of Planning Education and Research*, 39(1): 123-124. doi: 10.1177/0739456X17743317

Linkous, E. (2017). A Review of *Farmland Preservation: Land for Future Generations*, by Wayne Caldwell, Stew Hilts, and Bronwynne Wilton. *Journal of the American Planning Association*, 83(4): 417-418. doi 10.1080/01944363.2017.1362304

Linkous, E. (2016). A Review of *Next Generation Infrastructure: Principles for Post-Industrial Public Works*, by Hillary Brown. *Journal of Urban Technology*, 22(4): 120-123. doi: 10.1080/10630732.2015.1116829

Linkous, E. (2012). A Review of *Lasting Value: Open Space Planning and Preservation Successes*, by Rick Pruetz. *Journal of the American Planning Association*, 78(4): 492. doi: 10.1080/10630732.2015.1116829

### **Other Original Works**

Linkous, E. (2022). Linkous, E. (2022). For Georgia, Ukraine's near neighbor, the war feels very personal. Tampa Bay Times, March 31.

<https://www.tampabay.com/opinion/2022/03/31/for-ukraines-neighbor-georgia-the-war-feels-very-personal-column/>

Linkous, E. (2022). Living on the Edge: Housing Development at Tbilisi's Periphery. Living on the Edge: Housing Development at Tbilisi's Periphery. *Tbilisi Architecture Biennial 2022 Publications*. <https://biennial.ge/en/programme/event/publications-tab-2022/50>

Linkous, E. (2019). Florida's mobility fee systems—linking infrastructure financing, community planning, and zoning. (Case study.) In E. Sclar, B. Baird-Zars, L. Ames Fischer, & V. Stahl (Eds.), *Zoning: A Guide for 21st-Century Planning*. New York: Routledge.

Dickens, M. and Linkous, E. (2018). Leveraging Town and Gown: Strategies for Win-Win Mentoring. *American Planning Association Knowledge Center*. March. <https://www.planning.org/blog/blogpost/9145406/>

Linkous, E. (2015). *Mentor a Planning Student Program Guidelines*. Prepared for USF and the American Planning Association, Florida Chapter. Updated annually.

### **GRANTS AND CONTRACTS**

*USF CAS-ORS*. Conference Presenter Support Program. Linkous, PI. \$750. March 2024.

*St. Petersburg Innovation District*. Studio Project: Mobility and Parking, Wayfinding, Institutional Partnerships, and Activating Edges and Interfaces. E. Linkous and A. Dickerson, PIs. \$5,863.80. Spring 2023.

*USF Master of Urban and Regional Planning Fellowship Program, 2023*. E. Linkous, PI. \$119,250.

*Fulbright U.S. Scholar Program*. Research and Teaching award with host institution Tbilisi State University. E. Linkous, PI. \$38,025. December 2021 – May 2022.

*USF Master of Urban and Regional Planning Fellowship Program, 2022.* E. Linkous, PI. \$112,625.

*City of Tampa, Florida.* Coastal Area Action Plan Recommended Amendments. E. Linkous, PI. \$4,000. October 2021.

*USF Master of Urban and Regional Planning Fellowship Program, 2021.* E. Linkous, PI. \$33,125.

*Florida Department of Transportation Research Office.* Assessment of Planning Risks and Alternative Futures for the Florida Transportation Plan Update. K. Williams, PI. E. Linkous and S. Fernandez, Co-PIs. \$121,007. April 2018.

*USF Research and Innovation.* Faculty International Travel Grant. E. Linkous, PI. \$2,397. March 2018.

*USF Research and Innovation.* Faculty International Travel Grant. E. Linkous, PI. \$2,494. December 2016.

*Lincoln Institute of Land Policy.* C. Lowell Harriss Dissertation Fellowship. E. Linkous, PI. \$10,000. April 2008.

## **AWARDS & HONORS**

Planner of the Year, Sun Coast Section, Florida Chapter, American Planning Association, 2021.

Proclamation, (in acknowledgement of service as a Planning Commissioner appointed by the City of Temple Terrace), City of Temple Terrace, City Council, 2021

Student Project Award, Assessment of Planning Risks and Alternative Futures for the Florida Transportation Plan Update, Florida Chapter of the American Planning Association; jointly with FSU and UF, 2019

Proclamation, (in acknowledgement of USF Spring 2015 Land Use Planning community engaged course project), Hernando County, Florida Board of County Commissioners, 2015

Outstanding Community-Engaged Teaching Award, University of South Florida, 2014-2015

Service Award, American Planning Association, Sun Coast Section, 2011 – 2013

C. Lowell Harriss Dissertation Fellow, Lincoln Institute of Land Policy, 2008

Best Masters Thesis, Department of City and Regional Planning, University of Pennsylvania, 2004

## **SELECT PRESENTATIONS**

Linkous, E., Y. Kim, and S. Fernandez. (2024, September). Coastal Planning Research from the University of South Florida. Florida Chapter of the American Planning Association annual conference. Tampa, FL.

Chapin, T., E. Linkous, I. Guttuso Browne, and W. Abberger. (2024, April). Land Planning to Advance Conservation Planning. 1000 Friends of Florida webinar. (Invited webinar talk attended by 617 persons).

Owens, P., E. Linkous, J. Desfeux, and T. Sallin. (2023, December). Growth and Balance. Green Living Summit. Sarasota Environmental Council. Sarasota, Florida. (2,282 registered guests)

Chapin, T., R. Steiner, and E. Linkous. (2023, October). Growth Management in Florida: Past, Present, and Future. Association of Collegiate Schools of Planning Annual Conference. Chicago, Illinois.

Fang, K., E. Linkous and T. Holmes. 2023, October). Transfer of Development Rights for Coastal Adaptation. Association of Collegiate Schools of Planning Annual Conference. Chicago, Illinois.

Linkous, E., B. Baird-Zars, and Y. Shaffer. (2023, October). Old Wine in New Bottles? The Resilience of Socialist Approaches in Land Planning Instruments. Association of Collegiate Schools of Planning Annual Conference. Chicago, Illinois.

Linkous, E, K. Fang, and A. Lammers. (2023, September). Transfer of Development Rights for Managed Coastal Retreat: Conceptual Design and Practical Applications. Florida Chapter of the American Planning Association Annual Conference. Jacksonville, Florida.

Linkous, E. (2022, December). From chaotic construction to co-evolution: Tbilisi's 2018 Master Plan and the right to the city in post-socialist planning. University of South Florida College of Arts and Sciences Trailblazer invited talk. Tampa, FL.

Linkous, E. (2022, September). From chaotic construction to co-evolution: Tbilisi's 2018 Master Plan and the right to the city in post-socialist planning. Regional Studies Association Central and Eastern European Conference. Leipzig, Germany.

Zornitta, M., Dickens, M., Linkous, E., and Elkott, F. (2021, November). Enhancing diversity, equity and inclusion in the planning profession – Strategies for today and tomorrow. Florida Chapter of the American Planning Association annual conference. Orlando, FL.

Williams, K., Linkous, E., and Smith, D. (2019, November). University collaboration for Florida Department of Transportation alternate futures. Sandestin, FL.

Linkous, E. (June, 2019). Transferable Development Right: Applications for Hillsborough County, Florida Strategic Framework. Hillsborough County Board of County Commissioners Land Use Workshop. Tampa, FL.

Linkous, E. (2018, November). Mobility fees: Assessing Florida's location-based approach to multimodal transportation planning and finance. Association of Collegiate Schools of Planning annual conference. Buffalo, NY.

BenDor, T., Linkous, E., and van Maasakkers, M. (2018, November) Transfer of development rights and water quality trading: A comparative assessment of geographies and barriers. Association of Collegiate Schools of Planning annual conference. Buffalo, NY.

Linkous, E., Trevarthen, S., and Henne, P. (2018, September). Property rights and planning in Florida: What planners need to know about the Harris Act, Koontz, and more. Florida Chapter of the American Planning Association annual conference. West Palm Beach, FL.

Linkous, E. (2018, July). Skateparks, cultural memory, and redevelopment. International Planning History Society Conference. Yokohama, Japan.

Linkous, E. (2017, October). Transfer of development rights in theory and practice: The restructuring of TDR to incentivize development. American Collegiate Schools of Planning Annual Conference. Denver, CO.

Linkous, E. and Skuzinski, T. (2017, February). What happens for planning when states adopt property rights legislation: An application of the institutional analysis and development framework to Florida's Bert Harris Act. International Academic Association on Planning, Law, and Property Rights Annual Conference. Hong Kong.

Linkous, E. and Skuzinski, T. (2016, November). What happens for planning when states adopt property rights legislation: An application of the institutional analysis and development framework to Florida's Bert Harris Act. American Collegiate Schools of Planning Annual Conference. Portland, OR.

Linkous, E. (2016, November). Growth and Development in the Sarasota-Manatee Metropolitan Area. Manatee County Democratic Club. Bradenton, FL.

Linkous, E., Fernandez, S., and Middleton, K. (2016, September). Tampa's Bro Bowl: Contested histories, emerging technologies. Florida Chapter of the American Planning Association Annual Conference. Tampa, FL.

Linkous, E. (June, 2016). The Gift of Gathering Remembrances: Tampa's Central Park Redevelopment. Hillsborough County Future Leaders in Planning. Tampa, FL.

Linkous, E. (2015, October). TDR for Development Entitlements: An Assessment of Florida's Rural Transfer of Development Rights Programs. Association of Collegiate Schools of Planning Annual Conference. Houston, TX.

Linkous, E. and Parsons, A. (2015, September). Power of Visioning. Florida Chapter of the American Planning Association Annual Conference. Hollywood, FL.

Linkous, E., Green, T., Pianta, R., and Everett, M. (2015, September). Town and Gown: Kass Circle Revitalization Project. Florida Chapter of the American Planning Association Annual Conference. Hollywood, FL.

Linkous, E. (2015, September). Incorporating Food Systems Planning into Comprehensive Plans. Sarasota County Food Policy Council Special Meeting. Sarasota, FL.

Linkous, E. (2015, March). The Tampa Bay Food System. Keep Tampa Bay Beautiful Annual Youth Environmental Education Conference. Tampa, FL.

Chapin, T., Linkous, E., and Schindewolf, J. (2014, November). Innovation Co-Opted: The Curious Case of Fiscal Neutrality in Sarasota County, Florida. Association of Collegiate Schools of Planning Annual Conference. Philadelphia, PA.

Chapin, T., Linkous, E., Schindewolf, J., and Parsons, A. (2014, September). Fiscal Neutrality: Best Practices for Fiscal Impact Assessment and Lessons from Sarasota, Florida. Florida Chapter of the American Planning Association Annual Conference. Jacksonville, FL.

Linkous, E. (2014, November). Universities as Partners in Urban Redevelopment. Mayor's Institute on City Design, 2014. Tampa, FL.

Linkous, E. (2011, October). Regional Food Systems Planning. Southwest Florida Regional Planning Council Monthly Meeting, Fort Myers, FL.

Linkous, E. (2011, April). Health and the Built Environment. Southwest Florida Regional Planning Council Monthly Meeting, Fort Myers, FL.

### **Conference Organizer**

Urban (In)Flux: The Impact of Russian Emigres, Alliances, and Legacies on Urban Processes and Space in Tbilisi. (2023, November). University of South Florida Institute for Russian, European, and Eurasian Studies; the USF Global and National Security Institute; and the USF School of Public Affairs.

The Tampa Bay Food System: Planning for Prosperity. (2014, October). Conference jointly hosted by the University of South Florida, University of Florida Institute of Food and Agricultural Sciences, and Florida Chapter of the American Planning Association, Sun Coast Section. Tampa, FL.

Planning Post-9J5: The New Meaning of Planning under Florida's Community Planning Act. (2012, October). UF/IFAS Extension Sarasota County Symposium.

### **Conference Discussant**

Linkous, E. (2017, October). Regional Lessons from the Political Ecology of Exurbia. American Collegiate Schools of Planning Annual Conference. Denver, CO.

Linkous, E. (2017, October). Planning as Process: Interactions of Community, Land, and Food. American Collegiate Schools of Planning Annual Conference. Denver, CO.



Linkous, E. (2014, November). Planning Systems for Managing Growth and its Impacts. American Collegiate Schools of Planning Annual Conference. Philadelphia, PA.

Linkous, E. (2008, July). Land Preservation: What Works, What Does Not Work, and Is It Still a Good Idea? Joint Association of Collegiate Schools of Planning and the Association of European Schools of Planning Joint Congress. Chicago, IL.

## **Media Coverage and Interviews**

“USF is closing The Claw golf course. Some worry what will happen to the land.”  
*University Beat*, WUSF, Tampa, Air date July 3, 2023.

“Zoning and Housing in Tampa Bay.” *Florida Matters*. WUSF, Tampa. Air date April 30, 2019. Radio.

Marinec, Amy. (2016, August 9). “Hillsborough community’s fees burden homeowners.”  
WTSP 10 News. Television interview and news article with quotations.

“Growth, the Economy, and the Environment.” *Florida Matters*. WUSF, Tampa. Air date April 1, 2014. Radio.

Slopes, Rich. (2014, April 11). “Seemingly unusual, Pasco’s land purchase not all that rare.”  
*Tampa Bay Times*. Interviewed with quotations.

## **DEPARTMENT SERVICE**

- Organized “A Celebration of Accreditation” event, November 16, 2021.
- Master of Urban and Regional Planning Committee, 2013 – present
- Masters of Urban and Regional Planning Comprehensive Exams Examiner, 2013 – present
- Faculty Advisor, USF Student Planning Organization, 2013 – present
- Florida American Planning Association Mentor a Planning Student Director, 2014 – present
- School of Public Affairs Departmental Review Committee for USF Institutional Review Board, 2015 – present
- School of Public Affairs Strategic Planning Committee, 2013 – 2014
- Editor, *Panorama: The Journal of the Department of City and Regional Planning*, University of Pennsylvania, 2002 – 2004

## **UNIVERSITY SERVICE**

- Chair, School of Public Affairs Search Committee, 2023-2024 (3 positions)
- USF Council on Educational Policy and Issues, Chair, 2019-2020
- USF Council on Educational Policy and Issues, Member, 2018-2021 appointment
- USF Center for Brownfields Research and Development Faculty Expert, 2015 – present
- USF Food and Community Garden Faculty Working Group, 2013 – present
- USF Architecture and Community Design, Cape Coral Bimini Basin Studio, Guest Juror, April 2015
- Graduate Advisor: Hamilton College House, University of Pennsylvania, 2003 – 2006
- Collections Assistant: Architectural Archives, University of Pennsylvania, 2002 – 2004

## **PROFESSIONAL/COMMUNITY SERVICE**

- Executive Committee, Florida Chapter of the American Planning Association, Jan 2024 - present
- Executive Board, Fulbright Association, Mid-Florida Chapter, June 2023 – present
- Executive Board, Urban Land Institute Tampa Bay, August 2021 – August 2023

- Planning Commissioner, Hillsborough County City-County Planning Commission, February 2021 – December 2021
- Chair, 2021 Project Awards Committee, Florida Chapter of the American Planning Association
- USF University Liaison, American Planning Association (national organization), 2013 – present
- USF University Liaison, American Planning Association, Sun Coast section, 2013 – present
- Resource Team Member, Mayor’s Institute on City Design, 2014
- Professional Development Officer, Sun Coast Florida Chapter of the American Planning Association, 2011 – 2013
- Board Member, Sarasota County Fair Board, 2010 – 2013
- Planning Commission, Borough of Malvern, Pennsylvania, 2010
- Advocacy Committee, Delaware Valley Green Building Council, 2008 – 2010

### **SERVICE TO THE ACADEMY**

- *American Collegiate Schools of Planning*, Land Use Track Co-Chair, 2016 – 2018
- *Journal of the American Planning Association*, article referee
- *Journal of Planning Education and Research*, article referee
- *Land Use Policy*, article referee
- *Journal of Environmental Planning and Management*, article referee
- *Environment and Planning B: Urban Analytics and City Science*, article referee
- *Planning Practice and Research*, article referee

### **PROFESSIONAL AFFILIATIONS**

- American Institute of Certified Planners, 2010 – present
- American Planning Association, Member, 2002 – present
- Florida Chapter of the American Planning Association, Member, 2010 – present
- Urban Land Institute, Member, 2021 – present
- National Association of Community Development Extension Professionals, 2010 – 2013
- Association of Natural Resource Extension Professionals, 2010 – 2013

### **FELLOWSHIPS & SCHOLARSHIPS**

- University Fellowship, University of Pennsylvania, 2004 – 2007
- City and Regional Planning Departmental Merit Scholarship, University of Pennsylvania, 2002 – 2004
- Fels Foundation Summer Student Fellowship. Samuel S. Fels Fund, Philadelphia, PA. 2003 – 2004
- UPS Transportation Planning Scholarship, 2004.
- Woman’s Transportation Seminar, Carmen E. Turner Graduate Scholarship, 2004.
- Foundation Fellowship, New College of Florida, 1995 – 1997
- Florida Academic Scholar, State of Florida, 1995 – 1997

### **TRAINING**

- *Journal of Planning Education and Research* New Scholar Summer Writing Workshop. Participation by application and acceptance only. July 2016. Rutgers, New Jersey.
- USF Academy for Teaching and Learning Excellence, 12-week Faculty Writing Learning Community. Fall 2015. Tampa, Florida.

- Alliance for Innovation – Big Ideas: The Future of Local Government. Invitation-only gathering of progressive leaders exploring the future of local government. November 2012. Williamsburg, Virginia.
- LEAD IFAS. Invitation-only leadership training for University of Florida Institute of Food and Agricultural Sciences. 2012-2013. Gainesville, Florida.
- University of Florida Leadership Cohort. Invitation-only leadership training for all UF employees, 2012-2013. Gainesville, Florida.
- Sarasota County Academy of Leadership Excellence. Invitation-only leadership training for Sarasota County leaders. 2011-2012. Sarasota, Florida.

## **COURSE INSTRUCTION**

### *Environmental and Planning Issues in Coastal Communities*

This course provides a general introduction to planning for coastal areas. The first half of the course offers an overview of U.S. coastal planning policy and practices. The second half of the course focuses on Florida, reviewing the state's regulatory framework, political and governance issues, and local planning strategies.

### *Planning History and Theory*

This core planning course provides a general introduction to planning history and theory. Students explore economic, social, and political themes related to urban planning and development in the context of a democratic and capitalist society.

### *Growth Management*

This course provides an overview of the key concepts and tools related to growth management with a focus on Florida's state planning framework.

### *Food Systems*

This course provides an introduction to the food system and how it relates to planning and public policy. Students explore food issues including hunger and health, agricultural production, and community/economic development.

### *Planning and Public Finance*

This course examines fiscal dimensions of public policies related to land use. We explore the way land is used and how that impacts the types of services provided by local governments, the costs of those services, and the revenues they generate. Topics covered include capital budgeting, fiscal impact analysis, and tax increment financing.

### *Planning Law and Implementation*

This course provides an introduction to the American legal framework for land use planning. The course covers landmark planning law cases, addresses the roles and regulations related to citizen participation and different governmental units in land use regulation, and provides instruction on basic concepts in subdivision control and development review.

### *Land Use Planning*

A core planning course that introduces students to theory and techniques used in the planning process. Students evaluate and develop real-world plans, including comprehensive plans, form-based codes, and redevelopment strategies.

### *Urban and Metropolitan Economic Development Strategies*

This course introduces students to theory, contemporary practices, and case studies in urban economic development.

#### **PROFESSIONAL EXPERIENCE**

##### **Director**

**University of Florida Institute of Food & Agricultural Sciences Extension, Sarasota** June

2010 – August 2013

Sarasota, FL

- Manage staff of 21 full-time employees, more than 200 volunteers, and part-time staff/interns
- Oversee \$1.6 million budget including University of Florida, Sarasota County, and grant funding
- Oversee education and outreach programs on horticulture, agriculture, sustainability, community development and sustainability, natural resources, and youth/families
- Develop and administer program business model, including long range plan and staffing strategy
- Develop and implement programming on community development, planning, sustainability, public engagement, and food systems
- Direct initiatives to build program relevance and value, including marketing, distance education, and customer service

##### **Planner, Office of Smart Growth**

**Delaware Valley Regional Planning Commission (DVRPC)**

July 2007 – June 2010

Philadelphia, PA

- Conduct research initiatives and develop planning studies that support smart growth in greater Philadelphia; topics include transit-oriented development and brownfields
- Manage sustainability planning projects including transfer of development rights studies and sustainability plan elements
- Coordinate the Regional Community and Economic Development Forum and the Alternative Energies Working Group
- Prepare grant applications to create new project funding streams and manage projects for DVRPC-funded grant programs
- Manage DVRPC's services to a major transit-oriented redevelopment project
- Direct municipal outreach efforts to support local government implementation of the regional comprehensive plan